Medical Economics



Getting a Start in Industrial Practice

Also in this issue:

This Group Made Good!

American Doctor in Vienna
They Keep Score on Staff Physicians

only Kolantyl[®] provides this four way relief of peptic ulcer



		Kolantyi	Your R
1	Antacid	MEN YOR	
2	Antipeptic		
3	Antispasmodic"		
4	Antilysozyme- Demulcent		

*Bentyl-Morrell's distinctive autispasmodic that is more effection attention - tree from "belladenna backtive"

Every ulcer patient you see wants RELIEF — prompt relief.
Only Kolantyl provides this four way approach to peptic ulcer: antacid, antipeptic, antispasmodic and antilysozyme-demulcent.

Give your next ulcer patient economical four way relief... prescribe good-tasting Kolantyl.

Kolantyl



Appearance of active duodenal ulcer after 12 weeks ambulatory treatment with diet and Kolantyl, marked clinical improvement.1

Prescribe Kolantyl for prompt relief of peptic ulcer, gastritis, hyperacidity.

actions

Antacid (magnesium oxide, aluminum hydroxide) for almost immediate, prolonged neutralization of acid without rebound.

Antipeptic (sodium lauryl sulfate) inhibits necrotic action of pepsin and lysozyme.

Antispasmodic (Bentyl) relieves painful spasm comfortably; superior to atropine.²

Demulcent (methylcellulose) provides a protective coating of the ulcerated area.

composition

Each tablet or 10 cc. Kolantyl Gel contains:

Bentyl Hydrochloride . . 5 mg. Aluminum Hydroxide Gel 400 mg. Magnesium Oxide . . . 200 mg. Sodium Lauryl Sulfate . . 25 mg. Methylcellulose 100 mg.

desage:

Prescribe two to four teaspoonfuls Kolantyl Gel or two tablets (chewed for more rapid action) every 3 hours, or as needed for relief.

Gel supplied in 12 oz. bottles — Tablets in bottles of 100 and 1,000.

1. HUFFORD, A. R.: MICH. STATE MED. SOC. 49: 1308, 1988. 2. MC HARDY, 6. AND SROWNE, D.: SOU. MED. J. 48:1339. 1992.

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Medical Economics

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check-ups (and the M.D. gets a headache)

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Years

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search funds come from? • More M.D.s join tobacco dispute • order

Tax prospects • The Legion and the chiropractors • A program

for screening foreign doctors • Closed-panel plans hit

Stiffer V.A. Policy

After six months' experience with their new Veterans Administration hospital admission form (10-P-10a), V.A. officials say they're hopeful that they've found a way to keep some undeserving veterans out of V.A. beds.

The new form (an addition to the old V.A. Form 10-P-10) went into general use last November. It must be filled out-and signed-by most veterans seeking admission to V.A. hospitals for non-service-connected disorders. It requires the applicant to describe his financial status, including his average monthly net income for the previous six months, the current value of his real and personal property, and his current expenditures and indebtedness.

Just below the space for the veteran's signature is the warning that "if you knowingly make a false statement of any material fact . . . you are subject to possible forfeiture of veterans' benefits and prosecution in a United States court.

Already, says the V.A., some veterans have looked over this warning and then decided not to seek admission to V.A. hospitals. More important: Word has apparently passed Sou through the veterans' organizations that the old V.A. policy of virtually unrestricted admissions is being stiffened.

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Hits Salaried Men

Look for a stepped-up effort in coming months to outlaw hospital employment of doctors on salary.

Two recent developments:

¶ Iowa's Attorney General has ruled that specialists who work in hospitals on either a salary or percentage basis are guilty of "unprofessional conduct," as defined by the state's medical practice act.

The state board of medical examiners, which originally asked for the ruling, hasn't yet moved to enforce it. But salaried specialists are reportedly negotiating new contracts with their hospitals, to comply with the law.

In Colorado, which has a similar law, the state board of medical examiners has taken action. It has ordered doctors now employed by hospitals to get out of salaried practice or have their licenses revoked.

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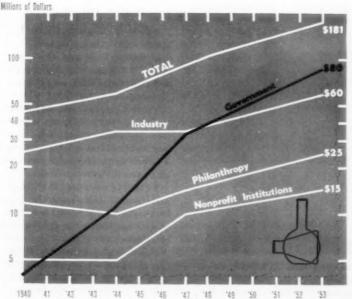
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Medical research is getting more and more of its funds from the Government every year. According to the Public Health. Service, Federal spending for such research rose from \$2 million in 1940 to \$80 million in 1953. And it may climb as high as \$88 million this year, the A.M.A. recently estimated.

It's significant that, despite the diminished value of the dollar, Government support has also grown percentagewise. The U.S. paid only 4 per cent of the total medical re-

Sources of Medical Funds, 1940-1953



Figures, rounded out, equal slightly less than the totals. Source: National Institutes of Health.

search bill in 1940; today, it foots about 44 per cent.

Almost half of Uncle Sam's contribution now goes to private medical-research centers. This represents a real shift in policy, since few non-Federal projects got Government support in prewar days.

Tussle Over Tobacco

More and more doctors are being drawn into the argument about the medical effects of smoking. Six prominent M.D.s (and one medical scientist), for example, have been named to the newly formed Scientific Advisory Board of the Tobacco Industry Research Committee.



HEADS TOBACCO BOARD: Only non-M.D. on the industry's new Scientific Advisory Board is its chairman, Clarence C. Little.

Their function: "to recommend ways in which money donated by the tobacco industry can best be used for impartial research into all aspects of tobacco use and health."

Provisional chairman of the allstar board is Dr. (of science) Clarence C. Little, Director of the Roscoe B. Jackson Memorial Laboratory of Bar Harbor, Me.

The committee has issued a booklet quoting thirty-odd medical authorities who doubt the suspected link between cancer and cigarettes. [See this month's News department for a fuller report on the pamphlet.]

Tax Relief Ahead

The Federal income tax you pay next March will probably be still lower than the tax you paid this year thanks to the first complete revision of the Internal Revenue Code in seventy-three years.

The 875-page rewrite—which had passed the House but was still before the Senate last month—promised additional tax relief to everyone. A few of its provisions as they may affect you if finally approved:

¶ You'll be permitted to claim depreciation by a new method that allows you to recover about two-thirds of your original cost in the first half of an asset's useful life.

For example: In writing off the cost of a \$1,000 piece of equipment with a life of five years, you'll be able to deduct \$400 the first year, \$240 the second, and so on.

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¶ Part of your income from stocks will no longer be subject to taxation. The first \$50 of dividends received in 1954—and the first \$100 of income received each year after—can be excluded entirely from your gross income.

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¶ As a parent, you'll be allowed to take a teen-age child as an exemption, regardless of how much he may earn.

¶ You (and your patients) will be able to deduct for medical and hospital expenses amounting to more than 3 per cent of adjusted gross income (instead of the present 5 per cent).

Chiropractors Rebuffed

The American Legion, long a champion of the chiropractors, has apparently had a change of heart.

In the past, the Legion adopted several resolutions backing chiropractic care for veterans. But a recent subcommittee report of its National Rehabilitation Commission urges a strong stand against the pressure tactics of the spine men.

It further recommends that the Legion do no more immediate lobbying on their behalf. Instead, the report calls for a survey to determine whether Legion members actually need or want chiropractic treatment.

The Legion's rank and file will consider these recommendations at their annual national convention in August. Says Dr. Herman Shapiro, Chief Medical Consultant to the National Rehabilitation Commission: "We're hoping that...we'll be able to dispose of this question once and for all."

Home Loan Prospect

If you're planning to finance a new home, it may pay you to consider an FHA-guaranteed mortgage. Reason:

In the past, the F.H.A.'s appraisal policy favored low-cost, run-of-the-mill houses. So buyers of more expensive homes weren't often tempted by the lower interest rates of an F.H.A.-guaranteed loan.

But now the agency has ordered its local offices to:

¶ Assure builders that they'll get credit for the "extras" that go into quality housing.

¶ Take into account the higher overhead on such residences.

¶ Cut down the paperwork of applying for an F.H.A. commitment.

¶ Accept more contemporary design.

The F.H.A. hopes that, despite the scandals within the agency, its new policy will attract more betterhome buyers.

Screen Alien M.D.s?

No less than 10,000 immigrant physicians have taken up practice in the U.S. since 1936, says the National Committee for Resettlement of Foreign Physicians. Some 500 to 700 more, it adds, are entering the country each year.

[MORE→

According to other estimates, the non-Americans occupy up to a quarter of all the nation's interneships and residencies.

In specific areas, the concentration is even higher. Foreign M.D.s fill nearly half of New Jersey's hospital berths. And when one Massachusetts institution recently advertised an opening, it got forty replies —all reportedly from aliens.

Chief question raised by this situation: What effect is the influx of such doctors likely to have on U.S. private practice? Most physicians agree that some form of screening is needed, so that only qualified foreigners will be granted licenses. But just what sort of screening?

There appears to be considerable support for one plan (brought up at a recent State Department conference) that would require all doctors trained abroad to undergo a period of additional training in the U.S. The National Board of Medical Examiners would then review their qualifications. And those who satisfied the Board would be eligible to apply to the various states for medical licenses.

Panel-Plan Fight

Organized medicine and the closedpanel prepay plans are now locked in a contest that's being likened to the one in 1938 that brought on the great court case of the United States vs. the American Medical Association. Once again, organized medicine may be charged with having violated the Sherman Anti-Trust Act. Once again, the issue may be argued all the way to the U.S. Supreme Court.

Those closed-panel schemes that face being curbed—if not actually run out of business—include the Health Insurance Plan of Greater New York; the Kaiser Foundation Health Plan on the West Coast; the Labor Health Institute of St. Louis; the plan of the Endicott-Johnson Company in Binghamton, N.Y.; the Cooperative Health Insurance Plan of Milwaukee; etc.

The fight now going on in New York is said to give a cue to what may be expected elsewhere in the country. At its recent annual meeting, the New York State Medical Society made two significant moves:

 It upheld charges against a local M.D. who had let his name be included in H.I.P. advertisements.

2. It authorized changes in its code of ethics that could destroy H.I.P.-type plans, and it called for similar changes in the A.M.A. code.

The state society did not expel the physician who had lent his name to H.I.P. advertising. But it did warn such men that similar conduct thereafter would be deemed a basis for disciplinary action.

One dissenting medical society officer said, "I think the state association's action was unwise. It will serve only to martyrize H.I.P. We might better have let the closed-panel plans die is gi

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ght ans Most other society spokesmen seemed to disagree. Said one: "The closed-panel plans are growing all the time. We've got to take positive action against them now. We'll simply have to accept the risks inherent in that action."

The changes in the ethics code of the New York medical society:

¶ Advertising is unethical if aimed at getting patients for a panel of physicians of a medical care plan.

¶ The practice of medicine by physicians on a salary should be restricted to institutions where patients are "public charges."

¶ Free choice of physician (a re-

quirement of the present code) will be understood to be vitiated if the patient has to choose his physician from a panel.

¶ Proration of fees is not unethical if physicians or surgeons actively provide care and if the fee is paid by an insurance company.

H.I.P. lawyers say the revised code would make it difficult, if not impossible, for their plan and others either to attract subscribers on a satisfactory insurance basis or to attract acceptable young doctors for their staffs. They charge that the action of the medical society is an attempt to "hamper and destroy H.I.P. for commercial, political, and economic reasons wholly unrelated to matters of medical ethics."

Chips Off the Old Block



"Hi, Dad," might well be the staff motto at St. John's Hospital in St. Louis. Twelve of its hundred-odd staff physicians belong to father-son medical teams. Here for the annual dinner are (left to right): Drs. Joseph Costello and Joseph Jr., Joseph Peden and Joseph Jr., Charles and Arthur Neilson, Augustus and Girard Munsch, Linus and Robert Ryan, and Otto and Francis Lieb.

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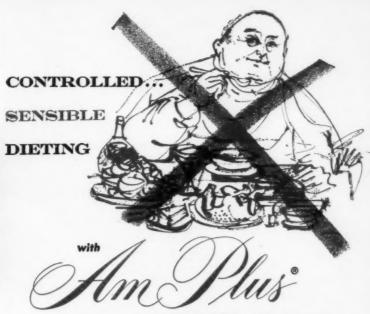
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Thiamine Hydrochloride	2	mg
Riboflavin	2	mg
Pyridoxine Hydrochloride	0.5	mg
Niacinamide	20	mg
Ascorbie Acid		
Calcium Pantothenate	3	mg
Calcium	242	

Cobalt	0.1	mg.
Copper	1	mg.
Iodine	0.15	mg.
Iron	3.33	mg.
Manganese	0.33	mg.
Molybdenum	0.2	mg.
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Phosphorus	187	mg.
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Zine	0.4	mg.



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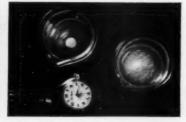


FILM SEALED ERYTHROCIN

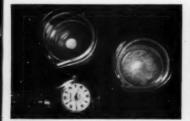
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Sidelights

The satisfactions of prac-

ticing good medicine • Cultists are clever talkers • Waiting patients can cost you money • Not enough G.P.s on medical faculties • Doctors with oddly appropriate names

Job Satisfaction

One doctor in our town is a topdrawer craftsman—thorough, punctilious, brilliant, exacting. Another is a bit slovenly in his thinking, a bit superficial in his examinations. Yet most patients don't notice the difference.

Are people really content with less than a doctor's best? Worse than that, sometimes. They may actually hold it against him when he tries to do his best. If the patient wants a medicine for his upset stomach, he doesn't mind talking a little about his gastric and other troubles. But he may sometimes object to a gastrointestinal X-ray or a proctoscopy. So the practitioner who wants to do a thorough professional job may occasionally say to himself, "What's the use?"

What makes this doubly dangerous is that the private practitioner has little professional supervision. He seldom has to justify his examination, his diagnosis, his treatment. So it takes dedicated effort on his part to keep the tools of professional craftsmanship bright.

Curiously enough, all but a very few doctors we know make that effort. What makes them do it? Not money; not recognition; but simply pride in their work.

As long as this sort of job satisfaction prevails in medicine, the slovenly and the superficial won't amount to much. And patients will probably never know how lucky they are.

They're Clever With Words

"Medicine is a method which produces morbid phenomena in a body
... Chiropractic is a method of restoring health."

Much cultist literature contains definitions like these. And the odd thing is, they're often derived from some medical dictionary. Thus physicians run the risk of being confounded by their own authoritative sources.

One doctor we know decided to run down these strange definitions. He found that the most recent edi-



"... and be sure to take your VITAMINS!"

Emotional disorders are notorious enemies of adequate nutrition. Anxiety, anorexia, eccentric diets, vomiting, or diarrhea either may limit vitamin intake or impair absorption. Vitamin supplementation is a positive way to guard against vitamin depletion during periods of stress.

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Sidelights

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Job Satisfaction

One doctor in our town is a topdrawer craftsman—thorough, punctilious, brilliant, exacting. Another is a bit slovenly in his thinking, a bit superficial in his examinations. Yet most patients don't notice the differ-

Are people really content with less than a doctor's best? Worse than that, sometimes. They may actually hold it against him when he tries to do his best. If the patient wants a medicine for his upset stomach, he doesn't mind talking a little about his gastric and other troubles. But he may sometimes object to a gastrointestinal X-ray or a proctoscopy. So the practitioner who wants to do a thorough professional job may occasionally say to himself, "What's the use?"

What makes this doubly dangerous is that the private practitioner has little professional supervision. He seldom has to justify his examination, his diagnosis, his treatment. So it takes dedicated effort on his part to keep the tools of professional craftsmanship bright.

Curiously enough, all but a very few doctors we know make that effort. What makes them do it? Not money; not recognition; but simply pride in their work.

As long as this sort of job satisfaction prevails in medicine, the slovenly and the superficial won't amount to much. And patients will probably never know how lucky they are.

They're Clever With Words

"Medicine is a method which produces morbid phenomena in a body
... Chiropractic is a method of restoring health."

Much cultist literature contains definitions like these. And the odd thing is, they're often derived from some medical dictionary. Thus physicians run the risk of being confounded by their own authoritative sources.

One doctor we know decided to run down these strange definitions. He found that the most recent edition of the Gould Medical Dictionary says chiropractic is "a method which aims at restoring health..." According to the same source, medicine is "... the science of treating disease." This seems to give the edge to chiropractic, at least in semantics. Our doctor-researcher can'thelp feeling that medical lexicographers ought to do better than that.

But their aberrations are nothing compared to what the cultists make of them. That quote about "morbid phenomena" in medicine, for instance. Where does that come from?

Our semantic sleuth found that it came from Gould's 1945 definition of "allopathy." Here's the full definition as it appears in that text:

"Allopathy: according to Hahne-

mann, who invented the term, allopathy is that method of treatment of disease consisting in the use of medicines the action of which, upon the body in health, produces morbid phenomena different from those of the disease treated: erroneously used for the regular medical profession."

The cultists use only the italicized parts. They never mention that this alleged definition of "medicine" is (a) not taken from the latest edition of Gould's; (b) not intended as a definition of medicine, but of allopathy; and (c) not intended to be read without the qualifying phrases, "According to Hahnemann . . ." and "erroneously used . . ."

How can our profession combat such mumbo-jumbo? One way is to

For that patient not doing as well as you'd like on ammonium chloride, xanthines, aminophylline, resins an other less effective diuretics

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normal output of sodium and water

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A dynamic approach to better health for the aging patient *



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IN THE 40's AND 50's

"disease or body change is lurking in the background" even though the individual may feel in good health. In this age group "Mediatric" * will help prevent premature atrophic changes due to waning sex hormone function and inadequate nutrition.



involutional changes become increasingly apparent as the body loses its ability to resist environmental stress. "Mediatric" will aid the aging economy cope more successfully with three important stressors: gonadal hormone imbalance, dietary insufficiency, and emotional instability.



IN THE 70's AND 80's

functional impairment is at its peak and, in most cases, is the end result of progressive disorders which had their onset in the forties. Patients treated with "Mediatric" \$ have responded with increased physical vigor, improved muscle tone, and better emotional balance

†Kountz, W. B.: J.A.M.A. 153:777 (Oct. 31) 1953.



MEDIATRIC"

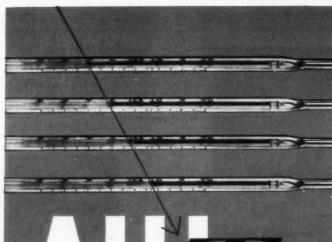
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STEROIDS . . . to counteract declining sex hormone function NUTRITIONAL SUPPLEMENTS . . . to meet the needs of the aging patient A MILD ANTIDEPRESSANT .. to promote a brighter mental outlook

Capsules, No. 252 - bottles of 30, 100, and 1,000. Liquid. No. 910 - bottles of 16 fluidounces and 1 gallon.

Average dosage, 1 capsule or 3 teaspoonfuls of liquid, daily.



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Simple, dramatic proof of the effectiveness of Tetracyn is offered by the characteristic rapid defervescence noted in the treatment of a wide range of susceptible infectious diseases. Think of Tetracyn whenever you take a temperature for an AIH response in Tetracyn-sensitive infections.

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"... its use is followed by a rapid clinical response. Symptoms, including fever, largely cleared up within 24 to 48 hours."

English, A. R., et al.: Antibiotics Annual (1953-1954), New York, Medical Encyclopedia, Inc., 1953, p. 70.

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TETRACYN OINTMENT (topical) 30 mg./gram ointment 1/2 oz. and 1 oz. tubes

ASIC PHARMACEUTICALS FOR NEEDS BASIC TO MEDICINE

SIDELIGHTS

hit hard at the word "allopathy" itself. It's a meaningless term today. Worse, it makes medicine sound like a cult. The word was conceived in derogation by Hahnemann, and today anyone hostile to medicine can make the word fairly drip with contempt. Naturopath, osteopath, homeopath, allopath—they all sound alike to the layman.

We can clear up some of the confusion by renouncing the title of "allopath" whenever, as the dictionary says, it's "erroneously used."

Deduction for Delays

Patients don't often get away with adjusting their own bills downward. Here's one who did. His letter is printed just as we received it from a physician in Milwaukee:

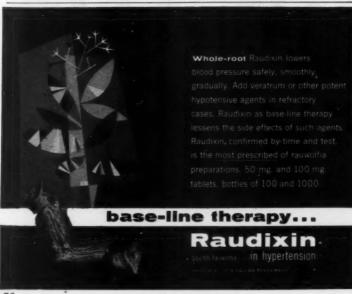
Dear Doctor:

I received your bill for an office visit. I have purposely postponed payment to give this substantial thought before I acted.

My appointment (which took two and a half weeks to secure) was scheduled for 3:30. To be present, I had to absent myself from work. This I realized. But when you delayed seeing me until 4:20, I lost some additional time. I do not feel that this should be my loss.

Therefore, with your permission, I shall deduct from your bill as follows:

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THE Maxicon table shown here is just one of the broad Maxicon line. In addition, General Electric offers two other types of diagnostic tables:

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> MAXISCOPE® that gives you every feature you've sought in conventional x-ray apparatus.

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SIDELIGHTS

Office visit					\$5.00
Fifty minu	ites'	dela	ay		1.45
Balance	due				\$3.55

If you do not consider this just, please inform me and I shall cooperate.

Yours sincerely,

Deductions like this one aren't common, of course. But they could become so. The least each of us can do is to run our office as though they were.

Where Are the Models?

If you look through the faculty roster at your medical school, you probably won't find a general practitioner on it. This may explain the oft-lamented fact that today's medical student seldom sees a patient treated, but only a disease. He seldom learns that patients have family troubles and financial limitations; that they're chained down to jobs; that they can't always do what, in theory, they should do to get well.

Young doctors-to-be need models to copy. Not so many decades ago, their model was the professor who could lance an ear or a boil, feel an enlarged liver, drain a sinus, cut a corn, or work out an infant-feeding formula—all with equal effectiveness. He became the beau-ideal of the budding doctor in the early 1900s.

But we have thrown away the

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Mg. per mg., Serpasil has a therapeutic effectiveness ratio of approximately 1000 to 1 compared with the whole root. Tablets, 0.25 mg. (scored) and 0.1 mg.

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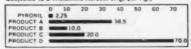
usually produces rapid relief

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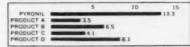
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DOSE: 1 or 2 pulvules every eight to twelve hours.

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Taste-tested and approved by the Junior Taste Panel.

Each teaspoonful of suspension is equivalent to half the formula contained in one Pulvule 'Co-Pyronil.'

* Proc. Soc. Exper. Biol. & Med., 80:458, 1952.



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NOW! Examine the patient... change the dressing — without removing the adhesive!

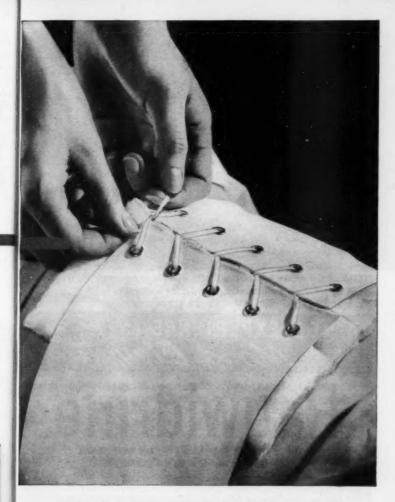
<u>Curity</u> Ready-Made Adhesive Ties Save Time and Trouble...Tape is Non-Wrinkling, Comes Off Clean

You can see the advantages of this dressing at a glance—it simplifies your examination of the patient, and makes it far easier to change dressings. Saves you time. Eliminates patient discomfort from frequent tape removal.

Curity Ready-Made Adhesive Ties hold the dressing securely, stay on for days. New Curity adhesive mass gives added sticking power, yet comes off clean when removed. Helps eliminate tape shifting, corner curling and wrinkling—and you can't buy a less irritating adhesive!

Why not try this convenient Curity dressing technic? Available in 9-inch and 5½ -inch widths, in 5-yard rolls.





Especially valuable in heavy drainage cases, Curity Ready-Made Adhesive Ties are easy to use for either "Montgomery straps" or "adhesive corsets." Simply cut lengths desired, apply adhesive section to skin, and lace dressing firmly over wound. To change dressings, just untie, replace pad and retie.

mold. We won't have any real renaissance of the G.P. until medical students again have G.P. models to copy. And we won't have the models until our medical schools let more of them in through the side door.

Name Trouble

They say that humor is based on incongruity. What, then, can be said about the plight of medical men who practice under the handicap of an entirely too congruous name?

Imagine the witticisms that must be showered daily on Dr. Albert M. Pain of Hamilton, Ontario, and Dr. Arthur M. Blood of New Orleans. Think of the weary half-smiles that must be regularly summoned up by Dr. Nathan E. Needle of Baltimore and Dr. Edmund W. Ill of Newark, N.J. Consider the colleagues' jokes that must assault Dr. Charles C. Swab of Cedar Rapids and Dr. Ross H. Axe of Winfield, Kan.

These names are taken from the American Medical Directory, and their owners are undoubtedly proud of them. But they must occasionally wonder whether Dr. Frank G. Slaughter of Jacksonville, Fla., didn't have the right idea. Dr. Slaughter gave up medical practice to become a full-time novelist. "I didn't have quite the right name to go on practicing," he once explained.

His longer-suffering colleagues deserve some sort of recognition. This is meant to be it.

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A COMBINATION OF RAUWILOID 1 mg. AND AMPHETAMINE SULPHATE 5 mg. IN ONE SLOW-DISSOLVING TABLET

The combined central effects of Rauwiloid and amphetamine largely eliminate the cardiac pounding, insomnia, jitter-iness engendered when amphetamine alone is used—and all without the use of barbiturates.



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If it in your practice?

Because of the widening recognition of the gelatine-protein in dietotherapy, Knox in recent years has found it advisable to publish a number of new medical service brochures on the newer uses of gelatine in protein-deficiency states. Some of the basic reasons why gelatine (Knox) is expandingly useful in practice are the fact that it is all protein; because it contains 7 out of the 8 essential amino acids; because, like milk, it is a protective colloid and has a marked acid neutralizing value with a neutral pH range of 6.2-6.4; because it contains 17 out of the 23 accepted amino acids and is 25 per cent useful glycine; because it is low in sodium and is both sugar and flavor free and hence adds no extra or associated calories to a basic reducing diet; finally, since gelatine (Knox) yields 18 per cent nitrogen, it is particularly important for its specific dynamic action on which much more attention is now being focused. A possible new factor of usefulness was recently reported1 showing that 6 per cent gelatine added to the basal ration of rats was more effective on account of its threonine content than a number of other compounds in reducing liver fat.

Harper, A. E., Monson, W. J., Benton, D. A., and Elvehjem, C. A.: The Influence of Protein and Certain Amino Acids, Particularly Threonine on the Deposition of Fat in the Liver of the Rat, J. Nutrition 50:383-393, July 1953.

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Knox Gelatine in Fragile Fingernails

Knox Gelatine has been reported to be of value in the treatment of soft, peeling, easily broken fingernails, although the mechanism is not yet understood. Patients in these cases were given very small doses—one envelope (7 grams) of Knox Gelatine Concentrated Drink daily.

Knox Gelatine in Geriatric Diet

Because of its ease of digestion, and its easiness on dentures, as well as the appetizing dishes which can be prepared from it, Knox Gelatine has marked patient acceptance in the geriatric diet.

Knox Gelatine in Peripheral Vascular Disease

Specific Dynamic Action of proteins is due to four amino acids, including glycine. Knox Gelatine contains over 85% of protein including these amino acids. Following a protein meal high in gelatine, there occurs a peak in specific dynamic action averaging 20% of basal levels and an increase in peripheral blood flow lasting over seven hours.

Knox Gelatine in Allergies

Knox Gelatine has been found to be so completely without allergenic action that it is particularly useful as a source of protein in the patient where wheat or other allergies are manifest.

Knox Gelatine in Reducing Diets

All protein – no sugar, Knox Gelatine provides a low caloric base for a wide variety of interesting foods, or as a concentrated protein supplement in the form of Knox Gelatine Drink.

Knox Gelatine for the Developing Child

Protein not only feeds the machine of the developing child, but is itself the machinery. An abundance of protein for body growth as well as blood, enzyme and hormone synthesis is a primary requirement. Protein must be consumed daily to maintain the structural mass of tissue. Knox Gelatine is easy to digest and provides a useful protein supplement for both cereals and vegetables in the child's diet.

Knox Gelatine as a Blood Builder

Knox Gelatine has been shown to increase hemoglobin concentration and red blood cell count in refractory anemia patients plateaued to iron who were on a good diet.

ofession the following digest of accepted conditions in which Knox Gelatine has been found useful is listed below:

Knox Gelatine in the Diabetic Dietary

More than 50% of all diabetic patients can be adequately controlled with proper diets. Knox Gelatine offers a convenient, pleasant supplement for varying the diabetic diet with pure food protein devoid of extraneous carbohydrate.

Knox Gelatine in Gastric Ulcer Cases

Leading authorities have recognized that gelatine causes a significant decrease in hydrogen ion and pepsin content of gastric juice and satisfies the pangs of hunger, thus reducing the causes of gastric irritation.

Knox Gelatine in Diarrhea

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Knox Gelatine is completely digestible and readily absorbed with minimal effects on peristalsis. Thus it has been found widely useful in the treatment of diarrhea. Furthermore, its colloidal properties when used as a vehicle for other foods lend protective emulsoid aid.

Knox Gelatine as a Vehicle for Milk

Where the patient finds milk hard to digest, it is suggested that one envelope be dissolved in a quart of milk. It has been shown that 1% of Knox Gelatine reduces the curd tension of milk more than 50%.

Knox Gelatine as a Source of Glycine and Proline

Knox Gelatine contains the important glycine and proline necessary for hemoglobin formation. It has a high specific dynamic action, spares essential amino acids and furnishes amino acids for the continuous dynamic exchange of nitrogen in the tissues.

Knox Gelatine in Convalescence

Since illness may be associated with serious protein loss, a high protein diet is called for in convalescence. Knox Gelatine is easy to digest while its supplementary dietary nitrogen will furnish protein without other substances, such as purines, potassium salts, fats or carbohydrates. Knox Gelatine provides a practical way to build up the quantity of protein in food mixtures or menus from tube feeding to a full diet.

Knox Gelatine in Low Sodium Diets

Knox Gelatine is low in calories, containing 28 calories to the quarter-ounce envelope and only 2 mg. of sodium. All protein, it is useful in low sodium and reducing diets.



not all ... gelatine is made like KNOX

For over fifty years, Knox has had the patient in mind and every one of the seventeen steps in the Knox operation is controlled as carefully as the finest pharmaceutical.

How to Administer Knox Concentrated Gelatine Drink



Each envelope of Knox Gelatine contains 7 grams which the patient is directed to pour into a 34 glass of orange juice, other fruit juices or water, not iced. Let the liquid absorb the gelatine, stir briskly, and drink at once. If it thickens, add more liquid and stir again. Two envelopes or more a day are average minimal doses. Each envelope contains but 28 calories.

KNOX GELATINE HAS USEFUL BROCHURES ON:



The Low Salt Diet The Knox Gelatine Recipe Book and Eat and Reduce Plan Newer Knowledge of Proteins Feeding the Sick and Convalescent Knox Gelatine in Infant and Child Feeding

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Brittle Fingernails Knox Gelatine in the Diet of Colitis and Digestive Disorders Controlling Peptic Ulcer

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You may have a supply of any of these helpful brochures by filling in the coupon below.

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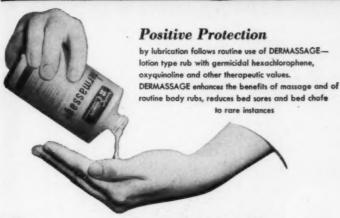
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WRITES OFF BED SORES AND BED CHAFE?



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repeated drying out a skin result from the vaporating rubs, the also make skin usceptible to cracking and soreness.

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Due to the mozicad offinity of alcohol for moisture, the contents of the 1 cc. pipetre above, added to the 1000 cc. of water, will be immediately dispersed through it. THUS alcohol tends to remove the natural moisture of the skin when applied to it.

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"The adult human female is rarely subjected to greater stress than during pregnancy."

Accumulating data show that "notoriously, women enter pregnancy in complete or subclinical nutritive failure."

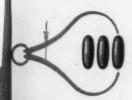
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Tompkins' emphasizes that "one of the greatest errors in the management of pregnancy" is the "failure to stabilize the patient (nutritionally) and add needed supplementation early in pregnancy." He strongly recommends that all patients be supplemented with vitamins and minerals to insure protection.

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easier to swallow...do not cause or contribute to nausea or regurgitation

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NATALINS PROVIDE EFFECTIVE NUTRITIONAL SUPPORT

Balanced amounts of 13 vitamins and minerals are provided by Natalins in small, attractive, easy-to-swallow capsulos. With Natalins® your patients get exceptional vitamin-mineral support during the stress of pregnancy. Natalins contain more effective veal bone ash (tricalcium phosphate, not dicalcium phosphate) which provides calcium and phosphorus in a ratio of 2:1—exactly as in human bone.

 Tompkine, W. T., in Luif & Kimbrough: Clinical Obstatrics, Philadelphi Lippincell, 1963, pp. 193-395. S. Guerriere, W.J. F.: Texas State J. Mod. 47: 274, 1964.

The Natalina	3 capsule:
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Purified veal bone ash	to supply:
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the improved relaxant

*Hermann, I. F. and Smith, R. J.: Journal-Lancet 71:271, 1951.



Making the Diabetic Diet fit...



Your patient may feel an outsider both at home and away from home when diabetes upsets his eating habits. Here are some diet "do's" to help fit the menus to his way of life:

At home-

Try to adapt favorite recipes to the diet. Then build the rest of the diet prescription around them.

Suggest that measured portions be served in dishes that fit the serving.

Where possible, let your patient use a food exchange list for variety.

Away from home-

Explain that insulin demands food with the urgency and regularity of an alarm clock. A light snack can tide him over to a late dinner, but the calories count.

Allow extra carbohydrate for extra activity. And suggest hard candies as a precaution against insulin reaction.

If possible, plan for low-calorie wafers when others nibble canapés or chocolates.

A diet that fits in smoothly with your patient's family and social life means you'll have his fullest co-operation, and he'll lead a happier life.

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Carbohydrate 9.4 Gm.; Protein 0.8 Gm.; Fat 0 Gm.; Calories 104/8 oz.*



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in extensive dermatitis, diaper rash, severe intertrigo chafing, irritation (due to diarrhea, urine, soaked diapers, etc.

DESITIN OINTMENT achieved "significant amelioration" or practically normal skin in 96¾% of infants and children suffering intense edema, excoriation, blistering, maceration, fissuring, etc. of contact dermatitis. This and other recent studies recommend Desitin Ointment as "safe, harmless, soothing, relatively antibacterial"..... protective, drying and healing.²⁻⁴

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 Grayzel, H. G., Helmer, C. B., and Grayzel, R. W.: 8 York St. J. M. 53:2233, 1953.

of Pediatrics 68:382, 1951. 3. Behrman, H. T., Combos, F. C., Bebreff, A., and Levitius

4. Turell, R.: New York St. J. M. 50:2282, 1950.

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"unusually good results"

"easy, safe, and free of side-reactions"

"adaptable for routine office use"



A 1-cc. injection of sustained-action MY-B-DEN, daily or every other day, relieved pain and disability in 44 out of 53 patients. In nine patients awaiting surgery, relief was "so gratifying" that operation was cancelled. Equally successful results have been reported by other investigators.^{2,3}

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- 1. Susinno, A. M., and Verdon, R. E.: J.A.M.A. 154:239 (Jan. 16) 1954.
- 2. Rottino, A.: Journal Lancei 71:237, 1951.
- Pelner, L., and Waldman, S.: New York State J. Med. 52:1774 (July 15) 1952.

"pioneers in adenylic acid therapy"



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For sustained hypotensive action in days of stress

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MANNITOL HEXANITRATE DELVINAL & AND BUTTON

With minimal risk of shock to your hypertensive patient, STOLIC FORTE brings down blood pressure smoothly and effectively. Its action begins promptly, then is gradual and sustained over a course of six hours.

STOLIC FORTE provides in each tablet 30 mg. mannitol hexanitrate, for sustained vasodilation...30 mg. 'Delvinal,' for mild sedation... and 20 mg. rutin.

Quick Information: Dosage is 1 or 2 tablets at 4 to 6 hour intervals.

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Letters

Are psychiatrists' fees too high?

• A protest against drafting doctors as privates • Fee splitting termed proper • One way to collect bills • Industrial physicians speak up • Too much mail for this M.D.

Red Cross Blood

Sins: A recent article asks, "Who Will Run the Blood Banks?" The answer seems all too clear to those who are being forced out of this field by the Red Cross.

Our objection is *not* to the Red Cross policy of accepting free blood, but to the companion policy of providing the costs of collection and processing from general Red Cross funds.

It seems that the more we explain this point, the less effect our explanations have on the proponents of free blood service.

A. F. Brown, M.D. Glendale, Calif.

When to Say No

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al,

tin. r 2 Sirs: A recent MEDICAL ECONOMICS editorial recommends that whenever medicine makes a public statement against something it opposes, it should also make two statements for things it favors.

But we must oppose bad legislation no matter how often we have to do it. Just because somebody proposes an unacceptable scheme, there's no reason for us to have to offer a counterproposal.

It would be much more to the point to teach the public that Government interference in the present system of medical care is unnecessary and unwise—and will be fought at every turn.

A loud and emphatic "No" is the best answer to the continued badgering of the medical profession by Congress and the socializers. We cannot be for occasional causes just for variety; whatever we're for must have merit in itself.

Charles L. Farrell, M.D. Pawtucket, R.I.

Dn. FARRELL is Rhode Island Delegate to the A.M.A., as well as a former president of the Association of American Physicians and Surgeons.

Too Full Coverage

SIRS: A short time ago, I read a news item in MEDICAL ECONOMICS that referred to "20 per cent waste in Blue Cross use." How true!

On two separate occasions I've treated patients covered by Michi-

A New Era in Medicine

CLINICAL ENZYMOLOGY

Parenzyme

Intramuscular trypsin, 5 mg./cc.



For rapid, dramatic reduction
of acute local inflammation
regardless of etiology



An Entirely New Type of Therapy...

PARENZYME is Safe. No toxic reactions have been reported following use of this new, INTRAMUSCULAR trypsin.

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apidly reduces acute, local inflammation

in phlebitis, thrombophlebitis, phlebothrombosis in iritis, iridocyclitis, chorioretinitis in traumatic wounds

PARENZYME has also proved effective in management of varicose and diabetic leg ulcers.

Dosage: Initial Course: 2.5 to 5 mg. (0.5 cc. to 1 cc.) of Parenzyme (Intramuscular trypsin) injected deep intragluteally 1 to 4 times daily for 3 to 8 days. Maintenance Therapy: In chronic or recurrent diseases, 2.5 mg. once or twice a week may be required for maximum benefit.

Vials of 5 cc. (5 mg./cc.: crystalline trypsin in sesame oil), by prescription only. Write for complete information.

THE NATIONAL DRUG COMPANY Philadelphia 44, Pa.

gan's combined Blue Cross and Blue Shield plan. Both times I sent a bill for less than the listed maximum indemnity.

This made no difference. Each time, they paid the top allowable fee, in excess of my charges—and even included an itemized statement.

How generous can you get?

Robert D. Dodd, M.D. South Bend, Ind.

SIRS: I'm in favor of Blue Shield and recommend it to my patients.

But I think the enemies of private medicine are trying to force voluntary insurance into a position where it will collapse. They continually push Blue Shield toward "full coverage for everything." (Ike's reinsurance plan is just one more shove in that direction.)

Can you remember when the clamor was only for "coverage for the big things"?

Lawrence T. Brown, M.D. Denver, Colo.

Psychiatrists' Fees

SIRS: The family doctor who feels that a patient needs special treatment from a psychiatrist is usually in for a bewildering sequence of events. Here's what I mean:

First, the doctor gets busy on the telephone and discovers that psychiatric treatment is beyond the means of any but the rich. Fees aren't reduced, he's told, because somehow the patient won't get adequate results if he isn't willing to pay full fees. So the G.P. tries the public clinics—only to be confronted with a prospect of indefinitely long waits, in adequate facilities, and impatience with this particular case (because "we have worse cases that need care").

I don't blame the psychiatrist. He doubtless knows his problems better than I do. But what are we to do about the patient?

Sidney C. Freund, M.D. Brooklyn, N.Y.

Axe to Grind?

Sins: Is it possible that the doctors who want the cultist label removed from osteopathy hope for some rewarding referrals from the osteos once they've gained respectability?

M.D., Connecticut

M.D.-Enlisted Men

Sirs: My husband, Wagner Bridger, M.D., was drafted last June and is now serving in the Army as a private. His application for a commission has been repeatedly denied.

Few people realize that the Army has established a whole category of doctor-privates—at least twenty of them, to my knowledge. Some of the doctors are in this category because they've admitted a connection with one of the approximately 260 organizations blacklisted by the Attorney General.

Others, including my husband, are privates because they refused on principle to answer questions about

RELIEVE AND PROTECT

THE AMMORID WAY

To relieve common skin irritations accompanied by itching, chafing, or burning, such as prickly heat, intertrigo, and diaper rash; promote rapid healing of excoriations and inhibit secondary infection; and provide an excellent after-bath dressing—

Dermatologic Ointment

Contains benzethonium chloride and zinc oxide, in a nongreasy lanolin base. Agreeably scented, easily removed with soap and water or soapless detergents. Supplied in 2-oz. tubes.

To protect against diaper rash-

Diaper Rinse

A unique product because it combines a special water-softening agent with methylbenzethonium chloride, which inhibits the formation of ammonia by checking the Bacillus ammoniagenes, organism responsible for releasing ammonia from urine. Diapers treated "the AMMORUM way" are soft and will not chafe baby's sensitive skin.

Supplied in bottles of 240 Gm. of dry powder (enough for 360 diapers).

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past political beliefs. They have, however, gladly taken the oath of

allegiance.

The real point is this: My husband is being used in his professional capacity. He has the same responsibilities and duties as commissioned medical officers—but he is seriously hampered in his work by economic persecution and social ostracism.

Frances Bridger El Paso, Tex.

Fee Splitting

Sirs: Not long ago, you gave space to a lawyer's argument that fee splitting is ethical for attorneys but not for doctors. All I can say is: "Hogwash." What's good for the goose (lawyers) is good for the gander (M.D.s). Fee splitting is fee splitting, no matter who practices it.

M.D., California

Sirs: Doctors could well take a lead from lawyers. There's nothing wrong in the G.P.'s receiving 10 to 20 per cent of the surgeon's fee.

M.D., Pennsylvania

$H_2O + F = Slavery?$

Sins: One of your correspondents says he can't see any difference in principle between the use of iodized salt and the fluoridation of city water supplies. And, certainly, both are forms of mass medication.

But one is voluntary, and the other's not. No one's forced to buy

just 2 capsules



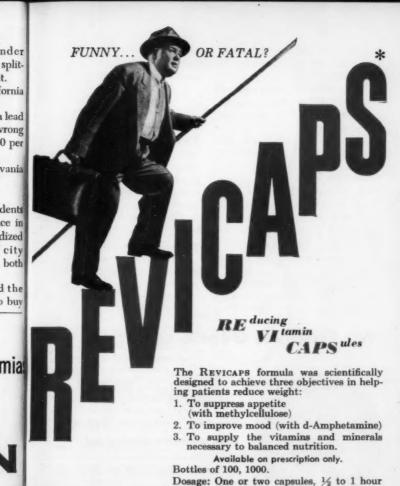
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Vitamin B₁₂ 0.34 microgram as present in concentrated extrac-tives from streptomyces fermentation

Ascorbic Acid (C) 20.00 mg. Methylcellulose 200.00 mg. Iron (FeSO4 exsiccated) 3.34 mg. Calcium (CaHPO4) 140.00 mg.

*Lederie Brand d-Amphetamine-Vitamins Minerals.

Magnesium (MgO) Boron (Na₂B₄O₇)

iodized salt; but the person who lives in a town with fluoridation has to drink the water.

So, though fluoridation may well be desirable, let's be honest and admit frankly that it's compulsory mass medication.

> Charles L. Coyle, M.D. Medford, Ore.

Collecting Bills

Sirs: Why doesn't someone start a lecture course to teach young M.D.s business economics? More than one corporation credit manager has told me he'd be out of a job if he tried to run his business as most doctors do theirs.

A corporation will insist that its customers pay cash until they have

established a sound credit rating. don't see why doctors can't do the same thing with patients.

> William E. Connelly, M.D. Odessa, Tex

Psychoquacks

Sirs: I was stunned by the fact that your recent article exposing "psychoquacks" appears to contain clever propaganda on behalf of the quacks themselves. Specifically, your author makes the suggestion that "one way of reducing the depredations of psychoquacks is to . . . IIcense all nonmedical personnel."

May I remind you of the stand of the American Phychiatric Association that "the diagnosis and treatment of mental illnesses, like other

For Positive, Gentle Laxation



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Provides lubrication, bulk and mild peristaltic stimulation.

A fine emulsion of mineral oil with phenolphthalein in an aqueous gel containing agar.

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antispasmodic action virtually without atropinism

through the selective spasmolysis of homatropine methylbromide (one-thirtieth as toxic as atropine) plus the sedation of phenobarbital. Each yellow tablet of MESOPIN-PB or teaspoonful of yellow elixir contains 2.5 mg. homatropine methylbromide and 15 mg. phenobarbital.

Also available as MESOPIN Plain (without phenobarbital) in white tablets, green elixir, and powder.

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Endo Products Inc., Richmond Hill 18, New York

illnesses, [should] remain a medical responsibility"?

Sam Parker, M.D.
Director of Psychiatry
New York City Dept. of Hospitals

The article in question did not suggest that nonmedical personnel be licensed to treat the mentally ill—but only to give counsel. The purpose of such licensing, it explained, would be to distinguish the accredited psychologist or social worker from the uneducated charlatan.—ED.

Ancient Specialists

Sirs: With all the fine subdivisions of medical specialization today, perhaps this extract from Herodotus will interest your readers:

"Medicine is practiced among them [Egyptians of the pre-Christian era] on a plan of separation; each physician treats a single disorder and no more: thus the country swarms with medical practitioners, some undertaking to cure diseases of the eye, others of the head, others again of the teeth, others of the intestines, and some those which are not local."

Samuel I. Roland, M.D. San Francisco, Calif.

Keep That Program

Sirs: Your recent answer to a question about convention expenses prompts me (as a tax consultant) to offer this additional tip:

Whenever the doctor has his name in print on a convention program, he should keep a copy of the program for tax-deduction purposes. It will serve as one more bit of evidence that he attended the meeting and was there for a good and sufficient professional purpose.

Joseph F. McElligot New York, N.Y.

Industrial Practice

SIRS: I was much interested in your article entitled, "Company and Private Doctors: Must They Feud? As a "company doctor" myself, I've seen no evidence of "feuding" be tween industrial medicine and private practice.

The only bone of contention comes from an occasional family doctor's lack of understanding of in plant problems. Such misunder standings are often fostered by patients who tell the plant physician one thing and the family doctor an other.

The private doctor interested in his patient's financial—as well a physical—welfare does well to enlist the aid of the industrial physician. Through a simple phone call to the company, he may obtain a wealth of free diagnostic information. And the plant hospital can handle certain expensive procedures with speed an efficiency not obtainable elsewhere

E. P. MacKenzie, M.I. Kaiser Motors Cor-Detroit, Mic

Sirs: I'd like to suggest to my fe to low industrial physicians that it our primary responsibility to pic up the telephone and call the famil HOFFM.

prompt action

rapid elimination

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clear-headed awakening



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Institable as ELIXIR ALURATE, cherry red color/ELIXIR ALURATE VERDUM, emerald green color Each contains 0.03 Gm (½ grain) of Alurate per teaspoonful (4 cc) in a palatable vehicle. Alurate®—brand of aprobarbital

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a remarkable new drug

—remarkable because of its diverse pharmacological activity:

- · controls apomorphine-induced vomiting in dogs
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- · causes muscular relaxation
- · interrupts conditioned reflex in rats
- · potentiates analgesics, anesthetics, sedatives
- · produces hypothermia

-remarkable because preliminary clinical studies have indicated its potential usefulness in:

- general medicine
- · obstetrics and gynecology
- neuropsychiatry
- * anesthesiology

- surgery
- dermatology
- · pediatrics
- · geriatrics

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^oTrade-mark for chlorpromazine hydrochloride, S.K.F. Chemically it is 10-(3-dimethylaminopropyl)-2-chlorphenothiazine hydrochloride.

a new therapeutic agent with profound pharmacological activity

'Thorazine' first attracted attention when laboratory studies demonstrated that it exerted unique effects on both the central and autonomic nervous systems, the cardiovascular system and the skeletal-muscular system. It seemed clear that with a compound that possessed such a diversity of pharmacological effects, the scope of its possible clinical applications would be extremely wide.

'Thorazine' was then investigated in man and was found to possess the ability to control nausea and vomiting, to relieve certain neurotic conditions and psychiatric states, and to induce an unusual type of sedation. Furthermore, experimental work has shown that the drug can alleviate certain cases of pruritus, lower body temperature, and can potentiate the effect of analgesics, anesthetics, sedatives, and muscle relaxants.

Since the possible clinical uses of 'Thorazine' are so numerous, work is being directed towards confirming, one by one, the drug's outstanding indications. And one of the first uses to be confirmed is the dramatic control of nausea and vomiting.

'THORAZINE'

chlorpromazine hydrochloride, S.K.F.

5640

Presently available at your pharmacy and hospital, for control of nausea and vomiting†:

10 mg. and 25 mg. tablets, and 50 mg. ampuls (2 cc.).

Smith, Kline & French Laboratories, Philadelphia

finformation on use of 'Thorazine' in neuropsychiatry available on request.

doctor whenever there's a difference of opinion. With rare exceptions, I've found the personal physician very receptive to this sort of approach.

R. Lomax Wells, M.D.

Medical Director
Chesapeake and Potomac Tel. Co.
Washington, D.C.

Sins: Here's my answer to the industrial M.D. who "asks fair treatment": Let him treat the accident or illness at the plant—and then send the patient to his family doctor. Next, let him make sure the patient really goes. That way, he'll make friends, not enemies, among private practitioners.

> H. B. Kobler, M.D. Philadelphia, Pa.

Malpractice Insurance

Sins: After twenty years' practice abroad and five years with a state welfare department in America, I recently decided to go into private practice. To get malpractice coverage, I called on the representative of a well-known insurance company.

After asking me many questions about my education and experience, this man finally said: "I'm sorry, Doctor; but since you weren't educated in America, we can't let you have more than \$7,500 worth of insurance."

When I asked him why, he explained that many more claims are filed against foreign-educated physicians than against doctors who get their training in the U.S. "So, normally, we limit the foreign-taught

doctor to half the insurance we'd give an American," he concluded.

Then I went to see the agent for Lloyd's of London. With no fuss at all, he wrote me out a policy for \$30,000.

I hope my experience will help other foreign-educated M.D.s. And I'd like to know whether the discrimination I encountered was justified or arbitrary.

> Eric Bock, M.D. Waukegan, III.

Advice on Printing

SIRS: Two comments inspired by your April article, "Your Business Stationery":

 I find it useful to have Rx blanks printed on both sides. Putting some bit of helpful information for the patient on the back prevents anybody from misusing the blanks as scratch paper.

2. When I have my own forms made up (workmen's compensation report blanks, for example), I always have the printed questions done in color rather than in black and white. Then, when the answers are typed in, there's good color contrast and the form is easy to read.

M.D., Texas

Freedom of Expression

Sins: McCarthyism isn't confined to politics. There's also a medical type of demagoguery, before which we doctors seem entirely helpless.

I refer to the fact that we must often maintain a sphinxlike silence



EACH TABLET CONTAINS:

(h) This specially-designed formula permits dependable nitrite therapy with less risk of developing nitrite tolerance.

Rutol is particularly favored by physicians advocating "interrupted" nitrite therapy—to maintain maximal therapeutic response. The 16 mg. (¾ gr.) of mannitol hexanitrate in Rutol Tablets provides the established minimal effective dose—together with a prophylactic dosage of rutin, to guard against vascular accidents, and phenobarbital, for cerebral sedation.

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in our relations with certain hospital departments, lest our professional status be jeopardized. For example: The chief of a hospital service can dispose of a critical subordinate by declaring him expendable and therefore fit for Army duty, while, on the other hand, protecting one of his fair-haired boys from distasteful obligations and professional scrutiny.

The best answer to such medical McCarthyism is more freedom of expression among doctors.

> Emanuel Krimsky, M.D. Cedarhurst, N.Y.

Doctors' Mail

SIRS: Enclosed is sufficient material for an article to be called "The Doctor Can't See You Until the Day

After Tomorrow. He's Opening and Reading His Mail." What I've sent you is my mail for one day, and not a week's accumulation, as you might suspect.

Don't be disturbed if the shipment gets lost. I can forward by return mail today's collection, which is just as large.

P.S. I didn't have room to enclose six sample packages.

> D. W. Bovet, M.D. Marion, N.Y.

Even without the six sample packages, Dr. Bovet's professional mail for one day consisted of the following: twenty-eight bulletins, booklets, and circulars: ten letters of various sorts; and two postcards.-Ed. END



50 mg.

Consider PREMENSTRUAL TENSION

4 out of 10 female patients of childbearing age suffer symptoms

Symptoms are not relieved by usual sedatives, analgesics, or antispasmodics

Preventive for Premenstrual Tension and Dysmenorrhea

Evidence shows that premenstrual tension results from excess fluid balance preceeding actual onset of menses. M-MINUS 5 prevents premenstrual tension symptoms by lowering excess fluid balance, reducing stimulus to uterine spasm, and providing effective analgesia. It does not interfere with the menstrual cycle, and is non-toxic in the prescribed dosages. Vainder showed 82% of cases of premenstrual tension and dysmenorrhea relieved with M-Minus 5.(1)

> (1) Vainder, Milton: Indus. Med. & Surg. 22-183 (Apr) 1953 Send for samples and literature

2052: One tablet 4 times a day, starting 5 days before expected onset of menses.

Each tablet contains:

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Pomobrom (2-amino-2-methyl-

Acetophenetidin..... 100 mg.

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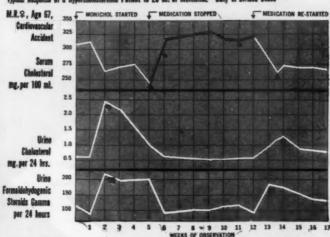
the realization of a hope ...

... for a satisfactory preparation in the management of hypercholesteremia

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Typical Response of a Hypercholecteromic Patient to 20 cc. of MONICHOL* Duily in Divided Deses**



The above graph demonstrates the effectiveness of MONICHOL in enhancing the stability of the serum lipid emulsion by: A normalizing elevated serum cholesterol levels, changing the character of the excess serum cholesterol to facilitate urinary excretion, and making the excess serum cholesterol more readily available for utilization by the adrenal cortex in steroid synthesis.**

The sense of well-being experienced by patients on MONICHOL is attributed by the investigators** to better utilization of excess serum cholesterol by the adrenal cortex. MONICHOL is entirely non-toxic.

The red portion of the graph shows that uninterrupted daily intake of MONICHOL is essential, because hypercholesteremia is probably due to an inborn error of metabolism.

Formula: Each teaspoonful (5 cc.) contains:

Polysorbate 80
Choline Dihydrogen Citrate
Inositol

Minimum Dosage: Two teaspoonsful twice daily after meals.

Supplied: Bottles of 12 oz.
Literature on request

**Sherber, D. A., and Levites, M. M.: Hypercholesteremia. Effect on Cholesterol Metabolism of a Polysorbate 80-Choline-Inosital Complex (MONICHOL) J.A.M.A. 152:682 (June 20) 1953. *Trademark

Monichol normalizes cholesterol metabolism IVES-CAMERON COMPANY, INC., 22 East 40th Street, New York 16, N.Y.

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PANHEMIC

NEW



the Vitamin B12 with Intrinsic Factor Concentrate

content of MOL-IRON PANHEMIC conforms with

U.S.P. standards of therapeutic efficacy and its anti-anemia potency is expressed

in terms of U.S.P. Oral Units*

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with clinically assayed B12 activator

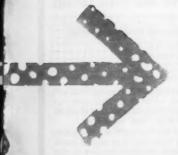
enty 2 capsules provide

1 U.S.P.

Oral Unit* of
anti-anemia
activity

Standardization by clinical assay is the only method of accurately determining anti-anemia potency. The weight of Intrinsic Factor Concentrate is by no means a measure of its efficacy in activating Vitamin B_{12} .

The usual daily dose of only <u>2 Mol-Iron</u> Panhemic capsules (1 b.i.d.) contains therapeutic quantities of all clinically essential hemopoietic factors and is effective for all anemias amenable to oral therapy.



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Vitamin B ₁₂ 1 Factor Cons						;	1.1	9.5	5.1	P.	0	ral U	nit*
Folic Acid												2.5	mg.
Ascorbic Acid												150	mg.

*One U.S.P. Oral Unit represents the minimal amount of the therapeutic agent (Vitamin B₁₂ with Intrinsic Factor Concentrate) which, when administered orally each day to a patient with pernicious anemia in relapse, produces a satisfactory reticulocyte response and subsequent relief of both anemia and symptoms. Potency established by clinical assay prior to mixture with other ingredients.

Supplied: bottles of 60 (one month's supply) and 500 capsules. White Laboratories, Inc., Kenilworth, N.J.

The first truly elastic bandage that doesn't "die" in the dryer!

New TENSOR is woven with Heat-Resistant live rubber threads for lasting elasticity

It takes live rubber threads to make a truly elastic bandage. Up to now, however, the live rubber has posed a laundry problem, particularly in high temperature home and commercial dryers.

But now, there's a new Tensor that needs no special laundry care—a Tensor that has been tested at 280° F. for hours on end, with no appreciable loss of stretch. So, whether it's new or has been laundered repeatedly, you can always be certain of its uniform, lasting elasticity in use.

And Tensor puts the pressure in your hands, Doctor. Whether you bandage for low pressure or high, you get uniform pressure over the entire bandaged area. And Tensor will maintain the pressure you apply.

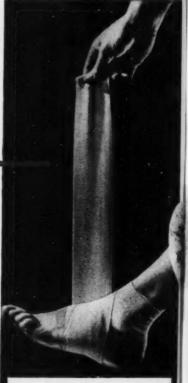
Isn't this the kind of elastic bandage you want your patients to wear? Why not have your nurse order them next time she replenishes office medical supplies. Available in doctor bulk putups at no increase in cost.

New TENSOR ELASTIC BANDAGE

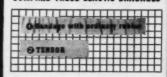
Weven with Heat-Resistant live rubber threads

(HAUER & HIAC*)

Division of The Kendall Company 309 West Jackson Blvd., Chicago 6, Ill.



COMPARE THESE ELASTIC BANDAGES



One-foot length of bandage made with ordinary rubber is stretched after high temperature drying—and stays stretched. Its elasticity "died" in the dryer.

But one-foot length of heat-resistant Tensor snaps back to its original length. Even after prolonged exposure to near scorching heat of commercial dryer. announcing

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TELDRIN*

chlorprophenpyridamine maleate, S.K.F.

SPANSULE*

BRAND OF SUSTAINED RELEASE CAPSULES

continuous and sustained relief of allergic disorders

a highly effective, well tolerated

ANTIHISTAMINE

in S.K.F.'s unique dosage form



2 dosage strengths:

8 mg. & 12 mg.

-chlorprophenpyridamine maleate"... the most effective of all antihistamines and has the highest degree of safety . . ."1

A single dose of one 'Teldrin' Spansule capsule provides a continuous and sustained antihistamine effect over a period of 10-12 hours.

made only by

Smith, Kline & French Laboratories, Philadelphia
the originators of sustained release medication

*Trademark
†Trademark for S.K.F.'s brand of sustained release capsules (patent applied for)

1. Margolin, S., and Tislow, R.: Experimental and Clinical Efficacy of Trimeton
and Chlor-Trimeton Maleate, Ann. Allergy 9:515, 1950.

(see other side)

'Spansule' capsules provide continuous and sustained therapeutic effect for approximately 10-12 hours—with only one oral dose. S.K.F. is working constantly toward the development of new 'Spansule' capsules incorporating adaptable therapeutic agents.

SPANSULE[†] brand of sustained release capsules are made only by S.K.F.—the originators of sustained release medication.



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15 mg.

Benzedrine* Sulfate Spansule†

amphetamine sulfate, S.K.F.

for day-long relief of psychogenic tiredness



10 mg. & 15 mg.

Dexedrine* Spansule†

dextro-amphetamine sulfate, S.K.F.

for day-long control of appetite in weight reduction



1 gr. & 1½ gr.

Eskabarb* Spansule[†]

phenobarbital, S.K.F.

for continuous, even sedation throughout the day-or night



8 mg. & 12 mg.

Teldrin* Spansule†

chlorprophenpyridamine maleate, S.K.F.

for continuous and sustained antihistamine effect

Smith, Kline & French Laboratories, Philadelphia

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(see other side)



Poctor, HERE'S THE "V.P."! IT SAVES HOURS A DAY!

Record your findings while the facts are fresh...with the years-ahead EDISON "V.P." dictating instrument. Not only cuts down office paper work to minutes a day ... but the amazing V.P. is so compact, so light, so easy to carry you can take it in the car for on-the-spot reporting after patient visits!

Don't let case reports pile up. Gain time to see additional patients a day. Let the slim, trim V.P. become your new "assistant" . . . in the office and on-the-go! Dictating instrument and transcriber in one unit, the new EDISON V.P. already has gained a popular place in modern medical practice. Learn how it can help you, Doctor!



EDISON VOICEWRITER

no obligation, for full facts about the time-saving V.P.

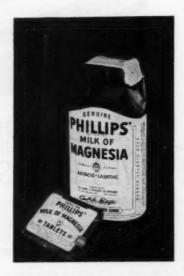
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Name		
Address		
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An Odeal Antacid-Laxative



CONFIDENCE

In every field there are a very few products whose quality and demonstrated dependability over many years give them a position of pre-eminence over all others. It is this dependability which inspires confidence and universal acceptance of Phillips' Milk of Magnesia. Known and prescribed throughout the world for over 75 years.

PREPARED ONLY BY THE CHAS, H. PHILLIPS CO. DIVISION OF STERLING DRUG INC., 1450 BROADWAY, NEW YORK 18, 16 %

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This rheumatic patient is safer on

Armyl

because Armyl supplies vitamin C in higher potency

In Armyl, vitamin C potencies are higher to prevent salicylate-induced ascorbic acid deficiency. Thus, Armyl offers definite anti-bemorrhagic protection. Furthermore, the high vitamin C content of Armyl helps to raise therapeutic salicylate blood levels.

Armyl

Armyl ... Armyl with 1/4 gr. Phenobarbital
... Armyl Sodium-Free ... Armyl SodiumFree with 1/4 gr. Phenobarbital



THE ARMOUR LABORATORIES

A DIVISION OF ARMOUR AND COMPANY . CHICAGO 11, ILLINOIS



A potent weapon against the most common form of "juvenile delinquency"...

the meal-time behavior problem, the child who shreds his mother's patience and deprives himself of inches and pounds because he "just won't eat"...

to stimulate appetite . . . to promote growth . . .

prescribe TROPHITE

B₁₂ plus B₁

Each 'Trophite' Tablet or teaspoonful of liquid 'Trophite' provides:

25 mcg. of vitamin B12

10 mg. of vitamin B1

*T.M. Reg. U.S. Pat. Off.

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Polysal, a single I.V. solution to build electrolyte balance, is recommended for electrolyte and fluid replacement in all medical, surgical and pediatric patients.

Cutter Laboratories, Berkeley, California

by sodium salicylate



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IMPORTANT-now 3 convenient dosage forms.

as a general rheumatic analgesic

MEPHOSAL CAPSULES - Each, mephenesin 250 mg. and sodium salicylate 250 mg. Dose: 1 or 2 capsules.

for rheumatic conditions associated with gastro-intestinal disturbances

MEPHOSAL TABLETS & HMB - Each contains mephenesin 125 mg., sodium salicylate 125 mg., and homatropine methylbromide 1.25 mg. Dose: 2 or 3 tablets.

MEPHOSAL ELIXIR & HMB-Each teaspoonful (4 cc.). mephenesin 400 mg., sodium salicylate 400 mg., and homatropine methylbromide 2.5 mg. Dose: 1 teaspoonful.

Prescribe dosage suggested every 3 or 4 hours, either after meals or with a little milk,

Relief from rheumatic pain and spasm is more predictable with MEPHOSAL (capsules, tablets and elixir), because its safe skeletal-muscle relaxant, mephenesin, is made freely soluble* . . . more readily available ... by the essential analgesic, sodium salicylate.

More patients will get greater relief, faster, with MEPHOSAL, than with mephenesin or sodium salicylate alone.

samples and literature on request.

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+Patent apolled for

Therapeutic Preparations for the Medical Profession

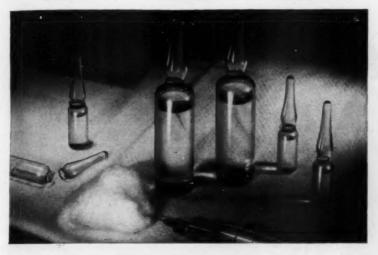




"GRIP!"

"BEND!"

"SNAP!"



...and your ampul is ready to use

Opening a new Kimble Color-Break* Ampul is that easy. No more filing. No more sawing. No more scoring.

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A solution sealed in a Color-Break Ampul can't be tampered with; it is kept as sterile as when it was packaged.

Kimble Neutraglas Ampuls are made from a famous formula which has the highest resistance to chemical attack of any known "workable" glass. Many producers of parenteral solutions are already using Kimble Color-Break Ampuls. You can recognize them by the distinctive blue band around the neck of the ampul. When you get a carton of these Color-Break Ampuls remember: Hold the ampul in the regular way . . . apply pressure as you always have with ampuls. Stem snaps off. You've made a clean break and ampul is ready to use.

*Color-Break is a trade mark of the Kimble Glass Company, subsidiary of Owens-Illinois

KIMBLE COLOR-BREAK AMPULS
AN (1) PRODUCT

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Allergy Relief...



... with Better Clinical Results

A new antihistaminic compound of greater therapeutic effectiveness but with fewer side effects—just released.

NEW CLISTIN* MALEATE

(PARACARBINOXAMINE MALEATE, McNEIL)

Offers Potency—as great as any known agent (average adult dose 4 mg.)!

Far greater margin of safety between the therapeutic dose and the toxic dose.

Low incidence of side effects—as indicated by actual clinical trial.

Palatability—practically tasteless, will not produce local anesthetic effects in mouth and throat.

Supplied in:

Tablets, 4 mg. scored, imprinted "McNeil"—100's and 1000's.

Elixir, 24 mg. per fl. oz. Each 5 cc. (average teaspoonful) provides 4 mg. Pints and Gallons.

Also: Clistin Expectorant



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AND REMOVER

All the advantages of wound clip skin closure—faster healing, better cosmetic effect, minimum of tissue trauma, easy clip removal—with the Autoclip Applier, a responsive, dependable instrument that gives greater efficiency and speed to wound closure.

FASTER APPLICATION, POSITIVE ACTION—Based on the standard Michel technic, the Autoclip Applier is fast and positive. Autoclips can be applied to the skin as rapidly as the edges of the wound can be proximated ... the surgeon can concentrate on the actual closure, Cosmetic results are better.

FOR EMERGENCIES—The compact Applier weighs only two ounces—can be carried loaded and sterile in your bag always ready for use. When using the Autoclip Applier, nursing assistance is not required. The Autoclip Applier holds 20 Autoclips—(18mm.). Autoclips are double wound clips; fewer are needed.

For complete description, write for Form 531.

AUTOCLIP Remover, 4", stainless steel Quantity Discounts SM-5%, 10M-10%

Order from your surgical supply dealer



Clay-Adams
141 East 25th Street, New York 10, N. Y.



Rack of 20 Autoclips is speedily loaded into magazine.



Autoclip Remover for quick, painless removal of Autoclips.



Clipping towels to skin-another important use for Autoclips.







as readily as mother beats the heat

> relieves baby's nonspecific summer diarrhea

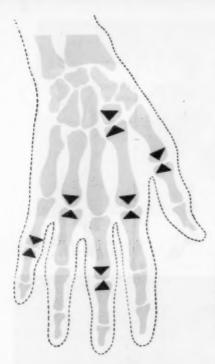


for samples and literature, write to:

Specify versatile DRYCO, whenever a low fat, moderate carbohydrate, high protein formula is indicated. DRYCO serves equally well as the basic formula for normal infants, prematures, or whenever digestive disturbances demand specialized care. Readily digested, easily reconstituted with warm or cold water. In 1- and 21/2-lb. tins at all drug outlets.

Borden's PRESCRIPTION PRODUCTS DIVISION 350 Madison Avenue, New York 17





in arthritis and allied disorders

Rapid Relief of Pain usually within a few days

Greater Freedom and Ease of Movement functional improvement in a significant percentage of cases

No Development of Tolerance even when administered over a prolonged period

BUTAZOLIDIN (heand of phonylbutasono)

Its usefulness and efficacy substantiated by numerous published reports,
BUTAZOLIDIN has received the Seal of Acceptance of the Council on
Pharmacy and Chemistry of the American Medical Association for use in:

- Gouty Arthritis Rheumatoid Arthritis
 Psoriatic Arthritis Rheumatoid Spondylitis
- Painful Shoulder (including peritendinitis, capsulitis, bursitis and acute arthritis)

Since BUTAZOLIDIN is a potent agent, patients for therapy should be selected with care; dosage should be judiciously controlled; and the patient should be regularly observed so that treatment may be discontinued at the first sign of toxic reaction.

Descriptive literature available on request.

BUTAZOLIDIN® (brand of phenylbutazone), coated tablets of 100 mg.



GEIGY PHARMACEUTICALS

Division of Geigy Chemical Corporation 220 Church Street, New York 13, N.Y. In Canada: Geigy Pharmaceuticals, Montreal

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Questions Income tax refunds • Views

on reinsurance • How to arrange for witness fees • A.M.A.

membership • What help is National Board certification?

Tax Refunds

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In preparing my 1952 income tax return, I took the standard 10 per cent deduction. I now find I could have saved money-about \$75-by itemizing my deductions. Can I recover this sum?

You can get it back by filing an amended tax return for 1952. The Government allows you three years in which to make any such change. So at any time before March 16, 1956, you can itemize your 1952 deductions and claim the \$75 refund.

Conversely, if you stood to save money by changing from an itemized to a standard deduction, you could do that, too.

Views on Reinsurance

I'm trying to clarify my thinking on the matter of the Eisenhower Administration's reinsurance program. Will you please summarize the official stand of organized medicine, organized insurance, etc. on the subject?

Few organizations have come out unequivocally either for or against

the President's reinsurance proposal. [For the views of this magazine and for a discussion on how the plan would work, see MEDICAL ECONOMics, April, 1954, pages 97 and 104.]

But both in the recent Congressional hearings and elsewhere, enough spokesmen have testified to show pretty clearly how the land lies. Here's the current line-up:

A.M.A.: Opposed. "Reinsurance will not fulfill its intended purpose."

The American Academy of General Practice: Judgment reserved. (But Academy policy generally conforms with the official stand of the A.M.A. on such questions.)

Blue Cross: In favor. Says it's "a step in the right direction," since it would afford Blue Cross "the opportunity for even greater expansion of coverage."

Blue Shield: Not enthusiastic. "Blue Shield plans are reinsured by the physicians who sponsor them"; therefore Federal aid, though well meant, may be unnecessary.

Private insurance companies: Opposed. Reinsurance is a disguised Federal subsidy, which will in no way "enhance the power of insurance to reach those who aren't now covered," says a spokesman for over 300 companies. (Some other private companies are still reserving judgment, because of the "many uncertainties" in the present bill.)

U.S. Chamber of Commerce: Opposed. "It would add nothing to the

present system."

Labor: Flatly opposed. Says the A.F. of L. Executive Council: The program does not meet the basic health needs of working people."

Witness Fees

Not long ago, I treated a patient who had been injured in an automobile accident. His lawyer has now asked me to testify at the trial—but he failed to

mention payment. How should I arrange to get my fee?

Since your original contact was with the patient, you'd better make your fee arrangement directly with him. Otherwise you may not get paid at all. Sometimes—particularly if the patient's claim is disallowed—the lawyer will disclaim responsibility for payment on the ground that in calling you he merely acted as an agent for his client. So, at the very least, you should have a written understanding with the lawyer that specifically imposes responsibility on either him or the patient.

As for what to charge, here's an easy way to decide: Estimate your average hourly earnings, then multi-

just 2 capsules



a day for anemias



MOL-IRON PANHEMIC

WHITE LABORATORIES, INC., Kenilworth, New Jersey

No. 6 of a series to resolve SULFA DRUG FACTS

What is the position of Sulfa Drugs in the treatment of meningitis?

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Sulfadiazine represents the treatment of choice in meningococcal meningitis. Because of its high potency and rapid passage across the blood-brain barrier, Sulfadiazine produces high cerebrospinal levels and prompt control of the infection.

Triple Sulfas (Meth-Dia-Mer Sulfonamides) remain unsurpassed among sulfa drugs for Highest potency • Wide spectrum • Highest blood levels • Safety • Minimal side effects • Economy • This is why leading pharmaceutical manufacturers offer Triple Sulfas to the medical profession.

This advertisement is presented on their behalf by

AMERICAN Guaramid company

Fine Chemicals Division, 30 Rockefeller Plaza, New York 20, N. Y.

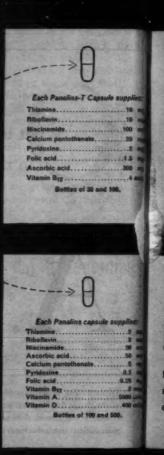
NEW NATIONAL RESEARCH COUNCIL STANDARDS*

for effective vitamin therapy



Emphasizing that regular vitamin intake is essential to productive health and that stresses such as disease and injury profoundly affect nutritional requirements, the Committee on Therapeutic Nutrition of the Food and Nutrition Board recommends standard vitamin homologisms for both maintenance and therapeutic dosage. In Panalins and Panalios T Mead Johnson & Company makes these authoritatively recommended formulations available to the meancal profession.

Therapeutic Nutrition, Committee on Therapeutic Nutrition, Food and Nutrition Board, Publication 234, National Research Council.



PANALINS - T

N. R. C. STANDARD THERAPEUTIC VITAMIN CAPSULE

Panalins-T supplies important water-soluble vitamins in the high therapeutic potencies needed to promote optimal recovery from disease or injury. Since the body cannot afore appreciable amounts of these vitamins, regular provision of generous amounts is essential. 3 or 2 Panalins-T capsules daily in:

severe ilineases

chronic ilineases

injuries, including fractures

before and after surgery

second or third degree burns

previous vitamin depletion

conditions involving a marked catabolic or anabolic response

to safeguard and maintain vitamin adequacy

PANALINS

N. R. C. STANDARD MAINTENANCE VITAMIN CAPSULE

Panalina supplies protective potencies of ten vitamina needed for maintenance of the good vitamin nutrition essential to productive health. 1 or 2 Panalins capsules daily in:

patients with inadequate or irregular dieta

patients with poor food habits

petients with mild illnesses growing children and

adolescents

convalescents in late stages

patients undergoing mild physiologic and pathologic stresses

*Therapeutic Nutrition, Publication No. 234, National Research Council.

MEAD JOHNSON & COMPANY. • EVANSVILLE, INDIANA, U.S.A. MEAD



Durable...
Accurate...
Easy to use!

You can be sure of these dependable features when your health scales bear the name Fairbanks-Morse—first name in scales! This is the new Model 1265, noted for its accuracy... durability... smart appearance... and easy-to-use features—you get trouble-free performance over the years. Fairbanks, Morse & Co., Chicago 5, Illinois.



SCALES + PUMPS + DIESEL LOCOMOTIVES AND ENGINES ELECTRICAL MACHINERY + RAIL CARS + HOME WATER SERVICE EQUIPMENT + FARM MACHINERY + MAGNETOS ply by the number of hours you spend in court. You may properly include travel time and expenses.

Incidentally, it's generally agreed that any court appearance will disrupt your practice for at least half a day; so many doctors set a minimum witness fee of about \$25.

A.M.A. Membership

When I first joined a county medical society twenty years ago, I automatically became a member of the A.M.A. Now, I'm told, it's possible to belong to a local society without being an A.M.A. member. Is this true?

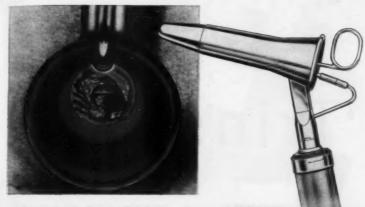
Yes. In all but a few states, a doctor may belong to his local and state societies without joining the A.M.A.

Before 1949, however, membership in a local society did automatically include membership in the A.M.A. The doctor paid no dues to the national association. He could subscribe to the Journal A.M.A. (for \$12 a year or not, as he chose).

In 1949, individual doctors were assessed \$25, in order to finance the association's battle against compulsory health insurance. That assessment was voluntary; but the one in 1950 wasn't: The doctor who refused to pay it was dropped from the A.M.A., though he remained a member of his local society.

Only a small percentage of doctors actually dropped out, and it was decided to retain the assessment

Arizona, California, Colorado, Illinois, Mississippi, Nebraska, Nevada, Oklahoma, and Wisconsin.



Anorectal pathology is quickly brought to light with WELCH ALLYN ANOSCOPES



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was nent The anoscope is the simplest aid to anorectal examination. Its use requires no special training. No preparation of the patient is necessary. Yet it is by far the most productive instrument in location and diagnosis of lesions, since over 75% of the total pathology in the anal canal, rectum and sigmoid colon is found in the lower four inches of the bowel within range of the anoscope.

Welch Allyn self-illuminated anoscopes are unusually easy to use. They fit all Welch Allyn battery handles. The full range of specula are interchangeable on the same light carrier and detach instantly for sterilization. Available singly or in sets.



"2 a day" the ideal dosage

in most anemias requiring therapeutic quantities of iron

'Trinsicon'

(Hematinic Concentrate with Intrinsic Factor, Lilly)

potent

convenient

economical

Two Pulvules 'Trinsicon' provide 600 mg. of anhydrous ferrous sulfate (220 mg. of elemental iron)—an average daily dose for hypochromic anemias. In addition, two pulvules supply intrinsic factor and vitamin B₁₂ activity sufficient to produce a standard response in the average uncomplicated case of pernicious anemia and related megaloblastic anemias.



Each pulvule supplies:

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QUESTIONS

permanently. So in 1950 the present rule was adopted: To belong to the A.M.A. you must be a member of your local and state societies and must pay national dues of \$25 a year, as well. In return, you get the Journal A.M.A. free.

In most states, the doctor who isn't a member of the national association may still retain all privileges of local and state membership. And he can also subscribe to the journal—at a \$15 annual rate.

License by Endorsement

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S. A.

I'm considering a permanent move to the West, probably to Texas or Utah. Will my ten-year-old National Board certificate help me to get a new license in either of those states?

If you go to Utah, you'll be granted a reciprocal license on the strength of your certificate without further examination. Not so in Texas, however; it's one of the nine states that don't recognize National Board certification. (The others: Arkansas, Florida, Georgia, Indiana, Louisiana, Nebraska, North Carolina, and South Carolina.)

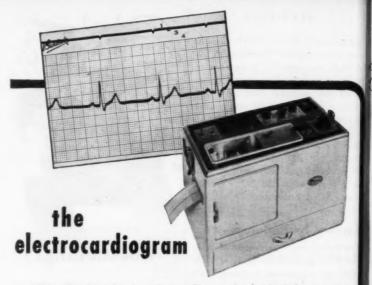
Such certification won't give you the right to practice in a specific area, of course. But local examiners in most states—and in Alaska and Hawaii, too—will normally "endorse" a National Board certificate; in other words, the holder will be granted a license with little or no red tape, no matter when he took his board exams.



Over-indulgence in food and drink often causes patients to pay for their fun with upset stomach "The morning after." Whenever this happens, BiSoDol, the fast-acting antacid can provide welcome relief from stomach distress by neutralizing the excess gastric acidity and soothing stomach membranes. BiSoDol is pleasant tasting—easy to take in either tablet or powder form. Suggest BiSoDol to your patients. They'll appreciate fast-acting BiSoDol.



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"The final authority" in cardiac arrhythmias* is essential in distinguishing the three most common forms of arrhythmia: sinus arrhythmia, premature systoles and auricular fibrillation.

THE Burdick EK-2

DIRECT-RECORDING ELECTROCARDIOGRAPH

—gives a clear, accurate and immediate record. Compact and portable, ready for instant use in your office or at the bedside.

*The Med. Clin. of North American (Jan.) 1952, p. 93.



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4 ways in which Hexachlorophene in



DIALSOAP

protects you and your patients

Photomicros show how Dial reduces Skin Bacteria



With ordinary soap, the most thorough washing leaves thousands of bacteria on the skin.



With Dial, with Hexachlorophene, daily use removes up to 95% of skin bacteria. 1. Reduces chance of infection following abrasions, scratches, for Dial effectively reduces skin bacteria count.

2. Stops perspiratory odor by preventing bacterial decomposition of perspiration, known as the chief cause of odor.

3. Protects infants' skin, helps prevent impetigo, diaper and heat rash, raw buttocks; stops nursery odor of diapers.

4. Helps skin disorders by destroying bacteria that often spread and aggravate pimples, surface blemishes.

You are no doubt familiar with the remarkable antiseptic qualities of Hexachlorophene soaps, as documented in recent literature. Dial was the first Hexachlorophene soap offered to the public.

You can safely recommend Dial. Under normal conditions it is non-toxic, non-irritating, non-sensitizing. Economically priced, Dial is widely available to patients everywhere.

Free to doctors!

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As the leading producer of such soaps, we offer you a "Summary of Literature on Hexachlorophene Soaps in the Surgical Scrub." Send for your free copy today.

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Disposable Unit

Polyethylene "squeeze bottle" permits easy one-hand administration . . . rectal tube kept sanitary by sealed cellophane envelope . . . distinctive rubber diaphragm prevents leakage while controlling flow. Because of these unique features, FLEET ENEMA Disposable Unit is preferred for hospital, clinic and office use.

Each single unit of $4\frac{1}{2}$ fl. oz., contains in each 100 cc., 16 Gm. sodium biphosphate and 6 Gm. sodium

phosphate, . . . an enema solution of Phospho-Soda (Fleet), gentle, prompt, thorough—and as effective as the average enema of one or two pints.

> C. B. FLEET CO., INC. Lynchburg · Virginia

'Phospho-Soda' and 'Fleet' are registered trademarks of C. B. Fleet Co., Inc.

Unacrew cap from plastic "Squeeze bottle."

Remove rectal tube from cellophane envelope.

Attach rectal tube. Lubricate tip.



In Neuritis-

is temporary relief enough?



Now-

THE LONG PERIOD OF DISTURBING SYMPTOMS CAN BE REDUCED BY THE PROMPT USE OF—

PROTAMIDE

When you have a case of neuritis (intercostal, facial or sciatic) where the inflammation of nerve roots is not caused by mechanical pressure, let Protamide demonstrate how much faster lasting relief can be obtained than with usual therapy. Usual dose: one ampul every day for five days or longer.

NEURITIS

(Sciatic • Intercostal • Facial)

A COMPARISON BETWEEN COMPARABLE GROUPS
WITH AND WITHOUT PROTAMIDE THERAPY

DURATION OF SYMPTOMS

CONTROL—156 Patients
The Course of the Disease
Was 21 Days to 56 Days

PROTAMIDE—84 Patients Complete Relief was Obtained in 5 to 10 Days

21 SAYS	86 BAYS
TREATED WITH PHYSICAL TREEAP	Y AND VITAMINS
TREATED WITH PROTAMINE ONLY	
S 10 DAYS BAYS	



"TREATMENT OF NEURITIS

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You can depend DIRECTLY on

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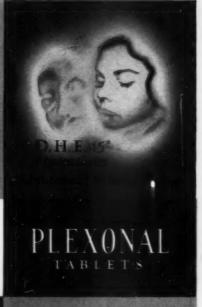
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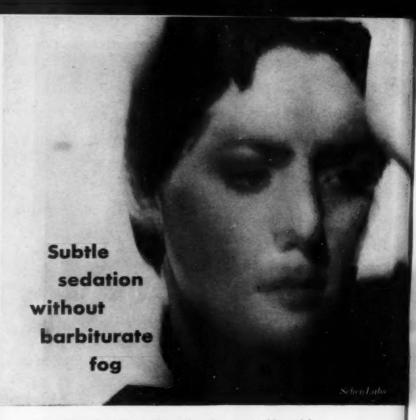
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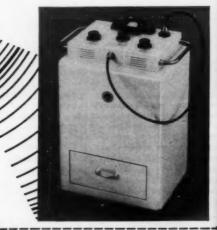
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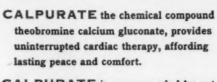
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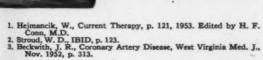
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Medical Economics

AN INDEPENDENT BUSINESS MAGAZINE FOR PHYSICIANS

Editorial:

Too Easy to Oust

 How can we strengthen the position of doctors on hospital staffs?

They have, at present, little protection against arbitrary dismissal. For the most part, they haven't felt the need of it. For most hospital boards do not act arbitrarily, and doctors themselves have supported the system of appointments that have to be renewed each year. As Dr. Lucius Johnson points out, the mere threat of non-renewal "provides a quiet, effective means of putting pressure on the doctor to obey the [hospital] rules."

But sometimes this pressure is abused. Sometimes it's used to compel compliance with hospital practices the doctors *know* aren't right. Consider, for example, the appropriation by hospitals of workmen's compensation fees, now under investigation in New York:

These fees rightfully belong to the staff doctors giving the care. But some of the best hospitals in the area have been siphoning off these fees into their own treasuries. They have pressured the staffs into signing over such checks. And the staffs have gone along—even though this practice is clearly against the law.

Why did these doctors do it? One of them probably expresses the feeling of many: "I'd lose my appointment if I didn't play ball, and good hospital appointments are hard to get."

These misgivings seem justified in the light of what happened to certain staff members who *did* object. Two were dropped summarily at one hospital; many more were not reappointed at another.

[MORE]

Medical leaders in the area think the answer is some form of tenure. "Hospital by-laws," says one, "should provide that a staff member who completes five years of satisfactory service shall not thereafter be dismissed without benefit of a formal hearing. And the medical society should have some voice in it." Says another: "The doctor who has helped build up a hospital through prolonged contributions of time, money, and patients has earned this minimum protection at least."

We're inclined to agree. We don't believe that a due-process dismissal system would impede hospital efficiency or prevent essential changes. We know that some of our bestknown medical groups (i.e., Mayo) and medical foundations (i.e., Rockefeller) have thrived on tenure. The question that remains is, "How does it actually work out in hospitals?" The answer to that one may well lie in your hands.

By Any Other Name

We continue to hear comments that medicine's public relations would be better served if grievance committees were called *mediation* or *public* service committees instead.

Maybe so.

But at least one drawback occurs to us: A lot of people wouldn't know what we were talking about.

There are those to whom "public service" suggests a public utility; others who think "mediation" is what goes on in a quiet chapel, with the tips of your fingers together.

-H. SHERIDAN BAKETEL, M.D.



"That's the spirit, Mr. Speare. Keep fighting!"

This Group Made Good!

Convinced that the hurdles of group practice are insurmountable? Then read this factual account of four physicians who looked before they leaped. You may change your mind

By John R. Sedgwick

A medical group is like any organization of human beings. It's subject to human foibles; and these must be anticipated from the start if the group is to succeed.

This is the history of one organization that has succeeded. I've changed the names of the locale and of the persons concerned. But otherwise all facts and situations are actual.

You've probably heard discouraging accounts of the hazards of group practice. I hope the following pages will help you to see how many of these hazards can be overcome.

In the Midwestern city of Middletown (pop. 25,000), is the flourishing Middletown Clinic. It has been in existence since 1947; and it seems likely to go on indefinitely. Here's how it began:

At the Middletown Country Club, there was a Saturday-afternoon foursome known as the "Pill Pushers." This

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Mn Sedewick was, until recently, business manager of The Medical Group of Honolulu. "I've written this article," he says, "as an antidote to some of the discouraging things that have been published about group practice, notably 'Death of a Group' in your own pages [MEDICAL ECONOMICS, December, 1953]. This is not the story of the group I served in Honolulu. Rather, it stems from observations I've made during visits to many groups in the continental U.S. The group referred to here as the Middletown Clinic is one of several I've inspected that have struck me as being truly outstanding."

congenial quartet of golfers included Dr. Simms, an internist; Dr. Broder, a general surgeon; Dr. Jennings, a pediatrician; and Dr. Jones (considerably the senior), a general practitioner with the largest practice in the county.

Late one Saturday afternoon, in the locker room, they began—quite casually—to discuss the possibility of joining forces in a group. And they were overheard by Jim Wetherby, the president of Middletown's Wetherby Plow Company.

"You fellows remind me of babes in the woods," he said. "What do you know about running a group practice? As individual doctors, you're good; but my office boy knows more about running a business than any of you. Why, Fred Jones hasn't sent me a bill for the last six months, and the last time I paid him I had to call up his girl to find out how much I owed. Are you serious about this idea?"

"Well, I for one would like to explore it," said Simms.

The others agreed.

"Then what you need is a businessman to help you along until you get on your feet." We ther by was thoughtful for a moment. Then he said: "Eventually, of course, you'll need a paid business manager. But if you want me to, I'd like to help you get started. And I don't want any compensation. I like the idea of a group. So just consider that I'm doing it for Middletown."

The next Tuesday evening, and

several evenings after that, they met in the library of Wetherby's home. During those meetings, the doctors learned a lot about group enterprise.

Partnership Perils

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For one thing, Wetherby explained that partnership is the simplest and most economical form of organization—but that it's also the most vulnerable. "Many, many partnerships fail," he said. And he pointed out that most such failures are due to three things: improper planning, greed, and wives.

"You doctors are starting off with one great advantage," he went on "Any men who've played lousy golf together as long as you have can't help knowing one another. In other words, your courtship period is over. Every partnership should have a courtship period; and that applies to business as well as to marriage. Always remember that fact when you're planning to take in a new partner! Have the new man work on salary for a year or two first, in order to find whether or not you're compatible."

How to Organize

Next, he took up the question of financing the Middletown Clinic (the name they'd chosen by now): "I suggest you have two organizations: one, the active group partnership; and another that we'll call the holding company. The holding company would have title to the Clinical and and building, and possibly ever

to its furniture, fixtures, and equipment.

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"In other words, your capital investment would be in the holding company and not in the active partnership. The company would rent the building and equipment to the partnership at a fair rental; and since you'd be renting to yourselves, it undoubtedly would be fair."

Why Two Organizations?

Wetherby's explanation of the reason for a dual organization: "The capital assets of the active group partnership should be as low as possible so that no future partner will have to buy into the group. Also, if any of you die, there'll be less need for an administrator to dig into the Clinic books.

"Of course," he added, "the partnership will need some operating capital to pay salaries and buy supplies. I suggest you borrow that small amount of working capital from yourselves. In other words, each of you can lend \$500 to the partnership on individual notes at 6 per cent repayable only at time of death or retirement. In addition, all accounts receivable that any of you may have at time of death or retirement can be compensated for by some form of insurance."

The doctors' chief investment, Wetherby went on, would be in the incorporated holding company. "It'd be just as if your money were invested in some other company down the street," he said.

"The shares could be bought and sold irrespective of the various percentages of ownership in the group partnership—though you'd probably want an agreement that the other shareholders would have the first right of refusal in any contemplated sale. And, obviously, new partners should also have the right to buy stock.

"The price of a share should be its book value at the time of sale. So you'll have to get the property appraised whenever stock changes hands. But, since there probably won't be much activity of this sort, you won't be troubled by too many appraisals."

A couple of the doctors complained that the double organization seemed cumbersome. But they changed their minds when Wetherby said: "Gentlemen, none of us know how large the Middletown Clinic will grow; we do know that, over the years, you're likely to have variable percentages of partnership. So why not make your bookkeeping as simple as possible? This way, with the holding company a separate organization, the Clinic's books are kept on a cash basis. So it's an easy matter to deduct expenses from gross income and distribute the net."

The Doctors' Earnings

"But how do we decide who gets what share of the net earnings?" asked Dr. Broder.

Wetherby smiled. "You'll have to work that out among yourselves. But remember this: When you start group practice, you'll have to temper your individualism. Every decision you make should be based primarily on its value to the Middletown Clinic."

Share and Share Alike

Soon afterward, the M.D.s got together without Wetherby. Each brought along a statement of his gross and net figures for the past year. Since, as it turned out, their incomes were remarkably similar, they decided to begin on a share-andshare-alike basis, with a review every two years.

They also agreed that each man's accounts receivable carried over from private practice should be handled separately, but billed on the group's billhead. Any payment made on such accounts would be credited to the individual doctor during the Clinic's first year. Thereafter, however, accounts still unpaid would become group property.

They Get Started

At last, things went into high gear. The doctors commissioned a lawyer to draw up a partnership agreement. Then they called in a Chicago architect who specialized in professional buildings, and told him what they wanted. On his advice, they bought a piece of land with plenty of room for expansion and also for off-street parking. And they told him to go ahead with plans for the building itself.

Eventually, they approved his plan for a clinic big enough to accommodate eight doctors—and flexible enough so that it could be conveniently enlarged. Estimated cost of the building (including architect's fees): \$72,500; cost of the lot: \$15,000. Total: \$87,500.

Dr. Jones put in \$20,000 of this sum. Dr. Simms mortgaged his home and some farmland and matched it. Dr. Jennings sold some stock he'd inherited and invested \$30,000. Dr. Broder could scrape together only \$7,500. Altogether, this made \$77,500; but Mr. Wetherby, who now considered himself a partner "ex officio," insisted on making up the \$10,000 difference.

Thus, the holding corporation was formed, and the construction work started.

Buying Equipment

Each doctor listed the equipment he already owned—and added a list of additional equipment he felt he needed. They decided, then, to use as much as they could of what they had and to order the rest. In addition, they bought all new furniture.

Their total expense for equipment and furnishings (including the equipment from their old offices, which the group had appraised): \$16,000. The holding company raised this sum by borrowing from the bank on a mortgage on the building and land.

The financial set-up of the holding company when [MORE ON 193]



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Crime Doctor

His name's Larson; he's not a cop; but he usually gets his man—through a knowledge of pathology that the average detective lacks

By Mauri Edwards

● Tacoma, Wash., police were stumped. A waitress, whom we'll call Vinnie Rogers, had been murdered—her head bashed in with a length of pipe. But there were no fingerprints, no witnesses, no clues. And the girl's sweetheart insisted that he knew nothing of the crime.

Up against a blank wall, the police played their final card: They called in pathologist Charles P. Larson. He examined the dead girl's body; then, turning his attention to her friend, he studied the man's wardrobe.

At first, he got nowhere. But finally he found some tiny



IN THE WOODS near Olympia, Wash., Dr. Charles P. Larson (second from left) studies the body of a woman who has been raped and murdered.

gray spots on one pair of trousers. He put them through a series of serological and histological tests and discovered that they were human brain tissue.

Since the waitress' friend obviously couldn't explain away this damning evidence, he was convicted of first degree murder.

That case, in 1939, was Dr. Larson's first big one; and, to his knowl-

edge, it marked the first time anywhere in the U.S. that human brain tissue was submitted and accepted as evidence in a homicide trial. But it wasn't the last time. th

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Just a few years ago, Dr. Larson, as director and consulting pathologist of the Tacoma Scientific Police Laboratory, was called in to crack a somewhat similar case. A vicious killer had smashed the heads of a 20-

year-old girl and her 45-year-old mother. The police had the weapon —a bloody axe—and they had a suspect: one Jake Bird, who'd been caught running down a side street minutes after the crime. But they didn't have a shred of evidence against him.

Dr. Larson supplied that evidence by discovering on Bird's clothes the same kind of telltale gray spots that had helped solve the Vinnie Rogers case. Then killer Bird began to talk. He admitted the double murder in Tacoma. And he didn't stop there. He also reeled off a long list of violent crimes he'd committed across the country.

250 Homicide Cases

Cases like these have established Charlie Larson, now just 43, as one of the nation's top forensic pathologists. In person and by long-distance consultation, he has dug to the bottom of some 250 baffling homicides since the late Nineteen Thirties. He has probed crimes in all the Western states and even in Alaska.

There are other strings to Larson's bow also:

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He's associate clinical professor of pathology at the University of Washington School of Medicine. He's a member of the board of governors of the American College of Pathology. He's a much-sought-after lecturer, who enjoys startling his audiences with slide pictures of some of his cases. And he's a crusader (so far, unsuccessful) against

"the antiquated coroner system" that still exists in his own state, among others.

Larson has particularly strong feelings about this last subject. In fact, he maintains that even the average M.D. isn't automatically qualified to do police work. If he ever writes a book, he says, one chapter of it will concentrate on urging physicians to get special training in pathology before they take on autopsies.

Just how difficult is it for a physician to operate in the crime-detection field? When that question comes up, as it inevitably does, Larson harks back to one of his toughest cases—and certainly his most spectacular one: the mystery of "The Lady of the Lake."

There's an old Indian legend that evil spirits dwell in icy Crescent Lake, which nestles 5,000 feet high in Washington State's Olympic Mountains. According to this legend, bodies that fall into the water are seized by demons and never seen again.

So much for legend. This is fact: Despite a good quota of drownings, Crescent Lake never yielded a body it had taken. At least not until July 4, 1939.

That particular Independence Day, two men were fishing on the lake when one of them suddenly saw a curious object bobbing on the surface. He snagged it on his hook—and reeled in what looked to him like the battered body of a woman. But his



A HOM!CIDE VICTIM, dead seven months, has been found near Tacoma, Wash., and Dr. Larson (far left) sets out to unravel another crime.

friend laughed. It wasn't a body, he insisted; it was probably a store-window dummy.

Small wonder that neither man was sure. The object was clothed like a woman, with a piece of rope tied about it. But though it measured 5' 6", it weighed just forty-five pounds. And it seemed like solid soap.

The fishermen brought it to shore, where a local doctor puzzled over it for a while. He'd never seen anything like it, though, and he had to admit defeat. Meanwhile, the police had sent for help to Tacoma, 175 miles away. That's when Dr. Larson entered the case. h

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He had never seen anything like it, either. But he knew what it was: a woman's body that had turned to adipocere—a soaplike substance resulting from chemical changes. In Crescent Lake's cold water, it seems, there are no bacteria to decay bodies; so this one had saponified.

But now that he'd cleared up one mystery, Dr. Larson created a new one. He insisted that the woman had been strangled and then thrown into the water. What's more, he added, the body had bobbed to the surface only because the killer had made a colossal mistake:

Secret of the Lake

As Larson figured it out, there was a good reason why bodies lost in Crescent Lake had never before been recovered. No evil spirits were at work; instead, a swift-flowing lake-bottom stream transported objects to an underground lake, where they might remain forever.

But, in this case, the killer—seeking to make sure that his victim wouldn't be found—had roped a heavy weight to her. The weight had prevented the body from being swept into the underground lake. Finally, however, the rope had frayed and snapped; and the body, having turned to a soaplike substance, rose to the surface.

So far, so good. But an even harder job now confronted Larson and the police: to identify the body and find the killer. Fortunately, they had three slim clues to start with: the clothes, the rope, and a dental plate in the woman's mouth.

The doctor set to work by circularizing Washington State dentists about the plate. When he failed to get any response, he inserted advertisements in the Journal of the American Dental Association. Meanwhile, he worked on the other clues.

By pathological-and by just plain

logical—means, he decided that the Lady of the Lake had been about 32 years old at death and had floated in her watery tomb for nine or ten years. One big help: She wore nylon stockings, which hadn't been available in the state until 1930.

Next, Larson turned to the rope knotted about the body and found a blue strand running through it. "I got to be an expert on rope," he says, recalling how the one strand led him back through the manufacturer to a Washington State retailer who had sold a small amount of that kind of rope in 1930.

The police even uncovered one man who remembered buying some of the rope; but he seemed to be in the clear, and he couldn't remember having given any of it away.

The rope clue seemed to have petered out. But just then, Larson got a reply to his ad in the dental journal. A North Dakota dentist wrote that he recognized the description of the plate as one he'd made for a girl named Hally Johnson. As he recalled, she had later moved to Port Angeles, near Crescent Lake.

They Remember Hally

Now the trail was hot. The police began asking questions in Port Angeles, and folks there remembered Hally all right. She'd been married to a local fellow, they said; but back in 1930, she had suddenly run off to Alaska with a sailor.

How did they know this? The

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grieving husband had shamefacedly told them. Finally, though, he wiped away his tears and took a second wife—a wealthy girl in town. They later moved to California.

There was just one thing wrong with the story, Larson felt: He was sure Hally hadn't gone to Alaska. She'd gone to the bottom of Crescent Lake, with a broken neck and a push from her husband.

At this point, something suddenly clicked in the mind of the man who'd bought some of the rope that Larson had traced. He recalled an incident he'd completely forgotten: Around the time of Hally's disappearance, he had given a piece of the rope to Hally's husband to help him yank his car out of the mud.

Excitement in Court

On the physician's say-so, Hally Johnson's husband was brought back to Washington State to face trial for murder. The defense's sole hope was to discredit Larson's testtube testimony; so it put another, older pathologist on the stand.

He scoffed at young Larson's "dime-novel" evidence. No one

could be certain about any of the evidence after nine years, he said. He was convincing, and he came close to swaying the jurors.

But Larson swayed them right back by giving an exciting courtroom demonstration of some of his tests. The startling clincher: To prove that saponified body tissue will float, he dropped a bit of Hally Johnson into a glass of water.

Her husband was convicted.

His War Duty

Thanks largely to the reputation he'd built up as a medical criminologist, Larson got an unusual assignment during the last days of World War II. As a 34-year-old lieutenaut colonel, he helped conduct the warcrimes investigations of such Nazi horror holes as Buchenwald and Dachau.

And he has a distinction that probably no other medical officer of the period can match. On the way to one concentration camp, the ground troops by-passed the town of Hammelsberg. The first Americans to enter the town were the warcrimes party.

[MORE ON 218]

Shoot the Works

 Heard on Philco Playhouse during the presentation of "Dr. Hudson's Secret Journal":

Dr. Hudson (who has just dressed a young man's injured hand): "Nurse, give him 300,000 c.c. of penicillin."

They Keep Score On Staff Physicians

In this hospital, a committee of doctors runs 'one of the nation's top-notch audit systems.' They study all clinical records, check into discrepancies, review the work of each M.D. And the men on the staff seem to like it

By Michael Lesparre

• In a Chicago hospital one morning recently, a physician was rebuked by a medical staff committee. He had been removing too many normal appendixes, they said. So he would thereafter be denied surgical privileges.

Too drastic a punishment? The 180-odd doctors at Grant Hospital don't think so. They have faith in their audit program, which was responsible for the decision.

Later, when this doctor can show under supervision that he's ready to take on surgery again, the privilege will once more be granted to him. And there'll probably be no hard feelings.

For the audit committee is only incidentally a body that sits in judgment on the activities of individual doctors. Its main function: to keep a constant watch over hospital records, with an eye toward top efficiency.

By keeping an itemized log of every diagnosis, treatment, and case outcome, it tries to assure the well-being of Grant's patients. It's a watchdog and promotion board; it's also the moving force behind the hospital's teaching program. So the conscientious physician has no reason to

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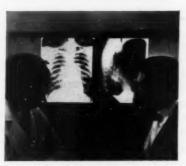
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More consultations and a greater exchange of clinical ideas.



A sure system of staff promotions, based on past records.



On-the-spot records, as a boon to both doctor and hospital.

fear the audit committee. Instead, he has good reason to be proud of its work.

Grant's system isn't unique. But it's better organized than most similar programs. Actually, less than 10 per cent of U.S. hospitals conduct medical audits. And many of these limit their medical bookkeeping to a check of unnecessary surgery. Only a few study *all* clinical records as Grant does.

Why? For one thing, complete auditing entails paper work and special staff committees. For another, many physicians dread a program tav



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Improved care to patients; often a shorter hospital stay.



A stronger teaching program, to promote staff morale.

that might turn into a witch hunt. But doctors at Grant say this lat-

But doctors at Grant say this latter objection is groundless. Their activities are under continual surveillance by "one of the nation's topnotch audit systems"—to quote Dr. Malcolm T. MacEachern, director of professional relations of the American Hospital Association. Yet, they insist, there's less carping, less unfair criticism today than there used to be.

"The audit is something we literally brought on ourselves—and with good reason," says a staff surgeon. "We didn't want a Star Chamber; we wanted a guide to improved techniques. And that's what we've got."

It all began back in 1948, when a number of the staff physicians set out to revise their constitution and up-date Grant's teaching program. Why, these men asked, couldn't their 236-bed hospital measure the results of the medical care it provided? Only by so doing, they reasoned, could the staff plan a really practical teaching program.

So, to bring order out of easy-going confusion, these doctors campaigned for a strict accounting system of all medical staff work. They met some stiff resistance at first, naturally; but the idea took hold. Then, with guidance from the nation's authority on professional accounting, the American College of Surgeons—and with weeks of sleeves-up planning—the doctors of Grant Hospital blueprinted their program.

Surprisingly, it was (and is) a simple one: The medical audit committee is made up of a pathologist (the chairman), the medical director, two elected M.D.s from the G.P. section, one from surgery, one from medicine, and one from obstetrics-gynecology (all serving two-

year terms). It meets every Monday morning to review the medical records of all patients discharged from Grant.

First, the committee members check the completeness of each record. Then they make a point-by-point study of entries under diagnosis, treatment, consultations, operative procedures, and results. A sampling of their check-list:

¶ Do clinical results in this case support the final diagnosis?

¶ Do laboratory findings support the final diagnosis?

Is there agreement between the

final diagnosis and the pathological diagnosis, if any?

¶ Was the treatment employed generally acceptable, or is it open to question?

¶ Did the physician exceed his privileges?

The committee writes its answers to such questions on a special form. And that's the first step of the audit. There are no further steps in an individual case if the answers seem satisfactory. But if they aren't, more probing becomes necessary.

A couple of months ago, for example, one record lacked details of

Medical Audit Pays Off in Terms of Sound Patient Care

this table compares Grant Hospital's mortality and other rates for 1953 with the standards set by the American College of Swanzone. The percentures are of total patient load.

	A.C.S. Strandard	Grant Hospital
Infections	Below 1%	0.02%
Infent deaths	" 2	1.22
Doaths in childbirth	" Ya	
Total douths	" 4	2.92
Consurant sections	" s	3.90
Autopsies	Above 25	53.52

a patient's physical examination. So the attending doctor—a specialist was asked to complete the record and to submit it for a second review. (The committee then gave it full approval.)

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Another practitioner was asked to appear before the audit committee to explain his treatment of a case of ectopic pregnancy. In doing so, he justified every entry on his patient's medical record. As a result—and because the case was unusual—the committee asked the doctor to present the facts at the next monthly staff meeting.

If a doctor fails to satisfy the committee, the head of his clinical department is asked for a *written* opinion of the case. Thereafter, if any of the physician's procedures still appear unjustified, the audit committee may refer the facts to the credentials committee.

The credentials committee may simply reprimand the doctor; or it may ask that the board of directors curtail his staff privileges or even dismiss him from the staff. Actually, however, it has never yet felt called upon to recommend a doctor's dismissal.

[MORE TEXT ON 120]



THE MEN BEHIND THE AUDIT at their regular Monday meeting. Left to right are Grant Hospital's Karl Gustin and Jack Williams (G. P. section); James Fitzgibbons (Ob.-Gyn.); chairman Harold Grimm, chief pathologist of the hospital; Carl Solander (surgery); William Hutchison, internist and medical director; and Samuel Nelson (medicine). Of the seven doctors on this committee, five were elected by their fellow staff members to represent the various hospital departments. New elections are held every two years.

THEY KEEP SCORE ON STAFF PHYSICIANS

REAL-LIFE EXAMPLE of a typical audit is shown in the the medical librarian's report [W]. Names (except those of forms pictured on these and succeeding pages. First is

audit committee members) have of course been disguised.

MEDICAL RECORD REVIEW — for Medical Audit

stient's Family Name	First Name	Affending Physician	Room No.	Hosp. No.
TRURO	JOHN	Douglas Evans	XX	X-ol

THIS RECORD LACKS THE PARTS CHECKED

Numbers in parentheses indicate the score allocated to those sections of the medical record under the Point Scoring System originated by the American College of Surgeons.

DENTIFICATION DATA (2)	SPECIAL REPORTS	AUTHORIZATIONS FOR
IAGNOSIS	Anasthosia	Medical and/or Surgical Treatment
Provisional (3)	Autopsy (3)	Release of Information
IISTORY	Consultation (5)	Marketon although the size of these
Present Complaint (2)	Leboratory (5)	
Present liness (8) or Analysis of Complaints and	Obstetricel	Responsibility for Abortion
Inventory by Systems (8)	Labor (2)	Autopry
Past History (2)	Pelvic Measurement (3)	Other
HYSICAL EXAMINATION (10)	Physical Examination (3)	NURSES: REDSIDE RECORD
HYSICIAN'S	Prenatel (3) Medical or Surgical Treatment	Date Admission
Discharge Order	(Operation) (6)	Date Discharge
Condition on Discharge (2)	Microscopic (5)	Nurses' Signature
Signatures	X+ey (5)	On admission.

BESTHE OF TREATMENT

DEATH

PROVISIONAL and

INCOMPLETE as indicated above

Candition on Discharge (2)	Microscopic (5)		Nurses' Signature On admission	9
Signaturet	Other		On Elisherge	9
INCOMPLETE as indicated above By blue pencil its review By red pencil on 2nd review IN FECTION S A. Institutional 3. Postoperative	PROVISIONAL and FINAL DIAGNOSES 1. Agree 2. Disagree 2. Disagree 2. Disagree 3. Disagree 4. Dustfiable 1. Justfiable 2. Not justfiable 2. Not justfiable	1. Postoperative	1. Postoperative 1. Espected 1. Espected 2. Anesthesia 2. Insvitable 3. Justificable 3. Justificable 4. Autopry performed 4. Autopry performed 4. Not justificable 1. Physician for additional information 2. Chairman of department for opinion 2. Chairman of department for opinion 4.	9999 9
2. Preventable	PHAL DIAGNOSIS I incomplete according to I. History. 2. Progress Notes. 3. Report of Pathologist. 1. Diagnosis not justified. 3. Report of Pathologist. 3. Report of Operation. 2. Judgment faulty. 4. Technic entables conducting a Medical Audit.	Diagnosis not justified Judgment faulty Physicians' Index for hospitals	*MEDICAL FINDINGS fled 3. Treatment not warranted 4. Technic erroneous.	111 991

The data established must be considered IN STRICT CONFIDENCE, and NOT FILED WITH MEDICAL RECORD. PORE C-SOI (REVISED MARCH, 1911)

Ready for indexing.... Not ready....

REVIEW OF RECORD FOR MEDICAL AUDIT Medical Audit Committee Per Call to attention of Program Committee. PHYSICIAMS RECORD CO., CHICAGO S., SLL. - PRINTED IN U.S.A. PATIENT'S MEDICAL RECORD

CONFIDENTIAL

SUBJECT: Patient John Truro Record No. X-OL

FROM: Medical Audit Committee, Grant Hospital

ATTENTION: Dr. Douglas Evans

DATE:	March 22, 1954
The	e Medical Audit Committee at its last meeting has decided
that the	e above record does not meet hospital standards for the
followin	ng reasons:
	gress notes are inadequate to evaluate patient's post-operative ree and prolonged hospitalisation.
You	are requested to correct the above deficiencies.
the next	remarks pertaining to this case may be presented to committee meeting to be held Harch 29, 1954
	MEDICAL AUDIT COMMITTEE
	DATE April 5, 1954
MEDICAL	RECORD NUMBER X-04 IS REFERRED TO THE Surgical
COMMITTE	E BY THE MEDICAL AUGIT COMMITTEE FOR THE FOLLOWING
REASONS:	
Apper	patient was admitted with a provisional diagnosis of ndicitis Acute. The final diagnosis was also Appendi- s Acute. The pathological diagnosis: Normal Appendix.
Urin	ary findings suggest urinary tract infection.
	SIGNATURE
	Chairman

INVESTIGATION BEGINS as the audit committee (1) notifies the physician that his records aren't complete, and (2) forwards case to surgical committee

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THEY KEEP SCORE ON STAFF PHYSICIANS

SUBJECT: Patient John 1	frure
RECORD NUMBER X-04	DATE <u>April 5, 1950</u>
	will be discussed at the next
Surgical	committee meeting to be
held on Wednesday n	ight April 15, 1954
at 7:00 of	clock. We would like to have
you be present at this n	neeting.
	H. Grimm, H. D. Chairman
RD NUMBER X-OL	DATE April 15, 1954
OPINION OF THE Surgical	COMMITTEE IS AS FOLLOWS:
and normal tissue report of	ative description of appendix appendix, the opinion of the
Committee is that normal tis	sue was removed, not justi- ion should have been ruled out.
	SIGNATURE

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SURGICAL COMMITTEE then asks the doctor to attend its next meeting. Later, this committee's findings in the case are reported back to the full audit committee.

CONFIDENTIAL

Report from Medical Audit Committee

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PATIENT'S NAME:	PHYSICIAN	
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Enclosed is a duplicate copy of the action taken by

the Audit Committee after reviewing the record of the above

COMMENTS:

In view of normal gross operative description of appendix and normal tissue report of appendix, the opinion of the Committee is that normal tissue was removed, not justifiable. Utilary tract infection should have been ruled out.

Distribution: To Record Library for card index. To Dr. Douglas Evans

MEDICAL AUDIT COMMITTEE

Dr. Fitzgibbons Dr. Solander
Dr. Gustin Dr. Williams
Dr. Hutchisen Dr. Grimm, Chairman

PHYSICIAN

PHYSICIANS" BERVICE

TREATMENT RESULT DEATH DIAGNOSIS # # BIAGNOSIS # FINAL Dr. Fitzgibbons
Dr. Gustin Prov. Final and and single Final Path, misself AGREEMENT on Discharge) (Condition Sur II, X Recov * Use code numbers from Medical Record Review work sheet MEDICAL AUDIT Surgical PINDINGS Name of Patient John Truro PHYSICIANS' SERVICE Hosp. No. X-01

Dr. Solander Dr. Williams Dr. Grimm, Chafrman

CASE IS CONCLUDED when the audit committee has made a final evaluation of the records and reached a decision. Doctor and librarian are sent identical notices of the action

taken. The librarian then winds things up by making a permanent entry on the physician's index card. Note that here the physician is identified only by a code number. Its most extreme recommendation to date has been the denial of all surgical privileges to a very few physicians. And this is in keeping with the experiences of other hospitals that conduct audits.

In one institution, for example, the auditors found that a physician had performed an unnecessary resection. It was his first misdemeanor. So he was warned, sharply. When, several weeks later, he repeated the offense, he was denied all privilges in surgery.

Denial of Privileges

In yet another hospital, a doctor was similarly disciplined for inducing labor by an improper use of drugs. Other doctors, while not deprived of their privileges entirely, have been limited to intermediate or minor surgery.

But at Grant such cases are rare. Usually, the committee is able to forward its weekly notes directly to the medical records librarian. Then things happen pretty much in 1-2-3 order.

Findings Kept Private

Routinely, the librarian transfers committee notes to each physician's index card—a card that contains the full Grant Hospital history of all the doctor's patients there. A code number, not the doctor's name, identifies the card. And it may be examined only by the physician himself and by members of the audit and credentials committees.

"Every doctor knows exactly where he stands," says Dr. Harold A. Grimm, one of Grant's two pathologists. "And comments from the staff show that most M.D.s like it that way."

Promotion by Merit

One good reason why they like it: Promotions are made strictly on a merit basis. Before 1949, Grant's executive committee could theoretically promote a man just because it liked the cut of his hair. Today, the credentials committee bases all promotions on a study of individual performance records.

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The Monthly Score

Statistics have their greatest value over the long pull, of course. So the audit committee also makes both monthly and annual analyses of the hospital's medical records. The monthly round-up includes, for example, a statement of gross results: how many patients recovered, improved, didn't improve, died, or were discharged. And it shows the over-all records of infections, autopsies, etc.

"One of its most important aspects," says Dr. William A. Hutchison, medical director of the hospital, "is its impact on the teaching program. By calling attention to unusual cases, it helps enliven monthly staff meetings. There's no postponement of a thorough review of, say, a case of eclampsia or of an acute gangrenous appendicitis. Such mat-

ters are discussed while the facts are fresh in the minds of attending M.D.s.

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Annual Review

The monthly report is submitted also to the board of trustees, which thus keeps up-to-date on medical staff work. And it forms the basis of the audit committee's annual statistical review.

At year's end, all results are compared with the standards set by the American College of Surgeons. This is generally a proud moment for Grant. On January 1, 1954, for example, staff members were able to congratulate themselves on their efficiency during the previous year: In almost every possible way they'd bettered the national standards of sound patient care.

Corrective Measures

But the annual audit doesn't end with statistics. With facts at hand, the committee seeks underlying causes of trouble spots. Typical examples, from the records of other institutions with medical audit programs.

¶ A high death rate may point to poor nursing care immediately following operations. In one hospital, nursing duties were completely revised—and the death rate dropped from 5 per cent to less than 1 per cent.

¶ Postoperative complications of a bronchial nature can result from overcrowded wards and faulty ventilation. When an auditing committee became aware of just such conditions in its institution, it forced the trustees to correct them.

At Grant, one direct result of the annual audits has been a decrease in infections. The A.C.S. sets a limit here of 1 per cent; but infections at Grant have dropped far below that figure in the past three years—from .27 per cent in 1951 to .02 per cent in '53. One reason for this excellent record: the audit committee's insistence on constant study of sterile techniques.

Limit on Surgery

And the merit system is probably partially responsible, too. New staff members aren't given surgical privileges without supervision at first. They're allowed to do surgery only after their records have demonstrated their all-round competence.

Do they resent such "discrimination?" Says Dr. Hutchison: "On the contrary. The new doctor, assured of surgical supervision until he proves himself, is relieved of many of the honest worries facing the well-trained but untried young surgeon." In other words, since he has plenty of time to feel his way, the new staff doctor stands a better chance of proving himself without needless errors.

No Dissenters

And Dr. Hutchison adds: "Frankly, some of our staff members did have their doubts of auditing, a few years ago. It looked to them like an insidious scheme to deprive them of certain rights. But they're enthusiastic about it now."

The enthusiasm seems virtually universal at Grant. Only one staff

member has resigned because of the audit. Even the physicians who have suffered loss of privileges defend the program stanchly.

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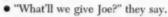
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Will an increasing number of hospitals be adopting forms of medical

A Present for Prexy



Joe's the retiring president of the state medical society

-about to be put out to pasture.

Before he trots away, some conscientious member may suddenly remember that the old boy ought to be given a good-by token of some sort.

But what?

To find out how the forty-eight state medical associations handle this momentous (or "mementous") problem, a certain business magazine for physicians asked them. Here's what it learned:

Thirty-seven of the societies now follow the practice of giving their outgoing presidents some evidence of their esteem. Three-quarters of these tokens are either certificates, keys, or gavels. ("We give him a rosewood gavel with an inscribed silver band," says Pennsylvania, adding enigmatically, "It's a very attractive gavel—as gavels go.")

As might be supposed, there are also combinations of, and departures from, these usual gifts. For instance:

Rhode Island gives not only a gavel but also a plaque to hold it. California, Idaho, and Indiana also give plaques.

Alabama, Iowa, and Mississippi present a lapel button. Florida gives a button and a certificate.

Colorado, New York, and Texas give either a medal or



auditing from now on? The A.C.S. obviously hopes so. In the belief that the best thing for any hospital staff is self-criticism, the college is studying all possible aspects of audit procedures.

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e: laque An over-all improvement of the quality of patient care everywhere is the goal. And Grant Hospital's experience with the medical audit is one proof that such a goal is attainable.

a medallion. North Carolina gives what it refers to as "a jewel"—as well as "a speech of nicety" at the annual dinner. New York says simply, "We hang a gold medal on a green ribbon around his neck."

Georgia and Missouri give a key, plus a personalized bound volume of the society's journal for the past year.

Virginia and New Jersey give a free life membership. South Carolina presents a silver tray or water pitcher.

Eleven state societies give nothing, though two of them are considering the idea. (One of the eleven says, "We can't afford it. It's tough enough to make ends meet even now.")

The past president who thinks he can pick up his token and be off has another think coming. Chances are, his association will promptly grab him off for further service on its board of trustees or on one of its councils or committes. One state makes him—lucky fellow—chairman of its grievance committee.

Adds a southern state, sadistically, "We don't even reimburse him for his expenses!"

New Jersey explains that "We make him a Fellow. The Fellows are the ranking group in the society, listed even ahead of the officers. Only an ex-president can be a Fellow. It's an aristocracy of service. The category of Fellows has existed with us since 1825."

Oklahoma offers perhaps the greatest inducement of all: It hangs a framed picture of each past president on the wall of its headquarters conference room.

Sic semper prexiensis!

END



Getting a Start In Industrial Practice

By Wallace Croatman

Want to take advantage of industry's growing demand for part-time doctors? All you need do is choose the right springboard—and dive in



As recent articles in this magazine have pointed out,*
the field of industrial medicine is seldom strewn with
roses. It doesn't have to be covered with brambles, either.
Despite the problems that inevitably arise, a part-time
industrial practice can be both interesting and profitable.

Let's assume that you'd like to try your hand at it. Before you hunt up a prospective employer, you'll want to settle a few questions. For example:

¶ How many hours a week do you feel you can give to industrial practice?

¶ Would you prefer to do such work in your office or at the plant?

¶ Do you want to be paid on a salaried or a fee-for-service basis?

¶ Would you rather work for one company or for several?

¶ Do you regard industrial work as simply a sideline or as something that might eventually become a full-time career?

Once you've answered such questions satisfactorily, you're ready to look for the job you want. How and where to start? To a large extent, this will depend on the following factors:

Are you a specialist or a G.P.? Have you any special knowledge of industrial processes, labor-management relationships, and the like? What post-graduate courses can you take, to fill the gaps in your training?

Let's examine these matters in some detail:

There are opportunities in part-time industrial practice for both general practitioners and specialists; but the G.P. is probably better equipped for the *average* job.

For one thing, he's usually experienced at handling emergency cases. For another, he's likely to be adept at

^{*}See "Negotiating an Industrial Medical Contract" (February, 1954); "Company and Private M.D.s: Must They Feud?" (March, 1954); "Industrial Doctor: The Man in the Middle" (April, 1954).

doing physical examinations with a minimum of lost motion. And, of course, his background equips him to handle just about all kinds of cases—and all kinds of people.

What if you're a specialist, then? In this event, you'll do well to consider working as a part-time consultant to one or more industrial firms. And you'll want to offer your services to the kind of company that's most likely to need them. If you're a dermatologist, for example, you might be especially useful at a dyeing or chemical plant; if an orthopedist, at a foundry.

Surgical skill can also come in handy—but it's no longer the sine qua non that it used to be. A couple of decades ago, most doctors who did industrial work were employed in heavy industries; and there they dealt primarily with accident victims. In those days, "doctor" meant "surgeon" to most companies.

Nowadays, though, the emphasis in occupational medicine is on prevention. As a result, the surgeon may be less in demand than the physician who can do examinations and organize a plant health-and-safety program.

Knowing the Field

How much specific knowledge will you need of industry and its health problems? The answer will depend largely on the amount of time you plan to devote to industrial practice. Many companies require their full-time medical directors to be "career men" in occupational medicine. They're expected to have had formal training in the field perhaps as residents, perhaps as assistant medical directors of large plants.

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On occasion, too, a part-time plant physician is selected because of his familiarity with one type of industrial problem. Thus a Pennsylvania paper company (which had been having a run of compensation cases) went to a local M.D. who had often testified skillfully for them; the company offered to put him on a retainer basis.

But the most common requirement for a part-timer is that he have a solid medical background. If he has done well in private practice, he can probably pick up the necessary industrial knowledge after he gets on the job.

He Had the Knack

Not long ago, an East Coast G.P. was approached by the head of a local textile mill. Would the doctor be interested in taking charge of the company's new medical program?

"But I've never done industrial work," the physician pointed out.

That didn't disturb the company president. What he wanted, he said, was a man with a good medical background who seemed to have a special knack for getting along with people.

"We're pretty sure you'll fill the bill," he told the G.P. "You see, two of our executives have been making the rounds of doctors' offices for the last couple of months. Ostensibly, they've been getting physical exams. Actually, they've been looking for the right man to run the new program."

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As winner of the unannounced contest, the G.P. got what he considered an attractive offer: He was to give nine hours a week to the job, at \$15 an hour—a figure that just about matched his gross income from private practice. He accepted gladly.

Learning by Doing

Sometimes a doctor can utilize a special knowledge of some industrial-health problem that he has picked up in his regular practice. Take Dr. H, for instance. He's gained a local reputation as an authority on the problems of workers in metal-products factories; and he's often asked to discuss these problems at medical society meetings, chamber of commerce luncheons, and so on.

Where did he learn all he knows about the subject? In his own office, through his private patients—many of whom work at a near-by sewingmachine assembly plant.

Recently, Dr. H gave up private practice, in order to serve a half-dozen plants in his locality on a fee-for-service basis. You may not want to go that far, of course. But you can go part of the way on the basis of any special interest you have in a particular industry.

If you feel you need some formal training in industrial medicine, you can get it in a number of ways. Many schools* offer post-graduate courses that emphasize such topics as toxicology, accident prevention, occupational diseases, medical administration, medico-legal problems, and statistics. Clinical work is often given in conjunction with lecture courses. And some of the schools collaborate with medical departments of corporations, or with hospitals affiliated with large companies.

Some post-graduate programs amount to full-time residencies. But it's also possible to find "quickie" courses. A few of the schools have joined with the A.M.A., the American Academy of General Practice, the Industrial Medical Association, and the American Academy of Occupational Medicine in organizing a program designed to attract more doctors to industrial practice.

Their campaign is being forwarded through such activities as the following:

¶ Medical schools are staging symposiums, seminars, workshops, and conferences on occupational medicine. As a starter, the Harvard University School of Public Health held a two-day symposium in April, 1953. This year, a number of other schools have followed suit. At Tu-

^{*}Notably the medical schools at New York University, the University of Cincinnati, the University of Pittsburgh, and the University of Rochester, as well as the schools of public health at Columbia, Harvard, John Hopkins, the University of Michigan, and Yale.

lane University Medical School, for example, practicing physicians have been briefed on such subjects as workmen's compensation laws (by a professor at the university's law school); absenteeism (by an insurance-company vice president); and "the industrial back" (by an orthopedic surgeon).

Company Tours

¶ The medical directors of some 150 large corporations are arranging plant tours and demonstrations for local doctors. For instance, the Owens-Illinois Glass Company of Toledo, Ohio, encourages medical societies to meet periodically at many of its plants. A meeting generally begins with a tour, during which the plant physician explains the health problems he faces and what he does about them. Then comes a dinner (paid for by the company) and a question-and-answer discussion of industrial medicine.

¶ Local medical societies and A.A.G.P. chapters are also sponsoring discussions on industrial medicine. A case in point is the Medical Society of the County of New York, which recently offered a program covering subjects like the relationship of the industrial physician to the family doctor; history and record-taking in industry; and the importance of preplacement examinations of workers.

Assuming that your qualifications are in order, you can probably find the kind of job you want simply by exploring the customary channels. You can answer the "help wanted" ads in newspapers and medical journals, for example; or you can make discreet inquiries at the new plant that just opened down the street; or you can register with a medical placement agency.

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One or more of these approaches is likely to pay off. But there are several other, less obvious ways to break into the industrial field. For instance:

You can make the most of your professional contacts. When Dr. M hung out his shingle in a Chicago suburb, he arranged to provide vacation coverage for a couple of older doctors who did quite a bit of work at near-by plants. In addition to providing Dr. M with some extra income, this stand-by arrangement enable him to learn something about occupational medicine. Then, a year ago, one of the older physicians retired—and his industrial accounts naturally went to Dr. M.

You can turn social contacts to good account. An Ohio G.P. with an established practice found himself sitting next to a toy-company executive at a Kiwanis luncheon. In the course of their conversation, the businessman mentioned the problem of absenteeism at his plant. The doctor expressed immediate interest. "Don't you have a medical program there?" he asked.

When the other man shook his head, the G.P. told him what he'd heard a well-known industrial-medicine specialist say on the subject at a recent medical meeting. The executive was impressed. Some time later, the physician was asked to give two hours a day, four days a week, to the toy company.

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Compensation Cases

You can handle occasional compensation cases. Once a plant has had a run of accidents (with a corresponding hike in compensationinsurance premiums), it may be in the market for a health-and-safety program aimed at warding off more trouble. Thus, if a compensation case puts you in touch with company executives, you may find it easy to convince them of the value of preventive medicine.

You can query insurance companies that write compensation coverage. In handling the compensation cases that came his way, one medical man found that he liked industrial practice; so he asked an insurance company representative how he could broaden his contacts. The latter put him in touch with two companies that were looking for part-time doctors.

You can register at placement bureaus run by medical societies, medical schools, or other professional groups. The industrial-practice committees of some state and county medical societies regularly survey small industrial plants in their area; and they often recommend that a plant set up a part-time program.

If your society has such a com-

mittee, you'll want to get on its list of doctors interested in part-time industrial work. Or if there's a medical school in your vicinity, why not find out whether it runs a placement service in connection with its occupational-medicine department?

You can persuade the management of a plant that has no organized medical program to establish one. Before trying to sell the idea, you'll naturally arm yourself with all available ammunition on the value of plant medical programs. And, of course, you'll concentrate on pointing out how a well-organized program can cut down on accident ratios, absenteeism, compensation-insurance premiums, and so on.

You can get facts and figures to prove your point from the National Association of Manufacturers, the U.S. Department of Health, Education, and Welfare, and from other sources. (A MEDICAL ECONOMICS article in January, 1953—"Want a Part-Time Industrial Practice?"—took up in some detail the problem of selling company executives on such programs.)

It's possible, finally, to get started in occupational medicine through an "off-beat" type of practice. One Midwestern M.D., for instance, lives in a nonindustrial area; but he recently found an attractive part-time opportunity in a hotel. Another, in a similar situation, went to work for a department store.

A number of doctors have filled in their odd hours by working in the union health centers that have sprung up in certain big cities. And a few medical men have gone to work for colleagues who run industrial medical services.

The field is, after all, as wide as America. No physician who really wants to enter it need fear that it's overcrowded.

But the part-time industrial physician may wonder whether he'll eventually be eased out of his job by a full-time specialist in occupational medicine. Such things do happen—as witness the following case:

'Out of a Job'

For a number of years, a Massachusetts G.P. had been doing physical check-ups on the executives of a shoe corporation. Last year, however, the company decided to hire a full-time medical director. Since the G.P. didn't want to devote all his time to the company, he lost the account.

"Guess I did myself out of a job by doing the job," he observes wryly.

It's true that, as the value of medical programs becomes increasingly apparent, some companies will show a greater preference for full-time industrial M.D.s. But this fact needn't worry the part-timer.

If anything, the growing stature of industrial "career men" should be to the part-timer's advantage. Why? Because the career men are proving the worth of occupational medicine in the big plants. As a result, the small company wants an in-plant medical program, too; yet it can't afford an elaborate set-up.

The alternative is some sort of part-time arrangement. And that, perhaps, is where you come in. END

Hold That Phone!

• 3 A.M. The phone rings. I answer. "Doctor," a man's voice says, "I ain't breathin' so good."

After questioning, I determine that he has some form of nervous upset. "Try hot tea and whisky," I advise. "Call back in an hour if you're not feeling better."

4 A.M. The phone rings again. "Thanks, Doctor, I feel much better."

"That's good," I say. "Come by my office in the morning, and we'll give you a check-up."

6 A.M. The phone rings once more. "Doctor, what time should I come?"

-WALTER S. FELDMAN, M.D.

The Gentle Art of Hatching A Malpractice Suit

By Justin Dorgeloh, M.D.

• Did you know that it is possible to torpedo a medical colleague with one of his own patients? Well, neither did I. But let me tell you about a fellow named Candidus Albicans, who spot-checks and overhauls his patients in the office next to mine.

Albicans was saddled with a brother-in-law lawyer who had everything except a visible means of support. For two years, this brother-in-law had bided his time in Albicans' spare bedroom and favorite armchair, bravely waiting for his first customer. You could see it was getting the doctor down.

But one afternoon I discovered Albicans in my office borrowing a six months' supply of Band-Aids, and I noted at once a remarkable change in his bearing. His eyes proclaimed an inner anima mundi; he no longer jerked his mouth or picked nervously at his clothes. What had caused the transformation?

My friend dangled before my protruding eyes the piece de resistance of his morning's mail. It was a letter from Albicans' fun-loving classmate of medical school days, J. Machiavelli Gadfly; and it was of such diabolical interest to doctors everywhere that I am reprinting it here:

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I have just received your sad letter. Believe me, old

^{*}This article is being published simultaneously in MEDICAL ECONOMICS and in the Bulletin of the Alameda-Contra Costa (Calif.) Medical Association. It appears here in condensed form.

friend, your plight caused by that immovable brother-in-law has set my imagination to churning.

Now cheer up! I think I know the perfect way to dislodge him. Your solution, Candidus, is to get the boy barrister off your back by throwing him a few juicy malpractice cases. Once he's got a few francs in his jeans, turn the rascal out and see to the locks on your doors and windows.

Of course, if no ready-made lawsuit is at hand, it's up to you to concoct a case. This you can do quite easily whenever some colleague's patient strays into your waiting room. Just play your cards right, and you will be amazed at how rapidly the patient waxes critical of the medical care he has previously received. Then shuffle a deck of your brotherin-law's business cards before the fellow's greedy eyes and let nature take its course.

Fun for Colleagues

It's all good, clean fun. Your medical colleague will be pleasantly diverted from weary routine as he tries to guess who put the finger on him. And even a nuisance-value settlement will enable that brother-in-law to pay for the meat and groceries you have been fattening him up with. So let's run over a few potent malpractice-hatching techniques:

First off, consider the fellow who takes French leave of his doctor and flees to you. You open your doors to the lucky fugitive, swear him in, and

seal the bargain with a blood count and a urinalysis. At this point a nicety of restraint on your part is indicated. Do not communicate with the former doctor—he probably has some wild notion that he knows what ails the patient.

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Your action (more accurately, inaction) will let the patient know what you think of his previous healer. And you know, there just might be trouble when that former doctor bills the patient for those alleged services he rendered.

Horror Story

Still another collector's item may wash ashore at your office door. This fellow, to hear him tell it, has been through absolute hell. His previous doctor's record of unnecessary operations, split fees, padded bills, and missed diagnoses would send Mephistopheles snivelling homeward with an inferiority complex. As you listen to this tale of horror, what do you do, Candidus? Laissez faire Merely lift an eyebrow, allow your jaw to sag a bit, and look horrified Don't challenge the patient's story He might be planning to poultice his wounds with greenbacks from the doctor's till, and you'd be a spoilsport to punch holes in his story.

That Dread Disease

Now let's suppose you've been asked to try your hand at pinpointing what's wrong with a certain hospital patient. You set out to stall your quarry while the referring phy-

sician is miles away on house calls. This is your lucky day—a laboratory report showing infectious mononucleosis precedes you to the patient's chart by a mere two minutes.

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Candidus, here is a situation begging to be seized! Storm the patient's room with a three-nurse escort. Peer into the fellow's mouth and tell him he's been suffering from a rare disease known as infectious mononucleosis. Draw his attention to that pea-sized inguinal node which may have been overlooked. Explain that you'll not chance exploding his soft-

ened spleen by feeling for it (very possibly his own physician assaulted that left upper quadrant less than three hours before).

Then you can take the case over. Switch from Nembutal to Seconal (if the patient isn't color-blind, he'll know you're earning your fee). See him at least twice a day. Unless the patient has lost contact with his surroundings, he'll come to realize that his own doctor is not to be trusted in situations calling for real medical skill.

Let's say another patient brings



"I'm going out to the country club—one of the gardeners has a bad cough."

his cough to you, and you snap an X-ray shutter to see what his lungs look like. While you both wait for the portrait to emerge from the bath, the patient insists upon describing his recent sojourn in plaster of Paris for a spinal fracture. Quickly you turn to the dripping X-ray, which includes the area where the patient thinks the fracture was. You see nothing abnormal.

X-Rays Explained

What do you say in such a situation? Just tell the patient you don't see any evidence that there ever was a fracture!

Sometimes you can start something by asking an innocent question. While examining a patient, for instance, you may notice a laparotomy scar. Try asking her gently how she got caught on that picket fence.

Sometimes, too, referred patients can be deployed to good advantage. Whenever you can manage it, do not send the patient back to his referring doctor. Steer him to another doctor, and don't bother to explain—the patient will think he understands.

Don't Blame Yourself

Finally, suppose you have a patient who won't respond to treatment. Let's say you've tried everything short of pulverized dinosaur tooth, which isn't stocked in your local pharmacy. The solution, Candidus, is to point out that she didn't come to you soon enough. Whoever

the former doctor was, put him on the hook.

You should now understand, dear Candidus, the principles of innocently catalyzing a bit of legal activity. At no point need you do anything really wrong, and you can always sleep nights. When that brother-in-law begins to prosper, he can get the hell out of your castle and sleep somewhere else.

It's been good to hear from an old classmate. Remember the fun we used to have? I'll bet you didn't know that I'm the one who framed poor old Smitty with that brassiere in the coat pocket. Remember how the wedding was almost called off? Those were the days!

Your friend in need, "Mack" Gadfly

Doctor at Large

How did Gadfly's letter affect Albicans? The poor fellow was all enthusiasm and itching to loose that first torpedo. As for me, of course, I warned him to lay off what after all was pure dynamite—meanwhile gently shoving him out the back door so he wouldn't set eyes on any of my patients.

Today, on the anniversary of Gadfly's letter, I know that I have failed to stay Albicans from his mission. How do I know? For one thing, the brother-in-law has bought Albicans' homestead and kicked him out. Another sure sign of Albicans' activity is the way my malpractice premiums are skyrocketing.



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• Insurance companies may tell you otherwise; but when you examine for them, you do practically all the work in applicants' homes or where they're employed. At least that's been true of most of the insurance exams *I've* done in the past eight years. And since my recent refusal to handle any insurance work except in my own office, I've

^{*}This is the second of a series of articles. The author, who writes pseudonymously, is a Midwestern internist. He serves on the faculty of a leading medical school and was, until recently, an active medical examiner for a number of insurance companies. The views he expresses here are his own and not necessarily those of MEDICAL ECONOMICS.

INSURANCE DOCTOR

been asked to do almost no such examinations at all.

Naturally, any doctor finds out-of-office examinations inconvenient. What's more, a visit to a strange home is often an unpleasant journey into the unknown. The following blow-by-blow account of an experience of mine will show you what I mean:

It's 6 o'clock in the evening when I telephone the applicant. A little girl answers.

"Is Daddy there?" I ask.

"Who're you?"

"I'm the doctor. Is your daddy there?"

She's gone, but I hear her shouting: "Mommy, what's wrong with Daddy? Huh, Mommy, Mommy, Mommy?"

At last, a woman's voice: "Hello?"

"Mrs. Tullio? This is Dr. Edson about Mr. Tullio's insurance."

"He's down in the basement. Just a minute . . . "

I hear her shouting: "Hey, Pa, the doctor's on the phone."

Finally the man himself: "Listen, I dunno if I can squeeze you in. I got some frozen pipes in the basement, and the plumber's here, and we gotta get this fixed tonight. Got the water shut off, and the old lady's raising hell. How long's it gonna take?"

"About half an hour."

"Well . . . O.K., come on over. Make it fast, will ya?" [MORE→

Though a man's home may be his castle, it's not exactly the ideal place for a physical exam. Yet that's where most applicants get their check-ups (and the physician gets a headache)



"I'll be there in about twenty minutes. Will you turn on the porch light?"

"Sure, sure."

A Dark Street

The Tullios live at 1234 Park Street, in a new neighborhood of small, neat houses. The lighting company has yet to put in street lights, and there isn't a porch light showing on the block. So I creep along, pointing the car spotlight at the houses till it picks up the right number (I consider myself lucky that there is a number!).

I ring the bell several times; and, finally, the porch light goes on. A face peers out at me, and I smile. The face disappears. The door is opened on a chain.

"Yeah?"

"I'm the doctor to examine Mr. Tullio."

The Tullios at Home

The door opens all the way; and the youngster who has opened it scampers up the stairs while I walk into a din such as I've seldom heard before. Mother and daughter (teenage) sit in the living room watching a TV gangster film. The volume's all the way up; every time a revolver is fired, it sounds like a howitzer. Father and plumber are still in the basement, pounding the concrete with sledges. Between shots and slams, I hear squealing from the stairs.

Mother goes out to yell for Fath-

er. Big sister shouts to little sister to come back down—that this time the doctor's here to examine Daddy, not to give her one of those nasty shots. But Mother, returning from the basement stairs, hollers that if little sister doesn't behave, the doctor will give her a shot, just to serve her right.

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After a while, Mother again shouts for Father. He still doesn't hear her; so she goes downstairs and comes back with the information that he'll be right up.

Mr. Five-by-Five

Mother and big sister now ge back to the gangster movie; the tin tot eyes me cautiously from halfwa up the stairs; and I sit down in the hall to wait for Mr. Tullio. Five minutes later, he appears.

He turns out to be an amiable fellow, a stone mason by trade, about 5'5" and 210 pounds or so. He naked to the waist. There's concret dust in the matted hair on his ches and all over his trousers and shoe He's sweating generously. He's snort if someone told him about underarm deodorant.

"Sure got trouble down there,' he says. "Gotta hurry this up. Plun ber's gettin' paid overtime. When do you want to do it?"

We're looking into the dining room, furnished with the usual below, chairs, and china. I indicate the it will do fine—even if it does opeonto the living room, where mother and daughter are glued to the T

screen. Fortunately, they can't hear us over the racket. Unfortunately, I can barely hear Mr. Tullio.

Help From Ma

We slide past the first few questions all right. But when I ask him how old his father was at death, he needs help. "Hey, Ma," he shouts, "how old was my old man when he died?" No answer. Mr. Tullio goes into the living room, turns down the TV volume a bit, and repeats the question. He returns with the information.

We proceed.

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There's a little less noise from the living room now. We can hear the hammering in the basement more clearly. There's also a shrill squeal and a clatter from the stairs.

Mr. Tullio says he has a sister. "How old?" I ask.

He shakes his head. "Hell, I don't know. Hey, Ma, how old is Bella?"

In on the Act

Ma comes in with the answer. She's been itching to participate anyway; besides, the movie has temporarily given way to a commercial. Big sister comes into the dining room, too, bringing candy and her nail file. Driven downstairs by curiosity, the little girl also joins the party.

In this cozy, family setting, I ask Mr. Tullio whether he's ever had syphilis or gonorrhea, used narcotics, or been in an institution for the insane, and whether he's troubled with rectal fistula, piles, nocturia, hernia, or urethral discharge.

He says no. His wife says these are sure funny questions. Big sister just sits there filing her nails. The little one rummages through my bag.

She Gets Slapped

I go on writing, merely murmuring—in a studied, offhand tone—that since the bag is full of dangerous drugs, the little dear *could* get hurt. Mrs. Tullio springs at the child, belts her across the chops, and threatens her again with a shot in the arm. Driven by fear, the child retreats to the stairs.

Meanwhile, we finish the history, and I ask if we can turn off the television, just for a few minutes. Big sister turns it off, and I suddenly hear a sound I'd missed up to now. A radio is blaring upstairs—rattling the rafters.

I ask if this can be turned off, too. Big sister goes upstairs. A moment later, no more radio. Instead, I hear the whining of a 12-year-old that if he can't watch Mickey's Morons on TV, the least he should be able to do is listen to Interplanetary Idiocy on the radio.

Weights and Measures

Big sister shushes him, and now there's just the sledge in the basement. Considering the overtime rates, I don't feel I should demand complete silence. So I begin my examination. I find that Mr. Tullio is exactly 5'5%".

"Jeez," he protests, "I was 5'7" in the Army, and I ain't shrunk since."

I measure him again. Exactly 5'5\%". I weigh him on my scale. He has said he weighs 185; but I make it 217 pounds, after removing an assortment of tools from his pockets. He's certain my little scale is inaccurate. I assure him it's not. He gets grumpy.

Next, I listen to his heart. He has a systolic murmur—I think. I take a deep breath and ask to have the concrete breaking stopped for just a few minutes.

Silence!

The Tullios think I'm being mighty fussy, but they humor me. Mr. Tullio goes to the basement door and shouts to the plumber to take a break for a smoke. The only remaining noise is the clatter on the stairs and the laughter of Mrs. Tullio and her older daughter as they weigh themselves on my scale. In the tomblike silence, I listen to this murmur I thought I could hear.

We're on the last lap now. I ask Mr. Tullio if we can go to the bathroom. He leads me upstairs, and the clatter becomes frantic. As the little girl disappears into a bedroom, she squalls that she doesn't want a shot in the arm. When her father and I close the bathroom door behind us, the tiny charmer runs to the landing and screams downstairs: "What's Docta gonna do to Daddy in the toytoy room, Mommy, huh, Mommy, Mommy, Mommy, huh?"

There's no answer. Perhaps Mommy doesn't hear. In one bedroom, Interplanetary Idiocy is blasting again. A private eye is chasing crooks in the living room. And in the basement, the cigarette break is obviously over.

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Having examined Mr. Tullio for herniae, I wash my hands and give him a specimen bottle.

"Jeez, I just went before you come," he says.

I suggest that he try, anyway. He says he will; I should just leave him alone. So I go downstairs and put on my coat. While I wait for Mr. Tullio to coax nature, Mrs. Tullio wonders aloud what kind of vitamins I'd recommend for the little one, whether I'm in favor of Yak's Reducing Pills with the miracle additive, and if I think there's enough nutrition in Mother Hammerschlog's Marinated Mincemeat.

Success at Last

Mr. Tullio lumbers down the stairs. Beaming, he hands over the bottle.

"Pretty good shape, hey?" he says. But he's afraid that maybe he's too heavy. I tell him he'll hear from the agent, and I don't know if he'll be penalized. He says it's too bad I use such a little scale. He's got a big one at the yard. Never weighed over 185 on it.

At last I'm out in the street. As I start up the car, I can hear concrete being broken up. And it seems to me I faintly catch the sound of a TV

commercial—something about marinated mincemeat.

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I'm sure that a lot of you who have read this far will accuse me of either (1) writing fiction or (2) being a sloppy examiner.

Explaining Tullio

Let me assure you, first, that the story is true. Except for the detail of the concrete breaking (which happened only once), the incidents that occurred in the Tullio home were duplicated night after night in my experience as an examiner.

But that doesn't eliminate the second point: the chance that I'm sloppy about the way I conduct examinations. To deal with that, let me go back over parts of the Tullio story for a moment.

The central trouble, of course, was that I saw the man in his home (thanks to the agent's fervent desire not to inconvenience a prospect). All flaws in the examination procedure resulted from that original error.

Keep It Confidential

For example, consider my telephone conversation with the Tullios. Had I followed the dictum of one large insurance company, I'd have remembered that "the fact that the applicant is being examined for insurance should be treated . . . confidentially . . . and should not be divulged to any unauthorized person."

Presumably, then, I shouldn't have told Mrs. Tullio who I was or

why I was calling. In which case, she probably wouldn't have put me through to Mr. Tullio.

So, with her, as with all applicants' wives, I identified myself at once and explained the purpose of my call. If I broke a company rule—well, that was too bad.

By the same token, I made no effort to keep the details of Mr. Tullio's examination secret from the rest of the family. Perhaps the most private room for the examination would have been the Tullio's master bedroom. After some experience with bedrooms, though, I know that most of them are woefully inadequate. The average one has a bed and a chest of drawers. No chair to sit on. No table to write on.



"You'll have to make another house call. She's up and around—but not in this direction."

I've also found that bedrooms are poor places in which to take an applicant's blood pressure. Where, for instance, does he sit; and where do you put the sphygmomanometer?

Perhaps the inconvenience wouldn't matter if a bedroom really insured privacy. But it doesn't. In the course of answering questions, an applicant inevitably consults with his wife a few times. In the end, she stays in the room, just as she wanted to from the start.

So I always used to settle for any available spot—bedroom, living room, even the kitchen. (I hope the medical directors now understand the reason for gravy stains on some medical forms). And though I may have made an occasional plea for privacy, I must admit that I didn't really expect to get it.

The Short Trailer

Once, when I was new at insurance work, I examined a man in his one-room trailer. The insurance form demanded that the exam be confidential, so I dutifully considered asking his wife to go outside. She'd have refused, of course: It was raining cats and dogs. After that, I stopped worrying much about keeping home examinations private.

I may say that the Tullio family was far easier to get along with than some I've run into. Aside from children, noise, and concrete dust, Mr. Tullio's examination was duck soup. On other occasions, I've run afoul of snarling dogs, scratching cats, and,

once, a stinking buzzard (his owner called him a South American parrot) that tried to chew off my ear. had

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You get the idea. The applicant's home is hardly the perfect setting for an insurance examination. Neither is his place of business. For instance:

Places of Business

¶ I've examined the proprietor of a hamburger stand in his kitchen, pausing now and then so he could prepare orders shouted to him by his waitress.

¶ On one freezing day, I examined the co-owners of a foundry in their unheated, makeshift office.

¶ I have examined the owner of a roadside bar in a tiny storage room, separated by only a plywood partition from a vibrating jukebox.

¶ I have examined the owner of a dry-cleaning store in the rear of his shop, with machinery making such a racket that we had to shout to be heard.

¶ I once examined a gas-station operator in a cubbyhole behind a display stand. It was a bitter cold day. He wore heavy wool underwear, wool shirt and trousers, a G.I. field jacket, a heavy coverall, and high boots. It was all he could do to hold up his clothes while I checked his heart and lungs.

Executive Suite

Unusual examples? Maybe. But here's a typical one:

An agent called me and said he

had an important case. Would I zip right over and examine this big executive in his big office on the sixth floor of a fine office building? It would be very quiet and private.

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The man turned out to be a small executive in a small office on the second floor of a run-down building. The office was reasonably quiet, but hardly private. The main problem was that the door had a glass window and no shade. Other workers (male and female) sat outside and could, by turning their heads, see right in.

Some of them even dropped in while we did the history; but he said he was busy, and they left. He finally told me that he'd been rejected for military service because he had large inguinal rings. Naturally, I had to do an especially careful examination for herniae.

Moral: Executives with glass doors ought to be examined in doctors' offices.

Woman Trouble

It's difficult enough to examine male applicants in their homes or places of business; but the hardship is even greater when the applicants are women. One company declares that "female applicants should be examined in the presence of a nurse or other female attendant." I agree; but I usually had to examine women in their homes, as arranged by the agent. Does the company think I took along my office nurse?

Nearly every time I saw a woman

in her home, she was alone. Yet, the insurance forms call for a heart size, a thorough examination of the abdomen for surgical scars, and careful palpation of the breasts for tumors. I assure you that in home examinations I made no effort to examine the breasts. Indeed, in such cases, I never even asked the applicants to remove their clothing.

I remember one occasion when I examined a woman in midmorning. I rang the bell, and there was considerable delay before an attractive young housewife opened the door. She appeared somewhat flustered and was dressed—hurriedly, I gathered—in an open-throated housecoat, revealing a remarkable degree of what's known these days as cleavage.

As far as I could tell, we were alone. I took the young woman's history. When I got to the question, "How long have you been married?" she replied demurely, "One week."

Just as I started to take her blood pressure, a strapping young man wearing pajamas, bathrobe, and an irritated expression strode into the room. He watched us without comment, while I finished what I confess was a superficial examination. It never entered my mind to look for tumors.

Follow-Up, Too

I don't want to labor my point that the examination of applicants away from the office is extremely unsatisfactory both [MORE ON 236]



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American in Vienna

By Mauri Edwards

 To the American public, Vienna has traditionally meant wine, women, and waltzes. But to American doctors, for the better part of a century, Vienna stood for even more: It was the hub of medicine's post-graduate universe.

During that golden era, some 12,000 U.S. medical men streamed to the city on the Danube, to study under renowned Austrian tutors. Then, in the late Thirties, the stream thinned to a trickle. Hitler had come.

Today, Hitler is history; and even under four-power occupation, Vienna is having some success in making a comeback as a medical mecca. The American doctor who goes there now finds that the University of Vienna has rebuilt its medical faculty around a nucleus of prewar greats. Fifty-two major hospitals and 534 post-graduate courses are open to him.

Vienna's gaiety has returned, too. The wine would delight Franz Josef; the women are beautiful; the music is still in three-quarters time.

A typical young American in Vienna is Dr. James Ducey. A year ago, he completed a residency in internal medicine in New York City. Before entering private practice, he wanted to make a more intensive study of pathology. So he tried for, and got, a Fulbright fellowship; then he set out for Europe.

[MORE-

IN PATHOLOGICAL INSTITUTE [◄] of the University of Vienna, two young Austrian M.D.s and American Jim Ducey (third from the left) do an autopsy-room examination, as Dr. Herman Chiari, institute director, supervises. For just such personal instruction, Ducey [▶] made his trip to Vienna.





So This Is Vienna.

DUCEY RUBS ELBOWS with the Soviets at Heldenplatz, outside a wing of the Hofburg Palace, now a club for Russian officers.

NEW AND OLD Vienna strike Ducey's eye. He arrives [♠] at the new Westbahnhof (West Station), erected to replace the terminal destroyed during World War II. Old Vienna [♥] is typified by St. Stephen's Cathedral, built in the twelfth century. The outdoor pulpit, shown here, dates back to the Black Plague, when services for its victims were held outside the church.





AMERICAN IN VIENNA

▶ The best way to meet a strange city is on foot. So Jim Ducey, American, introduced himself to Vienna by walking through the heart of the city, smelling its smells, listening to its voices. He looked at a sprinkling of new buildings amid many war-battered old ones. He strolled past clumps of occupation troops. Mostly, though, he found Vienna exactly as he imagined it had always been —"an old and gay and lovely city—utterly charming."

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TOP FACILITIES ARE AVAILABLE at the Pathological Institute, Jim Ducey has found. Here [A] in the world-famous pathological museum, he and his mentor, Dr. Herman Chiari (both in the background) discuss an exhibit. In a break between classes, [>] Ducey pores over his notes in a newly modernized amphitheatre, long used by American students. The institute is located in the Allgemeines Krankenhaus, a teaching hospital connected with the University of Vienna.

Medicine: Realism and Idealism . . .

▶ Why go to Vienna to study medicine?

"That's easily explained," answers Jim Ducey. "Probably nowhere else in the world can the post-graduate medical student find a comparable system of practical instruction."

Suppose a doctor wants to do work in surgery. He elects precisely the instructors and the courses he wants (paying roughly \$50 a month for the instruction he receives). He knows there'll be a minimum of lecture work and a maximum of the real thing.

He'll see an operation performed in the morning. That afternoon, he'll do the very same operation on a fresh



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AMERICAN IN VIENNA

cadaver. And there are always cadavers available, because of a unique, 200-year-old law that requires postmortems on all persons who die in the network of city hospitals.

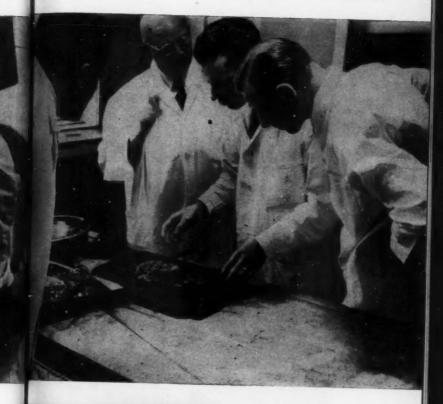
Cadavers even helped preserve Vienna's renowned pathological museum: As a precaution against World War II air raids, the museum's priceless exhibits were lowered into the basement vaults of the university's pathological institute. Then, when Nazi capitulation ended the danger of raids, a new threat arose: Marauding Russians were loose in Vienna; and the museum's specimens would have made prize booty.

Professor Herman Chiari, the institute's director, saved the day by piling cadavers just inside the door of the vaults. When the Russians finally arrived, they were so appalled at this sight that they made a prompt exit, never to return. In time, conditions were sufficiently stabilized in the city for Dr. Chiari to restore the museum to its prewar condition.

The loyalty that Vienna's medical teachers feel toward their university is profound. They're poorly paid (associate professors earn only \$100 a month, assistant professors just \$80). Yet, they're apparently well satisfied. In at least one recent instance, a celebrated Viennese professor was guaranteed \$40,000 a year to teach and practice in the U.S. He turned the offer down.

UNDER WATCHFUL EYES of Dr. Chiari and his assistants, Dr. Ducey examines a gross pathological preparation [♣] and reaches the correct diagnosis of a microscopic slide [▶], as a stenographer types details. Sitting beside Ducey is Frau Dr. I. Obiditsch-Mayer, a leading histological pathologist.









[MORE-

At Home Abroad . . .

▶ Jim Ducey hangs his hat in a spacious furnished room on the third floor of Universitaetsstrasse 5, ancestral palace of the Baron Reitzes, a Viennese banking family. He has a private bath, his own entry foyer, even a private elevator. For this, he pays 800 Austrian schillings a month—about \$30 U.S.

That's a lot of money for Vienna. But utilities and maid services are included. Besides, the palace is in the heart of Vienna's academic and cultural section.

Dr. Ducey is a brisk, three-minute walk from the Pathological Institute. He's a stone's throw from the Wiener Rathaus (city hall). By street car, he can get to Kaerntnerstrasse, Vienna's Fifth Avenue, in five minutes.





ELIGANT IS THE WORD for Ducey's Vienna home. Near a fine bronze [◀], he studies a medical text. Under an elaborate chandelier [♣], he bolts down at early morning cup of coffee. (Sometimes, a maid serves him his breakfast in hed.) Through the French doors, you can just make out the Votive Church.

STILL-LIFE photograph speaks volumes about the special interests of one American medical man abroad.



On the Town Vienna Style . . .

▶ When Jim Ducey arrived in Vienna, he couldn't speak a word of German. Nor could he ski. Now, thanks to the help of a young EENT resident from the Tyrol, he's reasonably qualified to do both.

On frosty week-ends, he can often be found on the ski trails of Kitzbuehel, looking almost like a native. He may not sound like one when he orders Wiener Fruehstueck (Vienna-style breakfast) at the Kaisergarten—or mildtasting but powerful Heuriger Wein (New Wine) at the Grinzing Keller; but he makes himself understood.

Like most of his compatriots, he probably feels most at home in an English-speaking oasis. There's just such a place for the U.S. doctor in Vienna: the American Medical Society, now celebrating its golden anniversary.

The A.M.S. moved into its present quarters only a year ago. Located just up Universitaetsstrasse from Ducey's handsome flat, the society shares its building with the Cafe Beethoven. It's a happy arrangement: The cafe's cooks and bartenders do the society's catering—mixing drinks to U.S. specifications and serving four-course dinners for as little as 40 cents.

[MORE→

argarten is an occasional bow to tradition. For something like 60 cents, Ducey has eggs, coffee, and altherolls, butter, and jam he wants.



GOOD FELLOWSHIP is enjoyed by Ducey and some of Dr. Chiari's assistants in the Grinzinger Keller. The slender wine stand holds a liter bottle. To fill your glass, you simply press it up against the spout.



AMERICAN IN VIENNA





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IT'S COCKTAIL HOUR at the American Medical Society (above, left). With Ducey are Dr. M. Arthur Kline (left), executive secretary of the society; and Dr. William P. Locke, a visitor from Hyde Park, N.Y., with his son, wife, and daughter. Michael of the Cafe Beethoven staff tends bar. On the wall behind him is a blow-up of an eighteenth-century etching of Vienna's first general hospital. In the society library (above, right), Ducey and Locke talk shop.

Presiding over the society is Dr. M. Arthur Kline of Boston. Once a Vienna student himself, he returned two years ago, personally advanced much of the \$40,000 needed to reestablish the society, and stayed on as its executive secretary.

In this role, he took Jim Ducey in tow and helped him arrange his courses at the university. Kline's current projects: attracting more Americans to Vienna and rebuilding the society's library, much of which was lost or destroyed during the war.



TWO FOR TONIGHT' Dr. Ducey tells his date, over a complicated Austrian telephone [A] in the society's lobby. (The tabs on the wall list some of the medical courses available to visiting American physicians.) Later, Ducey and his Viennese friend enjoy a performance of the Vienna opera company [>] at the Theater an der Wien. Their box seats cost approximately \$1.20 each.

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AFTER THE OPERA, Ducey and his date join two friends in the bar of the swank Hotel Sacher, which like many Viennese landmarks still shows its battle scars. Drinks are relatively expensive there—about 40 cents for good French cognac, though only half that for the Austrian brands. Last stop of the evening: an all-night wurstel (hot dog) stand.



AMERICAN IN VIENNA



Jottings From A Doctor's Notebook

By Martin O. Gannett, M.D.

• There was little question, after the evidence of the urethral smears, that Marc Hutley was harboring the tell-tale gram negative diplococcus.

"But, Doctor, I swear I haven't bothered with girls since I lost my job. I haven't the money."

There is no overestimating the susceptibility of some ladies to charm \dots

Peter Lamont's profession is the practice of medicine; his avocation is acidulous comment on the shortcomings of his colleagues. During rounds yesterday he turns from the examination of Lester Beale, fixes the interne with a baleful eye, and, bouncing gleefully on the balls of his feet, gives himself to the joys of creation:

"Did I understand you to say that this man was here two months ago and was discharged as having no heart disease? Take a note. Ah—hm . . . During previous hospitalization this patient's heart lesion inexplicably escaped notice. This in spite of the fact that the systolic murmur at the base and the thrill accompanying it seems impossible to miss . . . By the way, Mr. Beale, who was your doctor last time?"

"Why you were, Dr. Lamont. Don't you remember examining me?"

The majority of patients seeking surcease from obesity are spurred by the hope of cosmetic improvement. A few want relief from physical disability. [MORE ON 233]

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I'm No Longer a 'Joiner'

When he discovered that familiarity too often breeds an empty office, this doctor decided to keep his club contacts limited—and formal

By Joseph Miller, M.D.

 The stocky man pushed his way through my waiting room and introduced me to the nondescript young fellow who had been trotting behind him:

"Joe, this is Mike Schaeffer."

Just like that . . . I was "Joe." Not "Dr. Miller." Not even "Doc." But "Joe."

I doubted that this was the way to make a proper impression on a potential patient. But for a long time the stocky man and I had sat together Tuesday nights and played poker at the Giraffes' Club. And there, of course, we were all Joe and Bill and Harry to each other.

In a way it was my Uncle Ephraim's fault. He had been the leading practitioner in a small town before they blew up the Maine; and while I was in medical school he used to say, "Joe, the secret of a doctor's success is contacts. Best way to pack in a lot of contacts in a short time is to join a fraternal order or a civic club."

Our town had a number of nonprofessional organizations. The Giraffes and the One-Good-Turn Club were near the top of the roster.

The One-Good-Turn Club was made up of executives, merchants, and professional men who had a luncheon meeting every week. It was part of a national organization that really has done a lot of good both for its members and for the community. Our local unit, for instance, had

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needled the city fathers into installing a variety of necessary civic improvements and we had sponsored all sorts of worthy causes.

Giraffes Social

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The One-Good-Turn Club would be classified technically as a "service organization," whereas the Giraffes would fall into the category of "fraternal orders." The Giraffes were mostly honest, hard-working folk who gave and found in the organization a lot of warmth and camaraderie. Their club house was a haven for honest card players, bored husbands, and fellow Giraffes-passing through town.

I joined both clubs because Uncle Eph's advice seemed sensible. My motives weren't purely financial. I did enjoy the weekly beer and poker party with the Giraffes and the fellowship and good food at the One-Good-Turn Club. I made a lot of friends in both.

But the expectation that membership would help my practice was admittedly a factor.

Did it actually help? Unfortunately, no. Fellow Giraffes were always asking, "Can you give me the name of a good bowel man?" or "What's the best liniment for a cold in the shoulder muscles?"

It just didn't occur to them that I, too, might be a good "bowel man" or that advice on the shoulder muscles was, in a sense, my professional stock in trade.

I soon learned that a patient en-

tertains no illusions about a physician's powers when that physician is a card companion named "Joe." I found that I held a patient's respect and confidence only when I maintained a reasonable degree of aloofness.

Need to Keep Aloof

While the doctor shouldn't be a stuffed shirt, he should, I discovered, impress the patient as being not quite like ordinary men. Maybe there ought to be something of the priest even in the modern physician. Certainly the brother Giraffes, who reportedly agreed that I was a prince of a fellow, were consistent about calling Doctor Entwick whenever someone in the family was sick.

They had seen me with my bedside manner off. So they couldn't believe that I had any stock of miracles to call on in a crisis. Entwick, on the other hand, always seemed to be trailing clouds of untouchable divinity.

My Rx was just a memo to the pharmacist. Entwick's advice was a dictum from Olympus.

Clique Trouble

The situation in the One-Good-Turn Club was a bit different. The members had a high-school-like cheer that they roared at visiting members and a corny song with which they opened their luncheons. But they still wore their Sunday manners at all club meals.

The club's trouble lay in the fact

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Lowered blood pressure is more stable—side actions are lessened—associated symptoms are rapidly overcome—patient feels he has "a new lease on life"—dosage adjustment is simpler—and patient supervision less burdensome.

Contraindications and cautions are only those applying to hexamethonium.

Initial dosage, ½ tablet q.i.d., not less than 4 hours apart, before meals and on retiring. After two weeks (for Rauwiloid effect), dosage should be increased by 1 tablet daily, not oftener than twice weekly, until tension is stabilized at desired level.

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Each scored tablet contains 1 mg. of Rauwilloid and 250 mg. of hexamethonium. Supplied in bottles of 100 tablets, an average month's supply.

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that it was split down the middle by a factional schism that I never quite understood. One clique was plugging for a city sales tax and a municipal parking lot. The other was carrying the torch for more playgrounds and lower bus rates. In all innocence, I fell in with the latter group; and soon the One-Good-Turners of the other persuasion were mentally readying me for appearance before a Congressional committee.

By accepting the chairmanship of the innocuous-sounding child welfare committee, I had apparently advertised myself as allied with the wrong group. Unwittingly, I had made myself a flock of enemies.

This phase of my life came to an abrupt end when I exchanged my

blue serge suit for khaki a few years later. While I was in the Army we got into a bull session about this problem one evening in the officers' club of the station hospital.

One breezy young lieutenant (who had entered service right after interneship) announced that he was going to join four nonmedical organizations as soon as he opened his office. He had it all figured out: one service club, one veterans' organization, one athletic club, and one fraternal order. His reasons were contacts, relaxation, broadening his mind, and an opportunity to be a community service.

And, with him, it will work out exactly that way. He is a natural backslapper. He plays the part with

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1. Bradley, J. E., et al.: I. Pediat. 38:41, 1951; Idem: Amer. Acad. Pediat., meeting Oct. 16. 1951.

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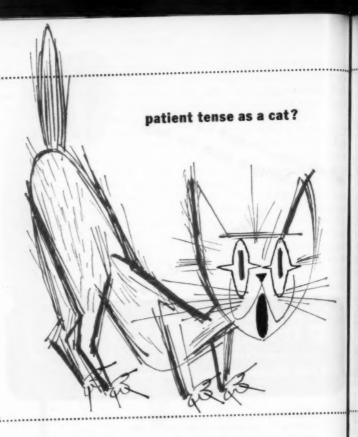
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out any air of artificiality or opportunism and, to do him justice, without any such feelings either.

This reminds me of another military colleague. He was a man of considerable intellect, but bookish and austere. He went into private practice after leaving the service, but in spite of his vast knowledge of pH and Rh he never earned enough to worry about his income tax. In his case, joining a social organization was a blue-ribbon boner. He would sit next to fellow members at meetings or luncheons; but, having no capacity for small talk, he remained mute. The members concluded that he was a dope. He should have remained in an exclusively professional climate.

When I returned to practice after my stint in uniform, I entered a specialty in another town. I now go occasionally to the local Giraffes, and I'm introduced respectfully as "Dr. Miller."

No More 'Joe'

In this chapter I've never given any basis for "Joe." I stay out of the card games. And, as far as the general membership goes, I'm a duespaying brother who is too busy healing the sick to come to many sessions. Still, they know I'm always ready to see a fellow Giraffe (at my office, of course) and to talk over his health problems.

I go to many weekly luncheons with the local One-Good-Turn Club,

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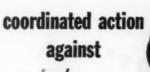
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Each tablet of SALIMEPH-C contains: salicylamide 250 mg., mephenesin 250 mg., and ascorbic acid 15 mg.

SUPPLIED: bottles of 100, 500, and 1000 tablets.

but I decline all committee work unless I have been adequately briefed and know that the program is unlikely to rouse any hostility. ("I'm much interested in this cause, Mr. President, but my first duty is to my patients and I simply can't afford the time.")

I patronize several stores and agencies run by club members. I call the owner of each "Mister" and indicate by word and manner that I do not expect any privileged attention. As a result, I do have the contacts but I do not have the impaired dignity, contumacious familiarity, or expectancy of special favor that my previous conduct always made inevitable.

Since I'm less active in both clubs than I used to be in my former community, belonging to them naturally takes much less of my time. I like it better this way. I think the members do, too. And I'm sure my wife does. END

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¶ MEDICAL ECONOMICS will pay, until further notice, \$25-\$40 for an acceptable description of the most exciting, amusing, amazing, or embarrassing incident that has occurred in your practice.

Medical Economics, Inc. Rutherford, N.J.

*Cook, M. H.; Free, A. H., and Giordano, A. S.: Am. J. M. Technol. 19:283, 1953.

"Mistakes...less likely with Clinitest.

good correlation with the amount of suga

determined with Benedict's quantitative method."

Ames Diagnostics Adjuncts in clinical management





He's heard the call for/I



40411

orVI-DAYLIN

ENIZED MIXTURE OF VITAMINS A, D, B1, B2, Bit C AND NICOTINAMIDE, ABBOTT)

No matter that he's getting a full day's supply of seven important vitamins, including body-building B₁₂. To him VI-DAYLIN is lemon-candy treat all the way.

VI-DAYLIN needs no pre-mixing, no droppers, no refrigeration. Mother can pour it as is-serve it with milk, cereals or juicesand store it where she wishes.

For kids-and for grown-ups who dislike tablets and capsulesyou'll find VI-DAYLIN tops among liquid multivitamins. Prescribe it in the economical pint-size bottle. There's more than enough for the abbott next three months.

TEASPOONFUL OF THE DAYLIN CONTAINS:

DELICIOUS 5-CC

Vitamin D...... 800 U.S.P. units Vitamin Bas Activity 3 meg.



invitation to asthma?

not necessarily . . .

Tedral, taken at the first sign of attack, often forestalls severe symptoms.

relief in minutes... Tedral brings symptomatic relief in a matter of minutes. Breathing becomes easier as Tedral relaxes smooth muscle, reduces tissue edema, provides mild sedation.

for 4 full hours... Tedral maintains more normal respiration for a sustained period—not just a momentary pause in the attack.

Prompt and prolonged relief

with Tedral can be initiated any time, day or night, whenever needed, without fear of incapacitating side effects.

Tedral provides:

theophylline							•									2 gt.
ephedrine																3/8 gr.
phenobarbita	1		0			0		0			0					1/8 gr.
in boxes of a	24	4.		1	2	0		a	n	d	1	0	0	0	1	ablets

Tedral

WARNER-CHILCOTT

Laboratories

... VORE

Automatic Typing— Boon for Busy Offices

Why not try it for personalized form letters, diet lists, and instructions? Other duplicating processes, too, can save your aide's time

By Alton S. Cole

 It probably takes your secretary ten minutes or so to type routine instructions for prenatal care. If you multiply this several times and add the many minutes she spends copying standard diet lists and other forms, what have you got? The answer: several hours subtracted from her work week.

If you'd like her to spend more time on less routine chores, why not have some of your commonly used forms duplicated mechanically? A number of doctors have such material reproduced in quantity by means of automatic typing.

relief

, with-

. 2 gt.

. 1/8 gt.

tablets

"But," you may protest, "I want my patients to feel they're getting individual attention. I can't hand them what looks like a stereotyped form."

The great advantage of automatic typing, which is available from letter companies throughout the country, is that it doesn't *look* stereotyped. In fact, it produces a result identical with original typing. (It's not to be confused with multigraphing, mimeographing, or photo-offset; these methods serve a useful function, but not when the effect of hand typing is required.)

Suppose, for instance, you want to give a patient diet

AUTOMATIC TYPING

instructions. If complicating factors are present, a special list may have to be typed by your secretary. But in most cases the diet will be so standardized that you can have one or two hundred copies reproduced by automatic typewriter on your letterhead. You can then distribute them as the need arises.

Slight Delay Advised

The patient knows it takes time to prepare individual instructions. So it's usually best to mail them after his visit. Your secretary waits a day or two, then sends out the automatically typed instruction sheet with a short covering letter. This has the additional advantage of giving you another contact with the patient.

Automatic typing may be used for almost any form in which the appearance of original typing is required. For example:

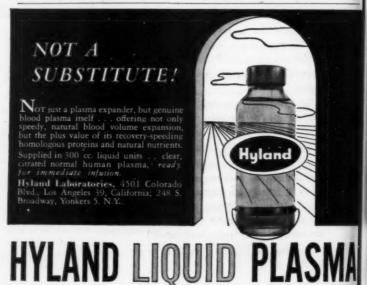
¶ Letters suggesting immunization or reminding patients to come in for periodic health examinations.

¶ Instructions about prenatal care, about infant feeding, or in preparation for basal metabolism tests.

¶ Lists of foods to include and to avoid in a diet.

¶ Announcements of changes in practice or changes in address, when a personal letter may be preferable to a printed card.

Automatic typing employs the player piano principle. The text to be reproduced is typed on a ma-



BRONCHIAL ASTHMA

dramatic relief even in the "refractory" patient

Even asthmatics who have proved refractory to all customary measures including epinephrine (and even to other forms of ACTH) may benefit dramatically from HP*ACTHAR Gel.

Fast relief in severe attacks of bronchial asthma can be confidently expected with HP*ACTHAR Gel, given either subcutaneously or intramuscularly. HP*ACTHAR Gel may also provide long-lasting remissions.

When used early enough, HP*ACTHAR Get may become a valuable agent in prolonging the life span of the asthmatic. The authoritative Journal of Allergy stresses: ACTH "should not be withheld until the situation is hopeless."

1. Editorial, J. Allergy 23: 279, 1982.

HP*ACTHAR Gel

*Highly Purified. HP*ACTHAR* Cel Is The Armour Laboratories Brand of Purified Adrenocorticotropic Hormone—Corticotropin (ACTH).

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THE ARMOUR LABORATORIES

A DIVISION OF ARMOUR AND COMPANY . CHICAGO IL ILLINOIS

AUTOMATIC TYPING

chine that perforates a master roll. When the roll is subsequently "played" on an automatic typewriter, an exact duplicate of the original text appears. It looks like real typing because it is real typing. The only difference is that it's not done by hand.

For Large Mailings

If you're going to send out a large mailing of, say, change-of-address announcements, you may want to ask the letter company also to fill in the recipient's name and address, and the salutation. These are typed first by the operator; the same machine then types the body of the letter automatically.

Incidentally, when you have to

supply names and addresses for fillins, don't ask your secretary to type a list of them. Instead, have her address the envelopes and let the shop use them as a list. This will save any unnecessary duplication of effort.

If she herself is to type in the address and salutation, you'll want to make sure that the shop uses a machine with type and ribbon like hers. Then her fill-in can be made to match.

How Much?

Prices for automatic typing vary a good deal from shop to shop and from city to city. However, they're roughly as follows for a single-page letter of some 250 words: for the

just 2 capsules



a day for anemias



MOL-IRON PANHEMIC

WHITE LABORATORIES, INC., Kenilworth, New Jersey



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AUTOMATIC TYPING

first couple of hundred copies, \$18 per 100; for over 250 copies, \$16 per 100. The charge for filling in addresses and salutations is usually about \$3.50 per 100.

If you also want to have your letters hand-signed, folded, inserted, sealed, stamped, and mailed, add about \$6 per 100 (plus postage) for this combination of services. (Most doctors, though, prefer to have letters signed and mailed in their own offices.)

At first blush, automatic typing may appear expensive. Compared with less satisfactory processes, it is. But if you have only a minimum

office staff, the cost of getting someone in to do the work or the inconvenience of trying to cram it into an overcrowded schedule may be false economy. In such cases the cost of automatic typing is apt to be relatively low.

Mail Orders Possible

As with printing, the unit cost becomes less as more copies are ordered. If less than 100 are needed, it may prove wiser to have your secretary type them; if more than 100, automatic typing will be worth considering.

This form of duplication is available from letter companies in most cities. (Look in your classified telephone directory under "Addressing & Letter Service.")

Even if there's no letter house in your locality, you may find it con-

In Peptic Ulcer management and in Hyperacidity



The Non-constipating Antacid Adsorbent

Gelusil°

A pleasant tasting combination of especially prepared aluminum hydroxide gel and magnesium trisilicate.

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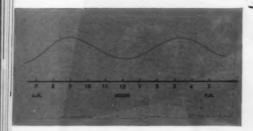
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Tension in the average patient is not a continuous state. It is not exhibited at a constantly high level throughout the day and night.



In the vast majority of cases tension is exhibited in daily cyclic peaks... brought about by the pressures of modern living.

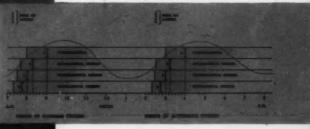
To alleviate the symptoms of tension a sedative is required. But in view of the fact that tension is exhibited in cyclic peaks . . . continuous sedation is unnecessary. It only tends to "overdrug" the patient. It may even affect the patient's efficiency during the day.

NIDAR In direct contrast to preparations for "around the clock" sedation, is a new formulation especially designed to reduce the patient's tension when it exists.



for individualized control of tension peaks

Short-acting NIDAR provides sodation when necessary



VIDAR

Each light green scored Nidar tablet contains:

Secobarbital Sodium						.3%	gr.
Pentobarbital Sodium.			0			.3/8	gr.
Butcherhitel Sodium						1.4	ore

Nidar works so effectively in relieving tension patterns because of its . . . rapid onset . . . additive action . . . and short duration of activity.

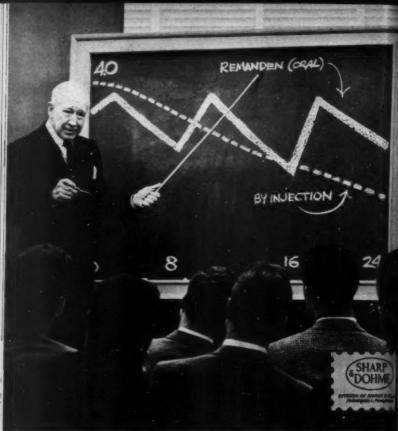
Nidar is of great value as a hypnotic. It provides rapid onset of sleep, while allowing the patient to awaken refreshed without hangover.

Dosage will depend on the occurrence of tension peaks during the day. On the average it will be one tablet in the morning, and one tablet in the afternoon. The suggested hypnotic dose is one or two tablets ½ hour before retiring.

THE ARMOUR LABORATORIES

A DIVISION OF ARMOUR AND COMPANY . CHICAGO 11, ILLINOIS





PHOTOGRAPH BY CHARLES

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Note the sustained penicillin levels with oral

REMANDEN.

PENICILLIN WITH PROBENECIE

The probenecid in this oral tablet produces sustained plasma levels comparing favorably with those obtained by intramuscular injections of procaine penicillin. Compared with other oral penicillin preparations, penicillin plasma levels are 2 to 10 times higher.

Quick Information: REMANDEN-100 and REMANDEN-250 supply 0.25 Gm. BENEMID® (probenecid) per tablet and 100,000 or 250,000 units of crystalline penicillin G. Dosage: Adults, 4 tablets REMANDEN-100 initially, then 2 every 6 to 8 hours. Children, usually 2 to 4 tablets daily.

Reference: 1. Antibiotics & Chemotherapy 2:555, 1952.

AUTOMATIC TYPING

wenient and economical to order by mail. The Mail Advertising Service Association, 18652 Fairfield Avenue, Detroit 21, Mich., will furnish the names and addresses of several shops near you.

Other Processes

Flat-bed or "process" reproduction also resembles original typing—though less so than does automatic typing. It's an acceptable form of duplication because flat-bed letters are run off on a flat press from machine-set type like that used in a typewriter. But the process is comparatively new; so the shops in your area may not be offering it yet.

Those that do use it recommend mainly for large runs because of the saving in unit cost. Whereas the first 100 letters cost about \$13.50, a full 1,000 of them would cost you only about \$25.

Multigraphing comes next in similarity to hand typing. The text is composed in actual typewriter type, and copies are run off on a miniature otary press, the impression being struck through a ribbon. But this ribbon is impregnated with an ink that's slightly different from that used in a typewriter ribbon.

So, though fill-ins can be made to match the body of the multigraphed letter surprisingly well, they'll never be exactly the same.

EN-100 25 Gm.

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Multigraphing is handy when you want to have a letter recognized a form. Some collection letters might fall in this category: Your object is to remind the patient of his

NOW IN BOOK FORM!

Letters to a Doctor's Secretary



In this new volume, MEDICAL ECONOMICS has assembled its complete, step-by-step course of instruction for the physician's aide. Sixteen chapters cover such topics as:

Handling patients
Telephone technique
Medical terminology
Office routine

Case histories Bookkeeping Collections Medical ethics

Bound between handsome, black laminated covers, with the title stamped in gold, this convenient pocket-size book contains 75 information-packed pages. Prepaid price: \$2.

Medical Economics, Inc.	Rutherford,	N.J.
Please send me "Letters retary." I enclose \$2.	to a Doctor's	Sec
Name (please p	rint)	
Street		
City	State	

Bentyl proves more effective than atropine in "Nervous



The Wm. S. Merrell Company . . . Pioneer in Medicine

Indigestion"

us

McHardy¹ reports that Bentyl is "superior to atropine" for relief of pain due to pylorospasm. He confirms the work of others that Bentyl is free from significant side effects which permits more general use in nervous indigestion.

When you prescribe Bentyl, you prescribe patient comfort. You will rarely hear patients complain about "belladonna backfire" or dry mouth and blurred vision. Use Bentyl for your next nervous indigestion patient. Relief of G.I. spasm is quick, complete and comfortable.

Bentyl

An exclusive development of Merrell Research



New technic of measuring human metility shows a decrease or complete suppression of intestinal pressure waves, depending on dosage of Bentyl.² Bentyl acts by blocking acetylcholine and directly affects the muscle fibers like papaverine.

COMPOSITION: Each Bentyl Capsule or teaspoonful Bentyl Syrup contains 10 mg. Bentyl (dicyclomine) Hydrochloride.

Also Bentyl (10 mg.) with Phenobarbital (15 mg.) Capsules and Syrup, and Bentyl Injection, 10 mg. per cc.

DOSAGE: Prescribe Bentyl, 2 capsules or 2 teaspoonfuls Bentyl Syrup three times daily and at bedtime. Infants and Children, ½ to 1 teaspoonful Syrup 10 to 15 minutes before feeding. Three times daily.

 McHardy and Browne: Sou. M.J. 45:1139, 1952.

2. Lorber and Shay: Fed. Proc. 12:90, 1953.

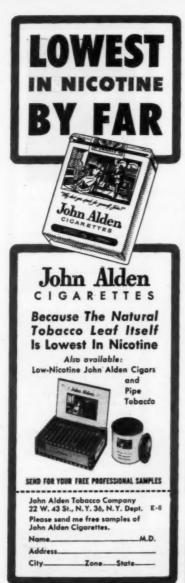
Complete Bentyl bibliography on request.

T.M. 'Bentyl'

for 125 Years

New York
CINCINNATI
St. Thomas, Ontario

Merrell



AUTOMATIC TYPING

obligation. Yet you may not wish to indicate that you've singled him out as a special offender.

One hundred multigraphed copies of a 250-word letter would probably cost you around \$9; you'd have to pay only 75 cents or so for each additional 100.

Cheaper Forms

Mimeographing, which uses a stencil that's cut on a typewriter, is best used only where appearance is unimportant. For instance, it's practical when reproducing scientific papers for release to newspapers or for form notices to insurance companies, committee members, or the like. It should seldom, if ever, be used in communicating with patients.

For the first 100 copies (250 words), the price is generally about \$3.50, including the cost of cutting the stencil; for the next 100, about 50 cents.

Photo-offset is often used to reproduce material that has already appeared in print, when the type is no longer standing. In such instances it's usually cheaper to duplicate by this method than to have the type reset.

One advantage of photo-offset is that line and halftone illustrations can be reproduced along with the text. The photo-offset process, as its name implies, is a combination of photography and offset printing. For 500 copies of a four-page article (MEDICAL ECONOMICS page size) the cost is about \$20.

ANNOUNCING



Ray the onMICRONAIRE*

ELECTROSTATIC AIR CLEANER

NEW ELECTRONIC METHOD GIVES SYMPTOMATIC RELIEF FOR MOST HAY FEVER AND ASTHMA SUFFERERS

Collects 99.2% of Airborne Extrinsic Inhalant Allergens



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... good news for your allergy patients

Raytheon MICRONAIRE



WHAT THIS UNIT DOES

Cleans air 6 times an hour in an average-size room — distributes clean air without drafts. Electrically charged plates collect airborne particles — even smoke particles less than 1/250,000 of an inch in size.

Electrostatic Air Cleaner

FOR THE FIRST TIME

An electrostatic air cleaner in a con TESTI venient, portable room unit which is READ moves 99.2% of all airborne allerges: particles — right down to particles a fine as smoke.

You are invited to see and try this major new development in the treatment of allergies caused by airborne pollens and other impurities. We believe that when you have observed its beneficial effect you will wish to recommend it to you allergy patients with hay fever an asthmatic symptoms. It is a compact home air cleaner unit as efficient as the used in Raytheon commercial air cleaning installations at some of the country's leading plants, laboratories and auditorium Price: Approximately \$229.00t

DOCTORS: Send for free ALLERGY KI containing information of special inters to you and your patients.

Mode

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Ray

FOR YOU AND YOUR PATIENTS-FREE HOME-OFFICE TRIA

Specifications

Current ... 110-120 volts AC, 60

Power 40 watts

Switch 3 positions—off, low (1200

rpm), high (1550 rpm) Capacity . . 200 cubic feet per min.

Dimensions . 15" wide, 15" deep,

Weight ... 65 pounds

Raytheon Electrostatic Air Cleaner Equipment has been selected for large-sca commercial use by

> Chas. Pfizer & Co., Inc., E. R. Squibb & Sons, West Jersey Hospital, Eli Lilly Co., and many other

†F.O.B., Waltham, Mass. Price subject to che without notice.

99.2% EFFICIENT

- √ Relieves symptoms of hay fever and asthma
- √ Cleans room air 6 times every hour

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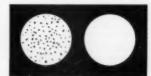
out top.

- "This is the first time I have been free from hay fever at this time of the year since I moved out here."—Mary A. Clayton, Salt Lake City, Utah.
- "My daughter has suffered with asthma since she was 18 months old, and we had to take her to the hospital 12 to 14 times a year. Now since we installed the (Raytheon Unit) we take her to the hospital only once or twice a year."—Mrs. Vera R. Smith. Bountiful. Utah.
- "One of our children was bothered with asthma, aggravated by house dust. Now with the (Raytheon Unit) he is a great deal more comfortable."—Winnifred G. Sanger. Springfield. Mass.
- "Now I sleep soundly every night."-Mary C. McMillan, Waltham, Mass.

Made by the company that developed famous Raytheon Microtherm® Diathermy Unit



Comfortable, Restful Sleep made possible by circulation of cleaned air. Safe, draft-free operation all night.



Nat. Bureau of Standards Discoloration Test Method proves Unit captures 95% of airborne, 99.2% of allergenic particles.

TRIAL FOR NAME OF NEAREST DEALER—please see next page

VISUAL PROOF

Smake Test unit includes imple adaptation of electrostatic plates in Raytheon Micronaire. Transparent chimney shows how cigarette make is captured and held. Smake-filled air pours is bottom, clean air



SEE MICRONAIRE AT
THESE CONVENTIONS—
American College of Allergists,
April 8-10, Booths 11-12, Roney
Plaza Hotel, Miami, Fla.; American Medical Association, June
21-25, Civic Auditorium, San
Francisco, Calif.; American Public Health Association, October
11-15, Buffalo, N. Y.

ALABAMA-Birmingham: Durr Surgical Supply Mobile: Van Antwerp's Montgomery: Durr Surgical Supply ARIZONA-Phoenin: South-western Surgical Supply: Standard Surgical Supply Tuscon: Standard Surgical Supply ARKANSAS — Little Rock: William T. Stover Co. CALIFORNIA—Les Angeles: A. M. Brooks Co. Oakland: Bischoff's Sacramento: Eugene Benjamin & Co. Son Diego: Allied Professional Supply; Burlingame Surgical Son Francisco: T. E. E. Heard Co.; Medico-Electronic Co.; San Francisco Surgical Supply San Jose: Bischoff's Surgical House COLORADO-Denver: Durbin Surgical Supply CONNECTICUT-Bridgeport: American Surgical Supply Hertford: D. G. Stoughton Co. New Huven: E. L. Washburn & Co. DELAWARE-Wilmington: John Merkel & Sons FLORIDA-Jecksonville: Anderson Surgical Supply; Medical Supply Co. Mismi: Florida Physicians Supply; Medical Supply Co. Orlando: Medical Supply Co. St. Petersburg: Anderson Surgical Supply Tampa: Anderson Surgical Supply Co. GEORGIA — Attentu: American Surgical Supply Co.; S. & H. X-Ray Co. Augusta: Marks Surgical Supplies, Inc. Savanneh: Wachtel's Physician Supply ILLINOIS-Chicogo: A. R. Nechin Co.; Chicago Medical Equipment Co.; Karel First Aid Supply Co.; Moss X-Ray Co. Moline: Larry Studer & Co. Peerie: Sutliff & Case Co. INDIANA — Fort Wayne: Brink and Wissman, Inc.; Wayne Pharmacal Supply Gary: Midwestern Hospital & Surgical Supply Hommond: Physicians Supply Co. indienopelis: Curtis & French Co. South Bend: Wayne Pharmacal Supply IOWA-Burlington: Security Labora-tories Des Meines: Standard Chemical Co. Sieux City: Gaynor-Bagstad Co.; Picker X-Ray Corp. of Iowa; Sioux City Surgical Co. KANSAS - Topeka: Goetze-Niemer Co. Wichita: Mid-Continent Medical Equip. KENTUCKY — Lexington: Kay Surgical, Inc. LOUISIANA—New Orleans: Louisiana X-Ray Sales Co. Shrevepert: Peacock Surgical Supply MAINE-Portland: George C. Frye Co.; Maine Surgical Supply MARYLAND-Bultimere: A. J. Buck & Son Co. MASSACHUSETTS - Boston: Buck & Son Co. MASSACHUSETTS — Boston: C. H. Goldthwaite Co.; E. F. Mahady Co.; T. J. Noonan Co.; Thomas W. Reed Co.; Surgeons & Physicians Supply Fell River: Oak Grove Surgical Springfield: American Surgical Supply Co. MiCHIGAN — Detroit: J. F. Hartz Co.; G. A. Ingram Ferndole: J. F. Hartz Co. MINNESOTA—31. Paul: Brown and Day, Inc. MISSISSIPPI-West Juckson: Kay Surgical, Inc. MISSOUR! — Jeplin: Goetze-Niemer Co. Kenses City: Goetze-Niemer Co.; United Medical Equipment Co. St. Joseph: Goetze-Niemer Co. St. Louis: Hamilton Schmidt Surgical Co.; Willow X-Ray Co. MONTANA— Billings: Northwest Surgical Supply NEBRASKA—Lincoln: Donley-Stahl Co., Ltd. Omehe: Crosby Surgical Supply; Seiler Surgical Supply NEW JERSEY-Hackensack: Conmevo Surgical Supply Newark: Lisaco Medical Supply: Medical Service Co. Orange: Garrett Byrnes & Son Co. Possoic: Bellevue Surgical Supply; Cosmevo Surgical Supply Poterson: Cosmevo Surgical Supply NEW YORK-Albeny: T. J. Noonan Co. Buffele: Jeffrey Fell Co.

Jameica, L. I.: Long Island Surgical Supply Middletown: G. & D. Surgical Supply New York: J. Beeber Co. Syracuse: Kenneth A. Love Co. Trey: John B. Garrett White Pleins: G. & D. Surgical Supply; Picker International Corp. NORTH CAROLINA—Asheville: Wachtel's Inc. Chorlotte: Winchester Surgical Supply Greensbore: Winchester-Ritch Surgical Winston-Salem: Powers & Anderson, Inc.; X-Ray Service Inc. OHIO-Akren: Bowman Brothers Drug Co. Conton: Bowman Brothers Drug Co. Cincinneti: Campbell Associates; Max Wocher & Son Co. Cleveland; Radebaugh-Fetzer Co.; Schuemann-Jones Co. Columbus: Max Wocher & Son Co. Dayton Max Wocher & Son Co. Lime: Bowman Brothers Drug Co. Monsfield: Caldwell and Bloor Co. Telede: Rupp & Bowman Co. Youngstown: Lyons Physicians Supply OKLA HOMA—Okishoma City: Melton Co., Inc.; Mid-west Surgical Supply Co. Tulsa: Melton-Meyer, Inc.; Mid-Continent Surgical Co. OREGON-Portland: Corvek Medical Equip.; Shaw Surgical Co. PENNSYLVANIA-Allentew Albert Surgical Supply Co.; Solmar Surgical Supply Erie: Heyl Physicians Supply Herrisburg: Capitol Surgical Supply; Harrisburg Surgical Co. Loncoster: Allied Surgical Supply Philodelphia: J. Beeber Co.; John W. Geary Co.; Charles Lentz & Son Co. Pittsburgh: Felch Brothers Co.; Williams Medical Equip. Co. Reading: Bellevue Surgical Supply Screenian Doctors Supply & Equip. Co. Williamsperi Hub Surgical Supply RHODE ISLAND-Providence: Claffin Co.; Eastern Scientific Ca SOUTH CAROLINA-Columbia: Powers & Ander son, Inc. Greenville: Roane-Barker, Inc. SOUTH DAKOTA - Sieux Falls: Kreiser's Inc.
TENNESSEE - Chattaneego: Fillauer Surgical
Supply Memphis: Delta Surgical Inc.; Kay Surgical, Inc. Nashville: Theo. Tafel Ca TEXAS—Amerille: Melton-Clark, Inc. Austin Wilson X-Ray & Surgical Co. Delles: Texas Hospital & Surgical Supply; United Medical Equip. Co. El Pase: Southwestern Surgical Supply Fort Worth: West Texas Surgical Supply Heusten: Cranford X-Ray Co.; Pendleton & Arto Co.; Texas Hospital & Surgiesi Supply; United Medical Equip. Co. Sa Antonio: Ballard Surgical Supply Co.; Na Spears Co.; United Medical Equip. Co. UTAM -Sait Lake City: Physicians Supply Co.; Surgical Supply Center VERMONT — Burlington: New England Hospital Supply VIRGINIA-Norfolk: Powers & Anderson, Inc. Richmon Powers & Anderson, Inc.; Southern Medical Supply Co. WEST VIRGINIA-Charleston: Kli man Instrument Co. Huntington: Medical Arts Supply Co. Wheeling: McLain Surgical Sup ply WASHINGTON-Seattle: Biddle & Crowther Co.; Western X-Ray Co. Spekene: X-Ray Equip. Co. Tecome: Molts, Inc. D. C.—West-ington: Kloman Instrument Co.; Service X-Ray Co. WISCONSIN-Milwaukee: Medic Mart Co.; H. E. Pengelly X-Ray Co. CANADA -Amherst: Ferranti Electric Ltd. Edm Ferranti Electric Ltd. London: Ferranti Elec tric Ltd. Montreel: Universal X-Ray Ottows Ferranti Electric Ltd. Terente: Ferranti Elec tric Ltd. Venceuver: Ferranti Electric Ltd. Winnipog: Ferranti Electric Ltd.

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they moved into the new building was as follows:

Capital stock (1,000 shares @ \$100 par value)

 Dr. Jones 200 shares
 \$20,000

 Dr. Simms . . . 200 shares
 20,000

 Dr. Jennings . . 300 shares
 30,000

 Dr. Broder 75 shares
 7,500

 Mr. Wetherby . 100 shares
 10,000

Total paid-in stock \$87,500 Treasury stock 12,500

\$100,000

ASSETS

Real estate (clinic building and land) \$87,500 Furniture, fixtures, equipment, etc. 16,000

\$103,500

LIABILITIES

\$103,500

What's a Fair Rent?

Next came the problem of how much rent to charge the partnership. Mr. Wetherby put it this way: "To start out, I think we should break rent down three ways: for the building, for the land, and for the furniture, fixtures, and equipment.

"I don't believe 15 per cent rental on the building is too much. As pioneers, you are taking a greater risk than the doctors who may come in later; and this is one way you can compensate for that risk. If the holdSummertime

Time to agree that HI-PRO is strikingly effective in the treatment of infant Diarrhea

HI-PRO with its high protein, low fat and moderate carbohydrate content is ideal in providing quick relief and nutritional support with simple treatment.

High in Protein

"The digestion of protein is little affected. The child with diarrhea continues to absorb and retain nitrogen and may even do so when moribund."²

Low in Fat

"In the presence of diarrhea, fats are most likely to escape absorption, as much as 25% or 50% being lost by way of the bowel."

Jeans, P. C. & Marriott W. McK.
 Infant Nutrition; 4th ed.
 Holt, E. M. Diseases of Infancy; 11.223.



HI-PRO

Analysis - Dry

Fat 14%
Carbohydrate . 35%
Calcium1.15%
Calories per oz. 121

WRITE FOR COMPLETE



JOCKSON-Mitchell

CULVER CITY, CALIF. . SINCE 1934

Are you deeply concerned about the effects of smoking on your patients?

RESEARCH has recently linked lung cancer with cigarettes.

But this research does not necessarily deny the heavy smoker a source of pleasure which might be extremely difficult for him to give up.

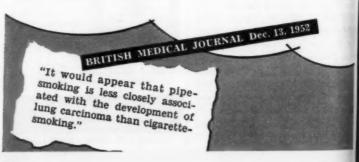
Have you considered that the heavy smoker could avoid the lung cancer attributed to cigarettes—if he switched to a pipe?

Recently, laboratory investigations showed that the smoke from Kaywoodie pipes (the world's leading brand):

- 1. Contained 3 to 4 times less nieotine than cigarettes or cigars;
- Contained 3 to 4 times less tan and resins than cigarettes or cigars;
- 3. Tested substantially cooler than cigarettes or cigars.

So if your patient must cut down, a Kaywoodie pipe seems to be an excellent way to do so, while giving him the indulgence he feels he needs.

THE KAYWOODIE COMPANY West New York, New Jersey



DN. Y. TIMES, Dec. 9, 1953

Added that cigarettes were the cause, not pipes or cigars, because cigarette smoke usually is inhaled, while pipe or cigar smoke is not.

TIME MAGAZINE, Nov. 30, 1953

¶ Why indict cigarette smoking, and acquit the smoking of pipes and cigars? Because the cancer-causing factor apparently must be retained deep in the lungs, a condition usually found in cigarette smokers, who inhale deeply, not in pipe and cigar smokers, who seldom inhale.

NEW YORK POST, Dec. 9, 1953

"The speakers said pipes and cigars did not cause lung cancer for they were not inhaled."

READER'S DIGEST, Dec. 1953

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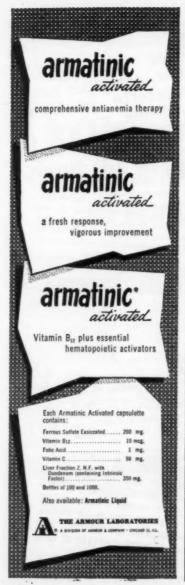
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other hand, pipe smoking, because it is not conducive to inhaling, is preferable to other forms of smoking for the average man, if — and this is important - he smokes only half the bowlful

N. Y. WORLD-TELEGRAM & SUN Jan. 7, 1954

Another project concluded that lung cancers occur approximately 65 percent more frequently in males who have smoked cigarets for 25 years or more than among males who smoked cigars or pipes for the same period. The data of the same researchers also showed that pipe and cigar smokers have no higher incidence rate of lung cancers than non-smokers.



THIS GROUP MADE GOOD!

ing company pays for taxes, assessments, depreciation, upkeep, and repairs, a 15 per cent rental seems very fair. And 6 per cent on the land should be about right."

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As for the furniture, fixtures, and equipment, he pointed out that the corporation had borrowed money at 5 per cent to pay for it. "So we should charge the partnership 6 per cent plus depreciation," he said.

Thus, in line with Wetherby's recommendations, the monthly rest was set as follows:

Building rent	906.25 75.00	
Total monthly rent (build- ing and land)		\$981.25
Interest at 6 per cent on investment in furniture, fix- tures, and equipment Monthly depreciation (ap- proximate)	80.00 133.33	
Total monthly rent (fur- niture and equipment)		213.33
	8	1,194.58

No Trouble at First

On April 1, 1947, the Middletown Clinic opened its doors. In addition to the four M.D.s, its staff included a secretary-receptionist, a bookkeeper-cashier, three nurses, a laboratory technician, and a janitor.

Things went well from the start. Patients they hadn't seen for years turned up for treatment. Everyone was busy. When the first month's figures were in, they found that, even with the increased overhead, each of them had netted more than he had in his last month of individual practice.

Practice was so good, in fact, that they soon decided—at one of their

THIS GROUP MADE GOOD!

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Wednesday business meetings—to limit vacations that year to only two weeks. Dr. Simms fought the idea; Mrs. Simms, he said, had her heart set on a long motor trip. Now, for the first time, "group good" conflicted with "individual liberty." But, fortunately, Mrs. Simms swallowed her resentment—and group good won.

New Problems Arise

By November, though, the novelty of group practice had worn off, and the different personalities had begun to irritate each other. One trouble, for example, was week-end coverage. Dr. Broder, as the surgeon, was on call every week-end, while the other three took turns. Naturally, he resented being tied down so much. One of the attractions of clinic practice had been the promise of more free time; but he wasn't getting it.

The other men—especially Dr. Jones—countered with the old argument, "Who makes the house calls in the middle of the night?" This quarrel was carried on from one meeting to the next.

Then, one Wednesday in January, the doctors examined the figures for their first nine months as a group. With the exception of July and August, every month showed an increase over the prior month, not only in business on the books but in net income, too. The biggest rise had come in December, in spite of the growing friction.

They had invited Wetherby to

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IRWIN, NEISLER & CO.

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this meeting; and as he expressed his pleasure at the news, Dr. Broder suddenly exploded. "Money isn't everything," he said, bitterly. This remark released a flood of pent-up peeves. All the physicians began to talk at once.

"Wait a minute!" Wetherby exclaimed. "What's been going on here? I thought you doctors were partners!"

When he had listened to each of them in turn, he said: "Trouble is, it seems to me, you've been working too hard and in close quarters. What you probably need is an exhaust valve—someone to blow off to. Your solution, gentlemen, is to do what I suggested at the very beginning: Get yourselves a business manager."

But how, they asked, could the group afford the type of manager it obviously needed?

We ther by's answer: "If your monthly net earnings continue at their present level, the Clinic will have earned in its first year over \$12,000 more than your total earnings during your last year as individual practitioners. If you pay a business manager an annual salary of, say, \$8,000, you'll still be ahead. And I'll bet that a good man can save you that much in collections alone,"

By the end of the meeting they were converted. They worked up a list of qualifications; and Wetherby promised to try to find the right man for them.

A couple of months later, on his

A NEW EXPERIENCE IN Appetite Suppression

Rauwidrine^{**}

A COMBINATION OF RAUWILOID 1 mg. AND AMPHETAMINE SULPHATE 5 mg. IN ONE SLOW-DISSOLVING TABLET

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<u>prevent</u> recurrent, throbbing headache - e. g. migraine

RESTORES AUTONOMIC STABILITY

Bellergal^o, by inhibiting all three divisions of the A.N.S., corrects the autonomic-vasomotor-dysfunction, so preventing recurrent, vascular headaches. According to Hilsinger, autonomic imbalance is a major

contributing factor in the recurrent attacks of vascular-type headaches. He recommends Bellergal to "...dampen the effects of the undesirable nerve impulses to the autonomic nervous system."



AVERAGE DOSAGE RANGE:

3 to 6 tablets by mouth daily; after a few weeks adjust dosage to individual need.

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*Each Bellergal® tablet contains: Ergotamine Tartrae (sympathetic inhibitor) 0.3 mg., Bellafoline (parasympathetic inhibitor) 0.1 mg., and phenobarbital (central ad subcortical sedative) 20.0 mg.

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FUNCTIONAL DISORDERS

PHARMACEUTICALS

DIVISION OF SANGOZ CHEMICAL WORKS, INC. HANGVER, N. J. - CHICAGO & - SAN PRANCISCO & recommendation, the Middletown Clinic hired Bob Cram as its business manager. Cram agreed to start at an annual salary of \$7,000; and the doctors guaranteed to increase his salary after a year if satisfied that his efforts had paid off. He began work on April 1, 1948—the group's first birthday.

Asks Leave to Travel

At their first business meeting after he was hired, Cram explained how he wanted to handle the job. "No one can work for four bosses," he began. "If I tried to satisfy all of you I'd be licked before I started. But I know I can work satisfactorily for the Middletown Clinic.

"In order to get started right, I suggest we get our relationship straight now. You've hired me to run your business for you. As your business manager, I'm responsible to you collectively, not individually. So I hope you'll give me your directions chiefly at meetings like this one—and only in the name of the group."

He also asked permission to take a three-week trip through the Middle West, in order to study the workings of as many successful groups as possible. "They've all made mistakes in their day," he said. "I believe it'll help us to know what they were, and how they were corrected."

The trip was authorized, though Dr. Jones doubted its value. He felt that Cram was starting out too aggessively and that, besides, such a trip would cost money. But rather than make an issue of it then, the physician raised no sustained objection.

In twenty days, Cram visited seven clinics. He talked with their business managers and their doctors. And he brought back a lot of ideas that could be adapted to the needs of the Middletown group.

At the first meeting after his return, he gave a full report on his findings. He said that, in general, he now felt that the worst thing that could happen to a group was to grow too fast and too big. He had visited one organization with a staff of twenty-six doctors; and, he said, the mechanics of handling the consequent numbers of patients made for a cold and mechanized atmosphere.

"And that's not all," he said. "Judging by the groups I visited, it also appears, surprisingly enough, that the dollars-and-cents efficiency of group practice reaches its maximum at about fifteen doctors. When there are more than fifteen, the average net per doctor tends to decline. So—even though this may seem premature—I think we should decide right now that the number of physicians in the Middletown Clinic will not exceed fifteen."

A Retirement Plan

Cram's studies ultimately bore fruit in a dozen ways. Even Dr. Jones had to agree that the money for the trip had been well spent. Take the matter of a retirement program, for instance:

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THIS GROUP MADE GOOD!

Ever since they'd organized, the partners had been searching for a workable formula. They had set up the group as a "perpetual partnership," with all its assets remaining with the surviving partners in case of the death or retirement of any of them. But they knew that something should be done to offset any equity the deceased or retiring partner might have in the accounts receivable (the only actual asset of the partnership). But, so far, they'd been unable to find an answer.

Of course, they had looked into endowment insurance in its various forms. But they had rejected such coverage, mainly because the premiums would come out of current earnings and would be taxable.

Now Bob Cram recommended a plan that had been adopted by a couple of the clinics he had visited; and the doctors found it very much to their liking. It's a combination sick-benefit, retirement, and deathpayment program that works like this:

Length of Service

If a deceased partner has been in active service with the clinic for a period of not more than six years, his estate is paid a monthly income of one-half the percentage of net income the partner would normally have drawn had he lived. This income continues for as long as two months for every completed year of service. For example, if a partner



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Exceptionally pleasant "taste-tested" blend of flavors carefully protected during manufacture . . . no unpleasant aftertaste . . . readily accepted without coaxing.

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dies after completing five years of active service, his estate is paid half his share of net earnings for a period of ten months.

The scale is graduated upward as length of service increases. Between six and ten years of service, an extra month is added for every year above six; and above ten years of service, still another month is added. But in no case can the income continue beyond forty-eight months.

A partner may retire after the age of 50 and get these benefits. (He must retire at 65, incidentally.)

In case of sickness, each partner is allowed one month's sick leave with complete participation in group earnings. Thereafter, the ailing physician may, if he wishes, draw against his death benefit, according to the schedule previously outlined, during the time of illness. But the death benefits are correspondingly lessened, of course, by any amounts drawn during sickness or retirement.

The plan makes no provision for the intangible factor of goodwill. The Middletown doctors believe that the reputation of their clinic far transcends the reputation of any individual on its staff.

Who Earned What

On the second anniversary of the group, the doctors called a special meeting to review the all-important question of percentage distribution of net profits. Mr. Wetherby was invited to attend.

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a penetrant emulsion for chronic constipation

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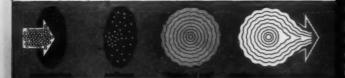
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When taken as directed before retiring, KONDREMUL does not interfere with absorption of essential nutrients.

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BEFORE TREATMENT—patient had history of seborrheic dermatitis of the scalp for 13 years. Previous treatment with medicated ointment was unsatisfactory—scaling usually was still evident the next day after washing hair.

You can expect results like these with Selsun: complete control in 81 to 87 per cent of all seborrheic dermatitis cases, and in 92 to 95 per cent of common dandruff cases. Selsun keeps the scalp free of scales for one to four weeks—relieves itching and burning after only two or three applications.

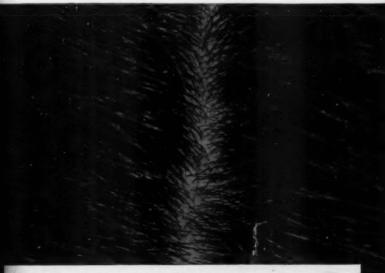
Your patients just add Selsun to their regular hair-washing routine. No messy ointments, no bedtime rituals, no disagreeable odors. Selsun leaves the hair and scalp clean and easy to manage.

Available in 4-fluidounce bottles, Selsun is ethically promoted and dispensed only on your prescription.

1. Slepyan, A. H. (1952) Arch. Dermat. & Syph., 65:228, February.

2. Slinger, W. N. and Hubbard, D. M. (1951) ibid., 64:41, July.

3. Sauer, G. C. (1952) J. Missouri, M. A., 49:911, November.



AFTER TREATMENT—patient applied Selsun twice a week for first two weeks, once a week for the next two weeks. Then followed a lapse in treatment.

Note that scalp is still scale-free two weeks after last treatment.

THIS GROUP MADE GOOD!

Cram presented the following figures: In dollars put on the books, Dr. Jones' practice had increased 62 per cent over that of the last year he'd been on his own; Dr. Jennings (the pediatrician) was next with a 40 per cent increase; Dr. Simms (the internist) was third with 32 per cent; and Dr. Broder was last with a poor 8 per cent rise.

Dr. Jones spoke first. "Why should the G.P. be carrying most of the load?" he grumbled. "If I keep on this way, I'll be dead before I'm 50."

"Well, look at it from my point of view," said the surgeon. "As soon as I joined the group, most outside doctors stopped sending me referrals. And don't forget that I supervise the X-ray department and read most of the films. Shouldn't I be credited for that?"

The ensuing argument went on for a long time—until, at last, Mr. Wetherby held up his hand. "Look," he said, "I don't blame Dr. Jones for wanting more money than the rest. If I were he, I'd have kicked a long time before this." He turned to the G.P. and asked: "Fred, how much of your practice is obstetrics?"

Obstetrics Problem

Dr. Jones didn't know. But Bob Cram thumbed through his records and set the figure of 32 per cent.

"Well, that's probably the trouble," said Wetherby. "There isn't a top-flight obstetrician in Middletown; and because of Dr. Jones' rep-



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utation, he's been getting too much of such work. Why don't you add a good obstetrician to the group? He'd probably attract work on his own and soon be earning more than you'd have to pay him."

Equal Shares Again

Somehow, this suggestion cleared the air. Dr. Jones himself pointed out that it would be unfair to penalize Dr. Broder for his comparatively low production, since a falling off in outside referrals had been inevitable. And Broder said, with a smile: "I suppose these isn't any good reason for crediting me with the X-ray business, any more than for crediting Simms with supervising the lab. I guess we'd better keep

those departments out of the picture, or we'll really get in a jam."

Mr. Wetherby nodded. "My advice," he said, "is that you continue to distribute profits on the share-and-share-alike basis. It's almost impossible to evaluate human values correctly—especially when it comes to the factors that go into making a good doctor. It would take a Solomon to work out a complex income arrangement fair to all. Please don't try it unless you absolutely have to."

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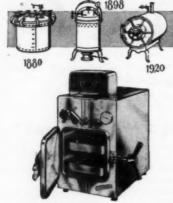
Each ENTAR* (enteric-coated tablet) contains: Sodium Salicylate 0.25 Gm. (4 gr.) Para-Aminobenzoic Acid . . . 0.25 Gm. (4 gr.) Asoorbic Acid 20.0 mg. (1/3 gr.) Physostigmine Salicylate . 0.25 mg. (1/250 gr.) Homatropine Methylbromide 0.50 mg. (1/120 gr.) In bottles of 200, 500, and 1000 ENTABS.

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In the summer of 1949, the group hired Dr. King, who had taught obstetrics at the state university. He was to be paid \$750 a month for the first year, at the end of which time he would be considered for partnership. His recommendations were excellent; and the partners thought themselves lucky to get a man with such training.

King a Failure

But King simply didn't work out. Many of the cases Jones turned over to him bounced right back. The trouble was that the obstetrician insisted on using university hospital methods in private practice; and they weren't appropriate.

What's more, he seemed unwilling to cooperate with the other men in the group. And he had an unrealistic—and very much bloated—idea of what constituted a fair obstetrical fee.

After he had been with the group for three months, the doctors called a special meeting. They explained to Dr. King that all of them respected his ability, but that they felt he could use it to better advantage elsewhere. Thus, he became the Middletown Clinic's first "alumnus."

The Clinic Grows

Not long afterward, they found the right man in a young Chicago obstetrician named Chase who was eager to leave the big city for a less impersonal spot. Even Dr. Jones was satisfied with Dr. Chase; and patients transferred to the new man

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THIS GROUP MADE GOOD!

willingly. After one year, Chase was made a junior partner at a percentage of one-half that of the senior partners.

Six months after Chase was hired. the partners heard about an internist who was interested in taking up group practice. It was clear by then that the internal medicine department could support another man; so they hired him.

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Gradually, with the broadening of the Clinic's medical and obstetrical services, Dr. Broder's surgical work started to climb. By the April, 1952, annual meeting, when the doctors' individual production was analyzed, Broder's figures were well above the average. Dr. Jones' were still the highest; but he felt much less imposed upon than he had.

Today, the Middletown Clinic consists of nine doctors-the four seniors, Dr. Chase, the second internist, and three other doctors (a pediatrician, another obstetrician, and a G.P., all taken on since 1952). Their combined practice is so good that they're now making plans for an addition to the building.

Wetherby Bows Out

Bob Cram is still business manager. And his annual salary has risen to over \$10,000.

Mr. Wetherby no longer holds stock in the company. He thought it best to permit the ownership to become entirely professional. So he sold his shares to Dr. Chase.

The holding company pays good dividends. The partnership is har-

rompt, prolonged, prescribed "daytime" sedation • outstanding tolerance relief of tension headache non-narcotic, non-barbiturate direct-acting pain relief sedative-analgesic

Samples and literature upon request

wide margin of therapeutic safety

"to relieve headache and other aches and pains of functional disorders" analgesics "are usually Watts, M. S. M., more effective when combined with a sedative. and Wilbur, D. L.: J.A.M.A. 152:1192

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THIS GROUP MADE GOOD!

monious. The earnings of the doctors are thoroughly satisfactory.

And—oh, yes—they're still on the share-and-share basis for senior partners. The younger doctors will be admitted to the same privilege after seven years of junior partnership.

Rx for Success

In a recent visit to the Middletown Clinic, I asked Bob Cram what he considered the key to the group's unusual success. His answer: "I can sum it up in one word: confidence. The doctors have confidence in one another—and in their business manager. I don't try to take care of the sick; and they leave me alone to run my part of the job." When I asked the same question of the doctors, almost all of them replied, "Bob Cram." But both Simms and Jennings had a different answer, "We planned for success," they said. "We left as little as possible to chance."

As I see it, there is no secret to the Clinic's rosy good health. Its founders have merely used common sense. They organized their partnership on sound business principles; they hired a good man as their business manager; and they've allowed him to manage the business without interference. Most important of all, though, they've learned to submerge individual differences and rivalries, for the good of the group as a whole.

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Maximum Bile Flow

CHOLOGESTIN gives fast and effective results because it contains salicylated bile salts. It is more potent than ordinary glycocholate-taurocholate mixtures, in both choleretic and cholagogue actions. When bile flow is sluggish, CHOLOGESTIN gives prompt relief. Indicated in biliary and gallbladder conditions, intestinal indigestion and acholic constipation. Prescribe 1 tablespoonful CHOLOGESTIN in cold water p.c. three TABLOGESTIN tablets with water are equivalent to 1 tablespoonful of CHOLOGESTIN.

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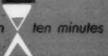
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Crime Doctor

[CONTINUED FROM 108]

Hammelsberg's trembling mayor happily surrendered the town to the leader of the party: a husky, boyish, six-foot lieutenant colonel named Charlie Larson.

Offered a Bribe

Once out of uniform, Dr. Larson began to rebuild his private practice. Working strictly on a fee-for-service basis, he and three younger partners gradually took over all the pathological studies for Tacoma General Hospital (where Larson runs the laboratory) and for eight other hospitals, too. But it was slow going;

and in the early post-war days h was frankly strapped for cash.

Then, one day, the biggest wad omoney he'd ever seen was pushe into his hands.

A young woman had died in Olympia, and the police, suspecting an abortion, called in Charlie Larson. No sooner had he checked into an Olympia hotel than he got phone message from a doctor (we'll call him Williams) who was suspected of being an abortionist. Williams asked the pathologist to meet him in the rear of the hotel lobby. "An please be alone," he added.

Downstairs, amid the potter palms, Williams confessed to Larson that he had performed an abortion on the woman. "And I'm afraid I

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CRIME DOCTOR

accidentally perforated her uterus," he said.

There was an awkward silence. Then Williams put his hand into his breast pocket and took out a fat envelope. It was crammed with bills. With a murmured "Here's \$10,000," he placed the envelope in the pathologist's hand.

No Deals

Recalling the incident, Larson says he took a hard look at the envelope. "I could have used some money at that time," he says, grinning. When he shook his head and refused the bribe, Williams simply shrugged and turned on his heel.

Later, at the morgue, Dr. Larson found that the girl's uterus had, in-

deed, been badly perforated and that she'd died of general peritonitis. Acting on that evidence, the police got out a warrant for Williams' arest. They were too late. He had vanished.

"I suspect," Larson says, "that he was already packed when he me me at the hotel. When I gave his back his envelope, he got out of town."

Defense Doctor

Don't get the idea that Larson al ways works for the prosecution. He has been known to pull a rabbit of of a hat for the defense, too. Take a incident that happened at Puyallup, Wash.:

It looked as if the authorities has



all the alkaloids

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Calcium Pantothenate	0.33	
Cobalt		
Copper		mi
Molybdenum	0.2	m
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Acute Bronchitis (Pfeiffer's Bacillus)

Attention Doctors!

RECORD YOUR FINDINGS WHILE THE FACTS ARE FRESH IN YOUR MIND... FOR ON THE SPOT REPORTING AFTER PATIENT VISITS...

IN YOUR OWN CAR!!



CRIME DOCTOR

their man trapped: His wife has gone away for a several weeks' with relatives, and he'd had a week long orgy with a woman he'd pick up in a bar. But their fun had co to a sobering end with her deathapparently of a severe beating. Subadly had she been beaten, said the coroner who did the autopsy, the ber brain had been severed from he spinal column.

None the less, the man matained his innocence. He said his awakened one morning to find he dead in bed. How could he accour for the bruises? Several times during the week, he said, she'd fallen downstairs in a drunken stupor.

When the defense retained IL Larson, he immediately rejected the prosecution's first contention: that beating had disconnected the woman's brain and spine. He suggested—correctly—that the doctor who performed the autopsy had himself appeared them.

A Different Story

He noticed, too, that the bruse were of different colors, indicates that they'd been inflicted at different times. This jibed with the main claim that the woman had sufferent several falls. Finally, Dr. Larson se something that had been missed completely in the original autops

Some bits of meat were lodged the woman's windpipe. In her druden state, she had apparently vomited and choked to death on the far scraps of food.

The police set the man free.

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 May, P.R. A., and Elsaugh, E.G.: J.A.M.A. 152:801,195
 Malone, H. J.; Klimkiewicz, G. R., and Gribets, H. J. J. Pediat. 61:153, 1952.

Donnison, brand of methylperatymel, is available only on prescription. It should not be confused with any product advertised to the laity.



Schering

CRIME DOCTOR

they promised, if he'd forget about a false-arrest suit, they'd forget to tell his wife about the wild week.

Sometimes He Fails

Despite his impressive string of successes as a medical criminologist, Dr. Larson hasn't batted 1.000. In 1937, for instance, the 10-year-old son of a Tacoma surgeon was kidnapped and slain. Larson was called in-but failed to solve the case.

Characteristically, he hasn't yet conceded defeat. Hardly a month passes that he doesn't spend some time on this baffling problem. "I don't like to give up without a fight,"

he explains.

Perhaps such doggedness is the key to his success. He zealously studies every subject he thinks may help him unravel a knotty case. Just as he learned a good deal about rope in the Crescent Lake mystery, he has also made exhaustive studies of documents, handwriting, and firearms. As a multi-threat detective, he'll occasionally pull off a pretty good imitation of Sherlock Holmes.

Studies the Angle

When a 70-year-old Tacoma physician was robbed and shot to death in his office, for instance, Dr. Larson found that his services as a pathologist were hardly required. But he stuck around anyway, studying the two bullets that had been fired, and particularly the angle at which one of them had struck a mirror. At length, he gave police this information: The man they were looking for



Organizing and Operating A Group Practice Or Partnership

Now available, as the result of numerous requests from physicians, is a portfolio of reprints on group practice and partnerships. It contains about a dozen of the most requested articles on this subject published in MEDICAL ECONOMICS. The portfolio is book size, with a durable, leatherette cover and with the title stamped in gold. Prepaid price \$2.

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New, **Stable** Sedative-Hypnotic-Antinauseant.

"... affords chloral hypnesis without gastric irritation."1

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Now, FOR THE FIRST TIME, one of the safest and most reliable sedativehypnotics is available for routine prescription use in a stable, convenient formulation: CLORTRAN capsules chlorobutanol (Wampole).

Beckman¹ remarks, "I think the profession would do well to use this drug more often in insomnia."

PREFERABLE TO THE BARBITURATES because it is not habit-forming and produces refreshing, "normal" sleep from which the patient can be easily and completely roused, CLORTRAN is also superior to chloral hydrate, since CLORTRAN does not upset the stomach.²

CLORTRAN actually exerts a mildly carminative, soothing, spasmolytic influence on the gastric mucosa and muscularis. Thus, CLORTRAN is specifically and directly beneficial in control of sea., air, and car-sickness, nausea and gastritis. Here at last, is a safe, well-tolerated, oral sedative-hypnotic (and antinauseant) that works uniformly well, without "hangover," gastric irritation, or habit-formation.

Dosage: SEDATIVE-ANTISPASMODIC, 0.25 Gm. 2 to 4 times daily.

Nausea or Motion Sickness: 0.25 Gm., repeated in 30 minutes if necessary. Hypnosis: 0.5-1.0 Gm., ½ to 1 hour before retiring. Contraindicated only in severe cardiac, hepatic or renal disease.

CLORTRAN is supplied in golden-orange, soft gelatin capsules, 0.25 Gm. (334 Gr.) and 0.5 Gm., STABLE CHLOROBUTANOL (7½ Gr.); bottles of 100.

Beckman, H.: Treatment in General Practice (Saunders) 1948.
 Rehfuss, M. E., Albrecht, F. K., and Price, A. H.: Practical Therapeutics (Williams & Wilkins) 1948.
 Krants, J. C., & Carr, C. J.: The Pharmacologic Principles of Medical Practice (Williams & Wilkins) 1951.

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Bary K. Wampole & Company, Inc., 440 Fairmount Ave., Philadelphia 23, Pa.

had used a .38-caliber Smith & Wesson revolver; and he was 5' 10".

Out went an alarm for just such a man. Two days later, a cab driver was robbed of his money and his cab. Motorcycle patrolmen traced the cab, chased it through Tacoma, and got their man. They recognized him immediately:

He had a .38 Smith & Wesson in his pocket. He was 5' 10". And he was wearing the slain physician's watch and ring.

A Handwriting Test

Dr. Larson has also had his innings as a handwriting expert. Once, in a court case over a contested will, he was asked to examine the clumsily signed document. "Just take a

quick look at it," said the attorney.
"It's obviously a crude forgery."

But Larson disagreed. The old man who had made out the will, he explained, had been suffering from paralysis agitans. Thus, he had been incapable of signing his name the same way twice. Even so, Larson went on, the character of the handwriting didn't change.

The jury based its decision on his insistence that the signature was valid.

Considering his success with juries—the above example is only one of many—you might think he'd have made a good lawyer. Well, that was his original intention. It wasn't until his senior year at Gonzaga College (where, by the way, one class-



most prescribed because...

Raudixin, most prescribed of the rauwolfia preparations, contains all the alkaloids of rauwolfia. It is the powdered whole root. In almost all cases of hypertension, prescribe Raudixin first. Later, add more potent agents if necessary.

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smoker, drop in surface skin temperature at the last phalanx was measured.

Using well-established procedures, the subject smoked conventional filter cigarettes and the new KENT with the exclusive Micronite Filter.

For every other filter cigarette, the drop in temperature averaged over 6 degrees. For KENT's Micronite Filter, there was no appreciable drop.

These findings confirm the results of other scientific measurements that show these facts: 1) KENT's Micronite Filter takes out far more nicotine and tars than any other cigarette, old or new. 2) Ordinary cotton, cellulose or crepe paper filters remove a small but ineffective amount of nicotine and tars.

Thus KENT, with the first filter that really works, gives the one moker out of every three who is susceptible to nicotine and tars the protection he needs... while offering the satisfaction he expects of fine tobacco.

For these reasons, smokers have made the new KENT the most popular new brand of cigarette to be introduced in the last 20 years.

If you have yet to try the new KENT, may we suggest you do so soon?



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CRIME DOCTOR

mate was a crooner named Bing Crosby) that Charlie Larson switched to medicine.

He took his medical training at McGill and spent his vacations as a no-pay "interne" in the crime laboratory of the New York City medical examiner's office. When he later returned to Washington and set up the state's first crime laboratory, in Tacoma, he used the New York lab as his model.

How He Charges

No matter which side retains Dr. Larson in a homicide case, he charges on a fee-for-service basis. "I charge, as most doctors do, according to the amount of service rendered, as weighted against ability to pay," he explains. "My fees range from \$50 to \$250 a day."

In all, he devotes about a third of his time to forensic pathology. When he's out on a case, his three partners cover his regular practice for him.

At times when neither hospital cases nor crime beckons, Charlie Larson is likely to take a jaunt in his fishing boat or in his plane. That is, if family matters don't intervene. They often do, since Larson, who has been married twice, has seven children—ranging from 4 to 22.

His eldest son is now a medical student at McGill. And it's a fair bet that if Charles P. Larson has anything to say about it, the youngster will be fully qualified before he ever tries to perform an autopsy.

A pleasant-tasting tablet...to be dissolved slowly in the mouth...not to be chewed or swallowed...made from milk combined with dextrins and maltose and four balanced non-systemic

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*Steigmann, F., and Goldberg, E., J. Lab. & Clin. Med. 42:955 (1953).

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To: Medical Profession

From: Hoffmann-La Roche Inc.

Preliminary clinical trials of ILIDAR, an entirely new drug for the relief of vasospasm, have been completed.

Ilidar tablets are particularly useful for the relief of vasospasm, especially when the patient complains of painful, numb, cold extremities.

Ilidar is quadrergic; its vasodilating effects are the result of <u>four</u> distinct pharmacologic actions -- sympatholysis, adrenolysis, epinephrine reversal, and direct vasodilation.



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Jottings From A Doctor's Notebook

[CONTINUED FROM 160]

Not so Sam Binks. At a globular 315 pounds, Sam was finally driven to the arms of Aesculapius by business considerations.

"It's like this, Doctor. Every man's got a trade. You're a doctor; me, I'm a bookmaker. Nothin' big, see? I just roll around, pick up a bet here and there, then I phone 'em in to a fellow what can pay off when he loses. Well, I do my business in a telephone booth, and the last couple of days I can't squeeze myself in no more. So you gotta get me down, see? If I don't reduce I'll starve."

Yes, Samuel. And vice versa.

From the armchair Hippocrates:

Among the most contagious diseases are measles and whooping ough in children, and cardiac neumosis in middle-aged ward-patients. Let them be isolated, I say, at the first move of the hand toward the precordium, and not released from quarantine till they've stopped feeling their own pulses.

Patient Michael Linnet did not recall to the admitting physician any recognizable clinical picture, so he concluded his note with: "Diagnosis deferred." The junior interne on medicine was equally baffled, and wrote: Diagnosis deferred." Successively thereafter the senior, the resident, and the attending physician found themselves neighbors on the same fence, each also bestowing upon the puzzling Mr. Linnet that alloy of frustration and hope: Diagnosis deferred.

The patient was well and stoutly made, and it was only after three full days that he died of deference.

Anesthetist Vronetz's paper on "Recent Developments in Anesthesia" began, for private reasons, with prehistoric practices, and dwelt thereafter on each succeeding era.

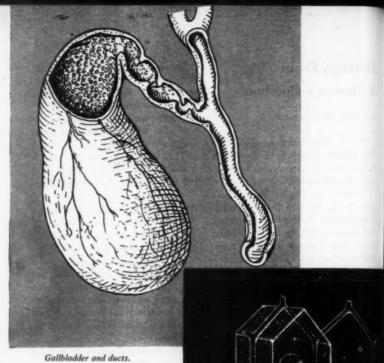
After the first quarter-hour, my neighbor Halsie settled himself more snugly in his seat, found a comfortable headrest, and just before lapsing into slumber turned toward me and said:

"First-rate an esthetist, that fellow. No ether, no novocaine, and here I am going into third-stage anesthesia. Such delightfully smooth induction..."

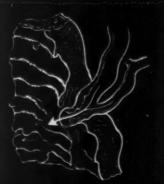
The question hour (only applicants for interneship eligible to compete):

- Where, in a well-run hospital, does one take the duck for a walk?
- 2. What are the indications for prescribing the black bottle?
- 3. How is German measles differentiated from German goiter?
- 4. When does the green dragon go to work?

Prize for the highest score: onequarter gross extra-size finger cots, almost new.







Modern conception of liver cell.

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By increasing bile secretion with Ketochol® and controlling sphincter of Oddi spasticity with Pavatrine®, a free flow of bile is instituted with resultant symptomatic improvement,

Conservative, Effective Medical Management of Gallbladder Disease

The ketocholanic acids in Ketochol atimulate the flow of hepatic bile and fush the bile ducts. Antispasmodic medication, as provided in Pavatrine, diminishes gastrointestinal irritability and, by relaxing the sphincter of Oddi, effectively reduces symptoms of colic. This therapeutic program offers national, conservative therapy in gall-bladder dysfunction.

That the four bile acids present in Letochol relieve biliary stasis is even more definitely proved by their use in the diagnosis of nonvisualized gallladder. After the administration of Ketochol, repeat cholecystograms permitted correct diagnoses.

In conjunction with the use of Ketochol for its hydrocholeretic action and Pavatrine for its antispasmodic effect, it is usually recommended that proper dietary restriction be enforced, milk and cream be employed as tolerated to encourage gallbladder emptying, and mental relaxation be provided. The combination Pavatrine with Phenobarbital is ideally suited for this latter purpose. This program of therapy serves a twofold aim: it provides corrective measures against the existing condition, and it counteracts the nervous "irritability" which is so frequently associated with gallbladder disease.

The average dose of Ketochol is one tablet three times daily with or following meals. The average dose of Pavatrine or Pavatrine with Phenobarbital is one or two tablets three or four times daily as needed, G. D. Searle & Co., Research in the Service of Medicine,

iver cell.

VIIM

Berg, A. M., and Hamilton J. E.: A Method to Improve Roentgen Diagnosis of Biliary Diseases with Bile Acids, Surgery 32 £ 48 (Dec.) 1952.

Misadventures of an Insurance Doctor

[CONTINUED FROM 143]

to the doctor and the insurance company. But I should at least point out that the physician hasn't always finished his job once he has examined the prospect. Sometimes he's forced to make follow-up visits—in order, say, to get an extra urine specimen.

In one case, I recall, the company asked me for two specimens—the first urine passed on two successive mornings. According to instructions, I had to attest that the urine was the applicant's own. So I should have gone to the man's home twice—at

about 7 A.M.-and supervised the procedure.

Needless to say, I did no such thing. I took the applicant's wond that the urine was his, and I picked up the specimens at my convenience (What did the company expect for a total fee of \$4?)

While I hope I've made it clear that there's a lot wrong with the way the companies handle their doctor. I don't mean to imply that the situation is hopeless. I believe that the lot of the individual M.D. who does insurance examinations can be improved—not merely to his benefit but to that of the insurance companies as well. In a final article, I'll explore the possibilities for such improvement.



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Summit, N.J.

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DELICIOUS AND NUTRITIOUS

FLORIDA

FLORIDA CITRUS COMMISSION, LAKELAND FLORIDA

News

Labor problems of union hospital proj-

ect • New home study plan for physicians • Doctors 'conspire'
to put colleague on TV • Proposed sales tax would pay indizents' health costs • Blue Shield coverage for doctors' aides

Hospital Offers M.D.s Formula for 'Gifts'

How much should a doctor give his hospital's building fund? The answer, say officials of the Dixon (Ill.) Public Hospital, depends on the use he makes of the institution. So they've devised a plan for regulating the size of voluntary contributions from all staff members:

Hospital use is divided into units; and each unit on a doctor's record costs him—voluntarily, of course—a 50 cent donation to the building fund. Sample units: for any physician, one patient-day in the hospital; for an anesthesiologist, one anesthetic administration; for a radiologist or pathologist, \$10 worth of 4-ray or pathology services.

According to a report in the Illnois Medical Journal, the plan reposited in 100 per cent collection of donations during its first year. Avsage monthly contribution per doctor: \$30.70. But some M.D.s have twen the fund as much as \$300 in single month. The plan "has been accepted by the staff as being very fair," say Dr. Howard Edwards Jr., the hospital's president, and Agnes F. Florence, R.N., its superintendent. "Our goal," they add, "is \$60,000. When we get ready to have a drive for a building fund, we will be able to notify our community that the staff has already . . . done its share . . . If we decide not to build when we reach our goal, the money can be returned."

M.D.s Pay \$34 Million Yearly for Dressings

American doctors in private practice spend an annual total of nearly \$33,-800,000 for surgical dressings and adhesives. A MEDICAL ECONOMICS study has found that this sum breaks down as follows:

¶\$10,290,800 for gauzepads and sponges;

¶ \$8,731,800 for adhesive tape;

§ \$7,452,000 for cotton and cotton balls; and

¶ \$7,322,400 for adhesive bandage. [MORE→

And how much does the individual doctor spend each year on such items? The answer depends on his specialty. As might be expected, the full-time surgeon apparently tops the list, with an average expenditure of almost \$325; and the parttime surgeon comes next, with about \$320. The average G.P. buys some \$250 worth of dressings and adhesives; the nonsurgical specialist, some \$190 worth.

Society Admits Aliens

Doctors who aren't American citizens may now become members of the Wisconsin medical society. Pointing out that the state grants licenses to doctors who merely de-

clare their intent to become citizens, the society has revised its by-laws to eliminate citizenship as an admission requirement.

Separate Corporation to Handle Research Funds

Medical research in one state has been given a boost, thanks to an ingenious organizational maneuver, Hamstrung by a state law forbidding public agencies to accept private donations for specific projects, the New York State Department of Health recently found a way to subsidize such projects: It set up a private corporation that can accept grants.

The corporation—called Health Research, Inc.—maintains neither a

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research staff nor laboratories. Instead, it channels the money it gets to existing public and private agencies doing research in various diseases. Donations to date total some \$85,000. Among the contributors: the U.S. Army, the American Cancer Society, the National Cancer Institute, and a number of individual donors.

Do You Drive Safely?

Medical men may not be demons behind the wheel, but they're not paragons of careful driving, either. At least that's the report of the State Farm Mutual Automobile Insurance Company. Its latest survey of the safety records of sixty-odd occupational categories shows doctors ranking no better than thirty-ninth.

Even their wives apparently have fewer accidents. The much-maligned lady driver (the housewife) is listed in twenty-eighth place. Among the best car insurance risks are farmers, city and county officials, teachers, and engineers. Among the worst: traveling salesmen, students, and military enlisted personnel.

Union Hospital Project Faces Labor Problems

When John L. Lewis and his United Mine Workers embarked on their \$25 million hospital-building project, it may have seemed unlikely that they'd be saddled with labor problems. But they're apparently beginning to have them. [MORE-

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why stop PROTEIN DIGESTION to correct HYPERACIDITY

Ordinary antacids stop protein digestion, but an *in vivo* study by Tainter* proves that AL-CAROID, by virtue of its "Caroid" content, maintains protein digestion while correcting hyperacidity.

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*Tainter, M. L., et al: Papain, Ann. New York Acad. Sc. 54:143-296 (May) 1951.

AMERICAN FERMENT CO., INC. . 1450 Broadway, New York 18, N. Y.

243

The U.M.W. is financing the construction of ten ultramodern hospitals in the mining districts of Kentucky, Virginia, and West Virginia. It has insisted that all work on the project be done by members of its affiliate, The United Construction Workers (comprised in part of laid-off miners). As the work progresses, however, there's an increasing need for skilled building-trades craftsmen—which Lewis' union can't supply.

According to a report in Business Week, the only way to keep the project from stalling is to use available A. F. of L. craftsmen. But if Lewis sticks to his demand that all the work be done by cardholders in his union, he may not be able to get the A. F. of L. men. Many of the latter

naturally prefer not to pay additional dues to the Lewis affiliate (nor to subjugate themselves to its leader).

The solution? At this point, it's anybody's guess, concludes Business Week. But Lewis may be forced to work out some sort of compromise—if, that is, he wants to avoid labor trouble.

Air-Conditioner Switch

Ever forget to turn off the air conditioner when you leave the office at night? If so, you may be interested in a new device that will do it for you automatically. It will also start the unit going in the morning; and it can be adjusted so as to skip nonworking days.



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Produced by the International Register Company of Chicago, the gadget can be attached to any airconditioning unit. All you have to do is set the time dial in the switch box (for as many as eleven separate on-off operations), then plug in.

Bill-Paying Plan

Is health a public utility? Lewis S. Porter, a hospital administrator in Roseville, Calif., apparently thinks so. He has proposed to the local city council that utility users be given a chance to join a special group hospital insurance plan. As he sees it, subscribers to the plan would pay their premiums along with their electricity-water-garbage-collection bills.

So far, the council hasn't acted on Porter's package proposal. It has announced, in fact, that it doubts the legality of any such procedure.

Lab Workers Sought

The nation's shortage of medical laboratory workers may soon be eased—that is, if movies can help. The newly formed National Committee for Careers in Medical Technology has announced that it will produce two short films to be shown to youth groups all over the country. One will be in color (for classrooms and group meetings), the other in black and white (for television). Both will dramatize the training and work of the medical technologist. [MORE—



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NEWS

Funds for the project (a total of \$45,000) have been contributed by the American Cancer Society and the U.S. Public Health Service's National Cancer Institute.

Cites Figures to Prove TB Not Licked Yet

The TB death rate is on the downgrade—but doctors have been warned not to relax their efforts to uncover new cases. "We're being more and more successful in keeping people alive," Dr. Charles S. Prest has told his colleagues in Kings County. N.Y. "But we are not being equally successful in curbing the spread of the disease."

To emphasize his contention that "the fall in the case rate of tuberculosis does not begin to keep up with the fall in the death rate," he cites recent statistics for the Brooklyn area: From July 1, 1951, through June 30, 1952, Brooklyn saw 545 deaths from TB. In the twelve months following, 359 deaths were recorded—a drop of 34 per cent. But over the same two-year period, the rate of incidence of the disease fell only 3 per cent—from something over 4,600 to 4,500.

Plan's Overhead, 85%

Ever heard of the American Independent Medical & Health Association? It was a "prepay medical care plan," operated for several yearsand with remarkable success—in California. But the success story PEDIATRICS

Prepared In The Interests Of The Profession By The Pediatrics Consultant Staff Of H. J. Heinz Company

BULLETIN

COMMON NASAL

OBSTRUCTION IN INFANCY

As THE physician well knows, young infants do not know how to breathe comfortably and freely through their mouths. Gently occluding the nostrils of a sleeping infant may cause him to struggle and writhe with marked respiratory distress—even feeble infants with cyanosis, waken enough to cry. In young infants with nasal obstruction, adequate breathing may take place only during crying. Between times, the baby, with constantly interrupted sleep, may breathe as if he had marked respiratory obstruction.

An inexperienced mother, unaware of this difficulty, may describe a most startling picture of respiratory distress to her doctor, who must be alert to understand the simple cause.

• The consensus new is that oily nose drops are contraindicated for infants because of the danger of pulmonary aspiration. It is disputed whether there is any benefit from topical application of antibiotics in the nose. It has been established, however, that vasoconstrictors in aqueous solution do help, and nose drops diluted enough to be non-irritating and administered by a properly instructed mother may give relief enough to allow successful nursing and adequate sleep.

NOTE: These bulletins are designed to help diaseminate modern pediatrics knowledge to the general medical profession and appear monthly in Medical Economics.





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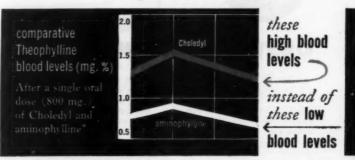
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When you see an indication for ORAL AMINOPHYLLINE THERAPY you can now attain



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Up to 76% higher theophylline blood levels (see graph above) are obtained with oral Choledyl[®] than with oral aminophylline.

Choledyl is the *new* xanthine derivative—five times more soluble than aminophylline, and far better absorbed. Choledyl not only provides higher blood levels, but minimizes the common gastro-intestinal irritations associated with ordinary aminophylline.

Oral Choledyl is designed for continuous, intensive theophylline medication free from the drawbacks of poorly soluble, irritating aminophylline, orally; or the scattered emergency use of aminophylline, intravenously. Choledyl is well tolerated on long administration. Unlike aminophylline, Choledyl showed no loss of efficacy even during prolonged treatment.

DOSE: Adults—initiate with 200 mg. q.i.d. Adjust dosage to individual requirements. Children over six—100 mg. t.i.d. or q.i.d. SUPPLIED: 100 mg. and 200 mg. tablets, bottles of 100 and 500.



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came to a grinding halt recently, when the state's insurance commissioner seized and liquidated the organization.

His complaint: Using door-todoor salesmen to tout its services, the "nonprofit" corporation had spent 85 per cent of premiums received for "overhead and promotion."

Who had owned this bonanza? A Mr. and Mrs. Fortune.

Same Old Medicine

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More wonderful than the wonder drugs is a medicinal ingredient called T.L.C. But when Dr. Charles U. Letourneau of Chicago used this term recently at the University of Colorado medical center, some of his younger listeners were mystified. "A new drug?" one of them asked. "No," the doctor explained. "Just tender, loving care."

Proposes Sales Tax to Pay Health Costs

Congress urged to provide aid for medically indigent

Can the several million Americans who can't afford health insurance be gathered into the prepayment fold? H. Theodore Sorg, president of the New Jersey Blue Cross Plan, doesn't see why not.

His suggestion, as presented recently to the Wolverton Committee in the House of Representatives: a mational sales tax (probably a frac-



A NATIONAL SALES TAX to cover illness costs of the indigent is proposed by Blue Cross administrator H. Theodore Sorg.

tion of 1 per cent) to cover illness costs of the medically indigent. Payment of claims would be made on a cost-plus basis, as he envisioned it, through the voluntary nonprofit health plans.

Some such program would be essential to supplement reinsurance, Mr. Sorg maintained. In his opinion, the President's reinsurance proposal would, if enacted, be of benefit only to those already able to pay for health coverage.

And the sales-tax idea has further advantages, he claimed. For one thing, it wouldn't lead to regimentation of the medical profession. For another, it would assure free choice of physician to all. And, finally,

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Free from harsh ingredients—Resinol Ointment is specially agreeable in the external treatment of infant eczema and rashes. Its medication, in lanolin, has quick, sustained action in allaying the itching and smarting discomfort.

Would you like to test it? For sample, write Resinol ME-32, Baltimore 1, Md.

RESINOL

NEWS

there'd be no stigma of charity. But "the poor and needy, who contributed least, would benefit most, which is as it should be."

Devise New Home Study Plan for Physicians

The latest in a growing number of home teaching aids for the doctor is an "audio-visual seminar kit." It's currently being offered by the University of Utah College of Medicine.

Prepared under the direction of the university's Dr. Robert Warner, each kit contains a long-playing recording (sample topics: "The Reliability of Radiological Diagnosis" and "Lesions of the Cervix and Vulva"). Also included are a printed copy of the lecture; several dozen Kodachrome slides; and a table-top slide viewer.

The project has been financed by the Kellogg Foundation; so the individual physician gets the service free. His only expense: shipping charges for each kit he requests.

Boom Year Seen for Car Air Conditioners

Want to make your house calls in comfort this summer? Air conditioners are now available as optional equipment for ten makes of car (possibly thirteen by the time you read this). And 1954 looks like the big year to date for this newest of auto "extras."

The first units, which appeared in 1953, cost more than \$600 apiece;

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MEDICAL ECONOMICS - JUNE 1954

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When Baby eats with eager relish, he thrives emotionally as well as physically. Happy mealtimes have a beneficial influence on his whole personality devel-

This is why flavor is all-important to us at Beech-Nut. We use the very choicest fruits and vegetables, plump chickens and carefully selected lean meats. All are scientifically processed to retain their tempting flavor, attractive color and natural food values in high degree.



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BEECH-NUT FOODS FOR BABIES

yet motorists bought nearly 30,000 of them. This year's sales—at lower prices—are expected to double, according to a Business Week report.

One of the least costly new models sells at \$395. It's the Nash unit; and it combines air conditioning and heating in a single package. Costs of other makes have ranged from \$594 to \$647. But, with the competition from Nash, prices are likely to fall during the coming months.

Raps Patients for Lack Of Consideration

The public throws a good many brick-bats at doctors these days; but at least one medical man has now tossed back a few. Directing his attack not against the individual patient, but against "the species in general," Dr. D. P. Trees of Wichita, Kan., says:

"In a short span of years, the doctor's position has gone from one of being next to God to that of being next to nothing . . . In bygone days, if the end result of an illness was disastrous, the family said, 'Well, Old Doc did his best.' Today they just sue and talk later."

Some further quotes from Dr. Trees (who tactfully confines his remarks to the editorial page of his medical society bulletin):

¶ "In grandfather's time, the family doctor was such a lovable old 'cuss' that he never sent the patients any bills. People just felt their obli-

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Crystoserpine—chemically pure crystalline reserpine obtained from Rauwolfia serpentina—exerts the valuable hypotensive, sedative, and bradycrotic actions characteristic of this important hypotensive agent. Yet it possesses the distinctive advantages of chemically pure substances: uniform potency and freedom from inert impurities and less active alkaloids.

IN MILD, MODERATE, AND LABILE HYPERTENSION

Crystoserpine usually suffices as the sole therapeutic agent in the less severe forms of essential hypertension. It is especially effective when emotional agitation is a factor. Blood pressure is adequately reduced and subjective relief is impressive.

IN SEVERE, FIXED, OR CHRONIC HYPERTENSION

When clinical trial for 60 days demonstrates that a more profound hypotensive response is required, the desirable action of Crystoserpine constitutes a good base on which to add the influence of a second, more potent drug. Crystoserpine decreases the dosage needs of the latter and reduces the incidence of reactions to it—a synergistic relationship.

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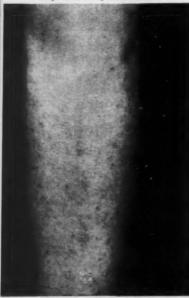
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The initial dose of Crystoserpine is 3 to 4 tablets (0.75 to 1.0 mg.) daily for 30 days, then 1 to 2 tablets (0.25 to 0.5 mg.) daily. Hypotension is a rare exception and there are no known contraindications. Supply: 0.25 mg. scored tablets.

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A "Birdie" in PSORIASIS Salaria La

RIASOL makes you feel like a champion when the skin patches of psoriasis quickly fade away and disappear. As compared with 161/2% remissions by other methods, RIASOL gave successful results in 76% of a series of cases.

Roughly speaking, RIASOL does the job in three cases out of four, as compared with an average of one case in six for other

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You can get a good score in psoriasis by treating every case with RIASOL. Now is the best time to start, because exposure to summer sunlight is beneficial.

In a period of weeks in most cases, the ugly skin lesions of psoriasis began to fade in a series of cases treated with RIASOL. With this result, your patient will consent to wear an abbreviated bathing suit and get the combined benefits of RIASOL and direct sunlight.

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Apply daily after a mild soap bath and thorough drying. A thin invisible, economical film suffices. No bandages required. After one week, adjust to patient's progress.

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gations and paid. Now, if the doctor did not send out statements, he would probably starve to death."

"If the doctor falls ill, the patient's prime question is 'When will he be able to seeme?' not, 'How is the doctor doing?' If the 'saw-bones' is late with his appointments, no one says, 'The poor old fellow is going to die of a coronary if he doesn't slow down.' Instead, they say, 'What does the doctor mean keeping a man of my position waiting?' "

"Then, of course, there are the week-end house calls when all the family are at home and they suddenly realize that Aunt Susie has been ailing for a week. This would be a wonderful time to have the doctor drop by. He isn't busy in the

office . . .

Physicians Step Up Safety Campaigns

Probably few American communities are as safety-conscious as Phoenix, Ariz. The reason: a vigorous set of campaigns sponsored by the Maricopa County Medical Society.

Spearhead of these campaigns is a safety committee headed by Dr. Paul Jarrett. It has been particularly active in promoting an intensive child safety program. One of its features, for example, is an attractively printed and illustrated booklet, "What's the Answer?" This handy guide to the medicine cabinet tells mothers what to do when their youngsters suffer common mishaps.

It includes advice on how to treat burns, bites, and stings; on how to deal with broken bones until the doctor comes; on how to handle the child who has swallowed something he shouldn't. (A constantly recurring theme: "Call your doctor.") Entirely prepared by Phoenix physicians, the booklet is paid for by Lederle Laboratories and is distributed free of charge.

In addition to the child safety program, the society is sponsoring a number of other campaigns—among them, a drive to increase the use of



SAFETY DRIVE BOOKLET distributed by Maricopa County (Ariz.) physicians is a handy first-aid guide for mothers.

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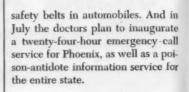
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Medical Students Given Courtroom Training

Since doctors on the witness stand are often ill at ease, Detroit's Wayne University recently decided to give its medical students a preview of the ordeal. It staged a mock trial in which defendant and witnesses were all "doctors"; and medical and law students played the major roles.

At the end of the two-hour trial, Buell Doelle—a Michigan lawyer who had acted as "judge"—took the "doctors" to task for having talked too much. He also scolded the "attorneys" for their laxity in letting the witnesses get out of hand. Doelle's parting advice to the medical students:

"When you doctors get on the witness stand, don't expect to give a recitation. Just answer the questions, and don't volunteer testimony . . . If you don't feel qualified, say so. And don't be too ready with an answer. Take time to give it thought."

Silent Dictation

Have you ever wished you could dictate notes in the patient's presence—but out of his hearing? If you have, you may be interested in a soundproof dictating machine that's



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GOOD EATING HABITS are especially important where meat is concerned, since meat offers one of the best sources of bodybuilding protein. That's why Gerber's offer 7 savory strained meats for babies ... 4 junior meats for toddlers. Not only for the increased nutritive value variety affords . . . but also to stimulate mealtime interest.

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increasingly popular with business and professional people.

Called Stenomask, the device looks something like a gas mask. When you hold it up to your mouth, it completely muffles the sound of your voice. You can talk into it at the rate of 250 to 300 words a minute; and your aide will have no trouble understanding and transcribing your remarks.

Physicians Conspire to Put Colleague on TV

The doctors of two widely separated areas collaborated in a bit of deception recently—but for an eminently good cause. They helped a Wisconsin doctor to public acclaim on "This

Is Your Life," one of television's most popular shows.

The program recapitulates a person's life, reunites him with old acquaintances, and showers him with gifts. The recipient in this case was Dr. Kate Pelham Newcomb of Woodruff, Wis. She first came to public notice several months ago, when youngsters in her tiny home town initiated a "Million Penny Parade" to help her complete the building of an eighteen-bed hospital.

When the producers of "This Is Your Life" nominated the Wisconsin G.P. as their unsuspecting guest star, they had to gather background material on her life without her knowledge. They also had to entice



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grap trip the l her to Los Angeles (where the program originates). To solve both problems, they enlisted the help of her colleagues in Wisconsin and California.

The Wisconsin state medical society obliged with much of the biographical data. The pretext for the trip to the Coast was furnished by the Los Angeles association, which sent Dr. Newcomb an "official invitation" to a testimonial dinner for Sir Alexander Fleming, the discoverer of penicillin. (Actually, the dinner was scheduled for a much later date.)

Unsuspecting to the last, Dr. Newcomb accepted. Then, on her first evening in California, some friends took her to see the "This Is Your Life" show. The rest was easy.

As a result of the doctor's TV ap-



M.D.'s APPEARANCE ON SHOW BENEFITS HOSPITAL: Some \$90,000 in contributions to her new hospital poured in on Dr. Kate Pelham Newcomb after she was on television's "This Is Your Life" program.



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pearance, her hospital campaign soared to a triumphant conclusion. Total contributions from viewers all over the country: about \$90,000.

TV Proved a Valuable Teaching Aid

As a medium for medical education, television appears to be as effective as classroom teaching. This finding emerges from a recent experiment conducted by the University of Southern California's Department of Communication, with the aid of Dr. Hans H. Zinsser Jr. (son of the famed M.D.-bacteriologist).

A sampling of students from the university's medical school was divided into two sections. Each section was given a brief but fairly complex (and identical) course of instruction—one in the classroom, the other over TV. Then, at intervals, the students were tested on what they'd learned.

Ultimate finding: Over a period of time, there was no appreciable difference between the two groups in the percentage of material remembered.

Sees Signs of Possible Rise in Dividends

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Good news for doctor-investors: Corporation dividends may soon get bigger. At least, according to a study by Business Week, many signs point in that direction.

Nationally, the stockholders' cut



TV INSTRUCTION in medicine seems as effective as face-to-face teaching. Evidence: a test conducted in part by Dr. Hans Zinsser Jr.

of profits in recent years has seldom approached the 60 per cent that used to be a virtual yardstick. Last year, for example, dividends amounted to only 47 per cent of earnings. But the magazine sees the chance of a rosier future for the investor in such current facts as these:

 Total dividends during late 1953 and early 1954 were over 5 per cent higher than those of a year before.

Confidence has replaced anxiety in the average executive's attitude toward Washington.

3. Since businessmen generally no longer fear a full-scale depression, they've lost some of their eagerness to save for a rainy day. [MORE→





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4. Many corporations have temporarily passed their postwar-expansion peak; so they're less likely to hold out earnings for growth.

The tax situation, present and anticipated, is the most encouraging in years.

Doctors Offer Comfort To Tobacco Users

Many insist there's no proof that smoking causes cancer

The controversy over the link between cigarette smoke and lung cancer shows no signs of abating. Latest cannonade comes from the Tobacco Industry Research Committee, formed by the tobacco men to conduct further research into "all phases of tobacco use and health." The committee has published a list of statements by "thirty-six distinguished cancer authorities." All deny the existence of sufficient proof to establish the connection. Some sample quotes:

¶ Dr. Walter B. Martin, Presidentelect of the A.M.A.: "I do not think the evidence is convincing enough to establish as a positive fact that cigarette smoking is necessarily the cause of cancer of the lung."

¶ Dr. W. C. Heuper of the National Cancer Institute: "The existing evidence neither proves nor strongly indicates that . . . cigarette smoking [is] a major or even predominating causal factor in the pro-



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with low-reserve thyroid. Mild thyroid deficiency "is a fairly common condition . . characterized by weight gain, lassitude, brittle fingernails, coarse hair and . . . menstrual abnormality." In this condition, accompanying thyroid medication may be of distinct help to the dietary regimen in reducing the patient. 2

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 Cashney, A. R.: Textbook of Pharmacology and Therapeutics, ed 18, Philadelphia, Lee & Febiger, 1943, pp. 436-437.

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duction of cancers of the respiratory tract."

¶ Dr. Max Cutler, a Chicago cancer surgeon: "I feel strongly that the blanket statements . . . which appeared in the press that there is a direct and causative relation between smoking . . . [and] cancer of the lung are absolutely unwarranted."

¶ Dr. William F. Rienhoff Jr., of Johns Hopkins University: "There has to my knowledge . . . been no factual proof whatever produced to support the loose, unscientific and irresponsible statements that are continuously appearing in newspapers and magazines."

But the American Cancer Society has reaffirmed its position on the other side of the fence. While it admits that the facts are not yet conclusive, the society maintains that the available evidence "justifies suspicion that smoking does . . . increase the likelihood of developing cancer of the lung."

Should Doctors Be Paid For Committee Work?

Private practitioners should be reimbursed for their service on national medical committees. That, at least, is the opinion of Dr. Frank A. Weiser of Grosse Pointe, Mich. He points out that many an M.D. "is already loaded down with his hospital and local and state society obligations." And, Dr. Weiser maintains, few physicians "can afford the fur-



PAYYOUR OFFICERS for the time and effort they spend serving on medical society committees, advises Dr. Frank A. Weiser.

ther loss of income and time and expense of working on national committees."

Writing in the Detroit Medical News, he suggests that the hardworking committeemen be paid from medicine's public relations funds. This, Dr. Weiser feels, "might be the most effective use of [such] monies."

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against supermarket drug sales, New Jersey pharmacists are now distributing a leaflet with this message on its cover. Contending that the drugstore is the only safe place in which to buy drugs, the leaflet explains why:

"Your pharmacist . . . won't let you buy a laxative for abdominal pains . . . he'll advise you to see a doctor first!"

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Working too hard? One airline has a prescription for you. Yes, quite literally, a prescription—as well as a novel advertising device:

Not long ago, TWA mailed little sacks to some 120,000 M.D.s and other professional men all over the country. Inside each sack was a pill box. Inside each pill box was a giant "horse capsule." And inside each capsule was a rolled-up Rx pointing out that a TWA trip to Arizona is good medicine for "weary bones and jangling nerves."

Traffic to Phoenix has picked up lately, say airline officials. They believe their capsules helped.

Decries Too Mechanical Care of Patients

Modern medicine is too prone to use "assembly-line" techniques, Dr. Glen R. Shepherd has told readers of his syndicated column. Rejecting clinic medicine, which tends to "compare human beings with machines," he calls for a re-emphasis on

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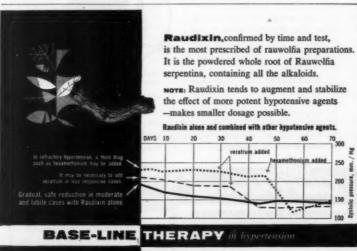
Specialists "are certainly needed" and should be consulted "when one's physician wants some extra help," he admits. But he deplores the average layman's assumption "that the more doctors you see in a medical production line . . . the better medical care you have."

Aides Get Special Blue Shield Coverage

One more Blue Shield plan has made a strong bid for subscribers among doctors' aides. Oregon Physicians Service now offers the secretary low-cost coverage for herself and her family, with a special deductible feature based on the fact that she gets much of her medical care free.

The contract provides full coverage for the aide herself—except that no medical benefits will be paid until the value of her employer's services to her reaches \$50. If she goes to another doctor, on the other hand, O.P.S. will begin to pay after the first home or office call in any illness.

Members of her family are entitled to payment for home and office calls for accidental injury and surgery only, not for sickness. And, of course, the deductible provision doesn't apply to them.

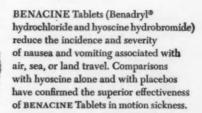


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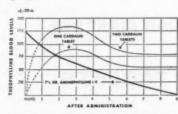


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(Adapted from Bickerman, H. A., et al.: Ann. Allergy 11: 301, 1953, and Truitt, E. B., Jr., et al.: J. Pharmacol. & Exper. Therap. 100: 309, 1950.)

Bickerman, et al. found that "the plasma theophylline levels on 300 and 600 mg. of Cardalin (1 and 2 tablets) revealed appreciable concentrations of theophylline in the circulating blood as long as seven hours after administration."

Aminophylline, an excellent drug, had to be made effective and practical orally. One of the principal problems of aminophylline has been that of administration. A small oral dosage of 1½ gr. or even 3 gr. does not produce theophylline blood levels high enough to accomplish the therapeutic objective. Attempts to achieve signifi-

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cant plasma theophylline levels with higher oral dosage failed because of the high incidence of nausea and vomiting.

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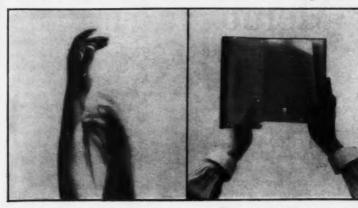
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I. Lubowe, I. I.: New York State J. Med. 50:1743, 1950.

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Memo

FROM THE PUBLISHER

Facts First

An editor's first duty, certainly, is to tell the truth as he sees it. Even more certainly, he'll sometimes get into a peck of trouble by doing so.

Take an article we published on Social Security. It reported that one doctor in every two would like to have Social Security coverage.

This, as we saw it, was a simple truth. It stemmed from a survey we had just made of a cross-section of the entire profession.

Yet we were immediately taken to task by some readers who, having strong opinions one way or another, thought we'd slanted our report in favor of the *other* side.

Some correspondents claimed our report was too friendly to Social Security. A spokesman for a medical society in Texas labeled it "Government propaganda." A physician in Indiana charged that we had "jumped into the socialist fly trap."

Others felt that our presentation wasn't favorable enough. "Your magazine can best help medicine by showing doctors how much they stand to gain by joining Social Security," said a Western G.P.

A few doctors even challenged our statistics. Our own survey, remember, had revealed a fifty-fifty split among physicians. But in short order we were told about (1) a poll made by a Congressman, in which five out of six doctors had voted for Social Security; and (2) a poll taken by a state medical society, in which six out of seven had voted against.

What's the answer? Why do we, in the face of conflicting evidence, still believe in our report? Mainly because our position as an independent national magazine gives us a natural advantage in getting at such facts.

For example, our surveys aren't distorted by geographical differences. The Congressman's poll covered one county; the medical society's, one state; ours, the nation.

Then, too, our surveys aren't affected by partisanship. The Congressman was an ardent advocate of Social Security for doctors; the medical society was an ardent opponent. Such sponsorship almost inevitably colors the wording of the questions—and the results.

No such influences operate when a doctor participates in a MEDICAL ECONOMICS survey. We have no ax to grind. We want only to discover your true feelings—and to report them accurately. For as we said in an editorial that accompanied the Social Security article, our purpose in making such a survey is simply to provide you with the facts that help you make up your own mind.

That, we believe, is what you want, too. —LANSING CHAPMAN

lo



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